

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
FINANCE COMMITTEE MEETING
WEDNESDAY, January 22, 2020
9:15 AM**

AGENDA

- November Financials
- December Financials
- Funding Outlook Discussion

WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
d/b/a COAST RTA
REGULAR BOARD OF DIRECTORS MEETING
WEDNESDAY, JANUARY 22, 2020
10:30 AM

AGENDA

1. CALL TO ORDER
2. INVOCATION/PLEDGE OF ALLEGIANCE
3. ROLL CALL – ANNOUNCEMENT OF QUORUM
4. APPROVAL OF AGENDA
5. ACKNOWLEDGEMENT OF VISITORS
6. PUBLIC COMMENT (3-MINUTE LIMIT)
7. EMPLOYEE RECOGNITION
8. APPROVAL OF MINUTES FROM DECEMBER MEETING
9. OPEN MEETING LAWS – Legal Questions with Henri Golding
10. FINANCE COMMITTEE REPORT
 - November/December Financials
 - Funding Outlook
11. GENERAL MANAGER’S REPORT
12. APPROVAL OF RESOLUTIONS
13. OLD BUSINESS
14. NEW BUSINESS
 - Master Project List
15. EXECUTIVE SESSION
16. ANNOUNCEMENTS
17. ADJOURNMENT

THE NEXT BOARD OF DIRECTORS MEETING IS SCHEDULED FOR
WEDNESDAY FEBRUARY 26, 2020 AT 9:30 AM
IN THE CONFERENCE ROOM LOCATED AT 1418 THIRD AVENUE, CONWAY, SC

2019 BOARD OF DIRECTORS ATTENDANCE ROSTER

| | JAN 30 | FEB 27 | MAR 27 | APR 24 | MAY 29 | JUN 26 | JUL 31 | AUG 28 | SEP 25 | OCT 30 | DEC 11 | | |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|--|
| D'Angelo, Katharine | X | X | X | E | X | X | N | X | X | X | X | | |
| Heather Edwards | E | E | E | X** | E | X | O | E | X** | E | E | | |
| Eickhoff, Darrell | X | X | X | X | X | X | | X | X | X | X | | |
| James, Wilbur G. | E | E | | | | | M | | | | | | |
| Johnson, Lillie Jean | E | X | X | E | X | E | E | X | X | X | E | | |
| Keene, Marvin, Ph.D. CFA | X | X | X | X | E | X | E | X | X** | X | E | | |
| Lazzara, Joseph | X | X | X | X | X | X | T | X | X | X | X | | |
| Sheehan, Rob, Ph.D. | X | X | X | X | X | X | | X | X | X | X | | |
| Silverman, Bernard | X | X | X | X | X | X | N | X | X | E | X | | |
| Wallace, Randal | X | X | X* | X | E | X | G | E | X | E | E | | |
| Wilson, Ivory | X | X | X | X | X | X | | X | X | X | X | | |

X = In Attendance

A = Absent

E = Excused Absence

* = Arrived after roll call

**= In attendance via conference call

OCTOBER 2019

2020 BOARD OF DIRECTORS ATTENDANCE ROSTER

| | JAN 22 | FEB 26 | MAR 25 | APR 29 | MAY 27 | JUN 24 | JUL 29 | AUG 26 | SEP 30 | OCT 28 | DEC 9 |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| D'Angelo, Katharine | | | | | | | | | | | |
| Heather Edwards | | | | | | | | | | | |
| Eickhoff, Darrell | | | | | | | | | | | |
| Johnson, Lillie Jean | | | | | | | | | | | |
| Keene, Marvin, Ph.D. CFA | | | | | | | | | | | |
| Lazzara, Joseph | | | | | | | | | | | |
| Sheehan, Rob, Ph.D. | | | | | | | | | | | |
| Silverman, Bernard | | | | | | | | | | | |
| Wallace, Randal | | | | | | | | | | | |
| Wilson, Ivory | | | | | | | | | | | |
| | | | | | | | | | | | |

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JANUARY 2020

WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
d/b/a THE COAST RTA
REGULAR BOARD OF DIRECTORS MEETING
WEDNESDAY, DECEMBER 11, 2019
11:30 AM

Board Present: Darrell Eickhoff
Dr. Rob Sheehan
Joseph Lazzara
Ivory Wilson
Katharine D'Angelo
Bernard Silverman

Staff Present: Brian Piascik, General Manager/CEO
Ron Prater, Chief Financial Officer
Doug Herriott, Transportation Manager
Lynette Nobles, Board Liaison

Visitors: None

In accordance with the Freedom of Information Act (FOIA), the 2019 meeting schedule was provided to the press at the beginning of the 2019 calendar year, stating the date, time and location. In addition, notice of this meeting was provided to the press and stakeholders, stating the date, time, and location on December 9, 2019.

CALL TO ORDER: Chairman Eickhoff called the meeting to order at 11:40 AM and welcomed everyone.

INVOCATION/PLEDGE OF ALLEGIANCE: Mr. Silverman gave the invocation and the Pledge of Allegiance was recited

ROLL CALL/ANNOUNCEMENT OF QUORUM: Roll call was taken. A quorum was present.

ACKNOWLEDGEMENT OF VISITORS: None

PUBLIC COMMENT: None

EMPLOYEE RECOGNITION: Mr. Piascik announced that we will have our Christmas luncheon on December 18, 2019 from 11:00 AM until 4:00 PM and the board is invited. An invitation has been sent to each board member.

APPROVAL OF AGENDA: There was a motion (Ms. D'Angelo) and a second (Mr. Wilson) to approve the agenda. A voice vote was taken; no nays being heard, the agenda was approved.

APPROVAL OF MINUTES: There was a motion by Mr. Silverman and a second by Mrs.

D'Angelo to approve the minutes from the October board meeting. A voice vote was taken; no nays being heard, the minutes were approved.

COMMITTEE REPORTS

FINANCE COMMITTEE: Mr. Piascik shared that we reviewed the October financials and an update on November Income Statement was given. Our quarterly meeting with Horry County staff is this coming week and he would like to share the November Income Statement with them. In October, we moved the remainder of the CNB note from Long Term and moved it to Short Term Liability, which changed our quick and current ratio. We also went through our Pay Advance Procedures so you could see how we are handling this. We also went through the Compensation Plan. We will get board approval for the Compensation Plan in January, along with the change to the By-Laws.

SERVICE/PAC COMMITTEE: We're asking everyone to help out until we staff up with a new PIO. We're getting close to beginning the facility development program

Mr. Silverman mentioned our deciding on the type of vehicle we will be using for the Entertainment Shuttle next year. He stated that the system is running really well and that we should be very proud of that.

Mr. Piascik shared that we do need to run one (1) trolley because of an agreement with Ripley's for a wrap.

GENERAL MANAGER'S REPORT: Mr. Piascik mentioned the change in the push-to-talk phones, as the system is being upgraded. The phones (80) are free, but we pay an additional monthly amount. Fuel Management – we procured this leading up to the end of FY19, pulling the funds in late September, with the idea that it would be implemented as close to late September as possible. We got to October 15th, then to the end of October and didn't hear from the vendor. Then in mid-November, we fired them (Fuel Force). So, we've been trying to find something. We found Fuel Master, out of Augusta, Georgia. We are not in compliance with FTA rules for period of performance for this capital project. There's a distinct possibility that we will have a finding for this. It's really not our fault.

Our next Triennial is in June 2020, probably the second week, when they come out to conduct the review. In general, we are in pretty good shape.

At TASC: CARTA (Charleston Transit) is looking to begin the process to change the RTA enabling legislation, in light of issues they are going to have regarding board make-up as relates to the number of representatives on the board for each county.

The Comet (Columbia) has dropped out of TASC. The new General Manager has decided that what he was looking for as help was not what he wanted.

TASC will be in Hilton Head in March of 2020.

The Governor and Lieutenant Governor are looking for projects to fund with some windfall funds, close to \$1 Billion; not operating projects. We may want to talk with them about our facility project.

The State also released an inter-city study (SCICB in the Board file in Finance Committee) wording it based on a competitive grant process, with the grant due in January. They purchased 27 over-the-road coaches in the last three (3) years for Southeastern Stages and Greyhound but there's been no uptick in the level of service by inter-city services. They have identified a number of corridors in the state that show up as gaps. In our region, Aynor to Myrtle Beach is a gap. Another is Georgetown to Myrtle Beach. We have those options and we can figure out if it's something we can do. We would have to provide local match for any funding received. Another thought is putting in for funds for the Georgetown Transfer Center.

The three (3) long cutaways are at Palmetto Bus right now. Tom is going out there to inspect them this week or next week; so we will have them by the end of next week. He will be going to Anniston, Alabama to inspect the two (2) New Flyers. We should have those by the third week of January. They will replace two (2) of the Dallas buses.

Mr. Silverman asked Mr. Piascik about a referendum. Mr. Piascik mentioned 2024, as it has to be an even number. Mr. Silverman thinks we could ask for a certain mileage in a referendum. We have a lot to think about as to how we would run a campaign, etc. A lot to be determined.

APPROVAL OF RESOLUTIONS: Ms. Nobles read the following resolutions into the record:

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
RESOLUTION NO. DEC2019-12**

AUTHORIZATION TO EXTEND EXISTING SHORT-TERM LOAN

A motion of the Board of the Waccamaw Regional Transportation Authority Authorization to authorize the General Manager/Secretary-Treasurer to renew the existing short-term loan with Conway National Bank.

There was a motion and a second to approve the resolution. A voice vote was taken, no nays being heard, the resolution was approved.

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
RESOLUTION NO. DEC2019-13**

**AUTHORIZATION TO NEGOTIATE AND AWARD CONTRACT
TRANSIT FACILITIES DEVELOPMENT PROGRAM**

A motion of the Board of the Waccamaw Regional Transportation Authority (Coast RTA) authorizing the General Manager/Secretary Treasurer to negotiate with and award a contract to Kimley-Horn, 200 South Tryon Street, Suite 200, Charlotte, NC 28202 to conduct the Transit Facilities Development Program.

There was a motion and a second to approve the resolution. A voice vote was taken, no nays being heard, the resolution was approved.

OLD BUSINESS: None

NEW BUSINESS: It was decided to cancel the Service/PAC meeting in January and move the January board meeting to January 22, 2020, at 10:30, immediately following the Finance Committee meeting. Mr. Piascik will be attending Triennial Training the last week of January.

EXECUTIVE SESSION: There was a motion and a second to go into Executive Session to discuss a personnel matter, at 12:30 PM. A voice vote was taken, no nays being heard, the board entered into Executive Session.

At 12:50 PM there was a motion and a second to come out of Executive Session. A voice vote was taken, no nays being heard, the board came out of Executive Session.

While in Executive Session, no votes were taken and no decisions were made.

ANNOUNCEMENTS:

ADJOURNMENT: There was a motion and a second that the meeting be adjourned. A voice vote was taken. No nays being heard, the meeting was adjourned at 12:52 PM.



FINANCIALS

November 30, 2019

FY 2019

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
DBA THE COAST RTA
TABLE OF CONTENTS
November 1, 2019**

| | |
|-------------|--|
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| Pages 9-10 | Fixed Route Operating Data and Graphs |
| Page 11-12 | Demand Response Operating Data and Graphs |
| Page 13-13a | Federal 5307 Grant Draw Schedule(s) |
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| Page 15 | Cash Flow Analysis Year-to-Date |

16-Dec-19

Income Statement
DBA THE COAST RTA
INCOME STATEMENT
FOR THE PERIOD ENDED November 30, 2019

| | MTD Actual | YTD Actual | YTD Budget | YTD \$ Variance | YTD % Variance | TOTAL FY19 Budget |
|--|-----------------------|-----------------------|-----------------------|----------------------------|---------------------------|------------------------------|
| Operating Revenues | | | | | | |
| Passenger Fares and Passes | 35,709 | 78,469 | 72,833 | 5,636 | 7.7% | 500,000 |
| Local Contracts | 0 | 0 | 0 | 0 | 0.0% | 0 |
| Other Operating Revenue | 0 | 0 | 0 | 0 | 0.0% | 0 |
| Total Operating Revenues | 35,709 | 78,469 | 72,833 | 5,636 | 7.7% | 500,000 |
| Operating Expenses | | | | | | |
| Salaries & Benefits - Admin | 71,628 | 132,937 | 126,766 | (6,171) | -4.9% | 729,398 |
| Salaries & Benefits - Transit | 202,378 | 393,694 | 383,350 | (10,344) | -2.7% | 2,339,195 |
| Overtime - Transit | 11,023 | 24,162 | 15,446 | (8,716) | -56.4% | 117,290 |
| Salaries & Benefits - Maintenance | 75,868 | 142,259 | 136,526 | (5,733) | -4.2% | 816,920 |
| Overtime - Maintenance | 1,489 | 2,917 | 4,318 | 1,401 | 32.4% | 25,834 |
| Facility Maintenance | 36,058 | 77,979 | 79,621 | 1,642 | 2.1% | 235,000 |
| Vehicle Maintenance | 24,225 | 62,301 | 80,170 | 17,869 | 22.3% | 480,697 |
| Fuel & Oil | 32,898 | 71,867 | 84,561 | 12,694 | 15.0% | 525,000 |
| Tires | 0 | 7,017 | 9,007 | 1,990 | 22.1% | 35,000 |
| Liability Insurance | 13,511 | 27,022 | 27,241 | 219 | 0.8% | 163,000 |
| Utilities | 2,490 | 4,688 | 6,147 | 1,459 | 23.7% | 36,779 |
| Telecommunications | 10,691 | 16,042 | 13,370 | (2,672) | -20.0% | 80,000 |
| Postage & Freight | 339 | 625 | 501 | (124) | -24.8% | 3,000 |
| Office Supplies/Computer/Security | 657 | 14,452 | 17,450 | 2,998 | 17.2% | 70,588 |
| Legal & Professional Services | 2,691 | 3,922 | 5,849 | 1,927 | 32.9% | 55,000 |
| Public Information | 270 | 540 | 2,129 | 1,589 | 74.6% | 20,000 |
| Advertising & Marketing | 0 | 1,713 | 1,849 | 136 | 7.4% | 12,000 |
| Dues & Subscriptions | 0 | 4,050 | 1,489 | (2,561) | -172.0% | 11,787 |
| Leases | 1,017 | 2,070 | 3,248 | 1,178 | 36.3% | 19,436 |
| Travel & Training | 6,585 | 13,387 | 8,612 | (4,775) | -55.4% | 40,000 |
| Interest Expense | 1,064 | 2,200 | 1,253 | (947) | -75.6% | 7,500 |
| Other Expenses | 55 | 55 | 236 | 181 | 76.7% | 1,413 |
| Total Operating Expenses | 494,937 | 1,005,899 | 1,009,139 | 3,240 | 0.3% | 5,824,837 |
| Operating Profit (Loss) | (459,228) | (927,430) | (936,306) | 8,876 | 0.9% | (5,324,837) |
| Non-Reimbursable (by FTA) Expenses | | | | | | |
| Depreciation | 43,002 | 86,004 | 95,274 | 9,270 | 9.7% | 600,000 |
| (Gain) Loss on Fixed Assets | 0 | 0 | 0 | 0 | 0.0% | 0 |
| Accident Expense* | (1,803) | 13,290 | 0 | (13,290) | --% | 0 |
| Other Non-Reimbursable Expense | | | | 0 | 0.0% | 0 |
| Pension Expense - Deferred Outflows | | | | 0 | 0.0% | 0 |
| Total Non-Reimbursable Expenses | 41,199 | 99,294 | 95,274 | (4,020) | -4.2% | 600,000 |
| Total Operating and Non-Reimbursable Expenses | 536,136 | 1,105,193 | 1,104,413 | (780) | -0.1% | 6,424,837 |

* Moved accident expenses to Non-Reimbursable line items since cost is covered by insurance proceeds.

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
DBA THE COAST RTA
INCOME STATEMENT
FOR THE PERIOD ENDED November 30, 2019**

| | MTD Actual | YTD Actual | YTD Budget | YTD \$ Variance | YTD % Variance | TOTAL FY19 Budget |
|--------------------------------------|-----------------------|-----------------------|-----------------------|----------------------------|---------------------------|------------------------------|
| Operating Grant Revenue | | | | | | |
| Federal Grants - Operating | 265,521 | 530,090 | 510,500 | 19,590 | 4% | 2,221,684 |
| State Grants - Operating | 20,589 | 75,022 | 72,841 | 2,181 | 3% | 380,385 |
| Local Grants - Operating | 198,815 | 397,631 | 397,600 | 31 | 0% | 2,764,352 |
| Total Operating Grant Revenue | 484,925 | 1,002,743 | 980,941 | 21,802 | 2% | 5,366,421 |
| Capital Grant Revenue | | | | | | |
| Federal Grants - Capital | 24,206 | 59,812 | 44,100 | 15,712 | 35.6% | 984,928 |
| State Grants - Capital | (207) | 1,921 | 2,500 | (579) | -23.2% | 500,000 |
| Local Grants - Capital | 6,256 | 12,310 | 8,000 | 4,310 | 53.9% | 206,000 |
| Total Capital Grant Revenue | 30,255 | 74,043 | 54,600 | 19,443 | 35.6% | 1,690,928 |
| Total Grant Revenue | 515,180 | 1,076,786 | 1,035,541 | 41,245 | 4.0% | 7,057,349 |
| Other Revenue | | | | | | |
| Bus Advertising Revenue | 0 | 70 | 1,500 | (1,430) | -95.3% | 47,170 |
| Miscellaneous - Vending, Other | 286 | 286 | 400 | (114) | -28.5% | 2,400 |
| Total Other Revenue | 286 | 356 | 1,900 | (1,544) | -81.3% | 49,570 |
| Total Non-Operating Revenue | 515,466 | 1,077,142 | 1,037,441 | 39,701 | 3.8% | 7,106,919 |
| In-Kind Revenue | | | | 0 | | |
| Change in Net Position | <u>15,039</u> | <u>50,418</u> | <u>5,861</u> | <u>44,557</u> | <u>760%</u> | <u>1,182,082</u> |

YTD Capital Expenditure Activity (Cost)

| | | | | | | |
|---|---------------|---------------|---------------|----------|-----------|------------------|
| Paratransit Vehicles | 0 | 0 | 0 | 0 | 0% | 385,000 |
| Bus Purchases | 0 | 0 | 0 | 0 | 0% | 900,000 |
| Facility Due/Diligence | 0 | 0 | 0 | 0 | 0% | 1,000,000 |
| Computer Hardware/Software - Paratransit | (1,036) | 9,606 | 9,606 | 0 | 0% | 118,000 |
| Facility Maintenance Items | 0 | 0 | 0 | 0 | 0% | 87,634 |
| Bus Stop Designation/Implementation | 31,282 | 61,552 | 61,552 | 0 | 0% | 321,080 |
| Computer Hardware/Software - 5307 | 0 | 3,596 | 3,596 | 0 | 0% | 64,000 |
| YTD Capital Expenditures vs Budget | <u>30,246</u> | <u>74,754</u> | <u>74,754</u> | <u>0</u> | <u>0%</u> | <u>2,875,714</u> |

Statements have been downloaded from Sage 100 and consolidated for reporting purposes.

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
DBA THE COAST RTA
INCOME STATEMENT NOTES – November 2019**

These notes represent Income Statement variances of \$5,000 per MTD and YTD budget line item on pages 2 and 3, in accordance with Section 2.3 of WRTA Month-End Procedures (Rev. 04/01/09).

Total Operating Revenues is over budget YTD \$5.6K or 7.7% (page 2) primarily because we were able to operate full service with no weather related service interruptions. Average fare per boarding was close to \$1.00 which can be attributed to good pass sales and the reliability of our fare collection equipment.

Salaries & Benefits - Admin is over budget YTD (\$6.2K) or (4.9%) (page 2) due to some vacation payouts and the three holidays. We also had contractor assistant (Levitan) to help with audit preparation and statistical reporting.

Salaries & Benefits - Transit is over budget YTD (\$10.3K) or (2.7%) (page 2) due to vacation payouts and holiday pay.

Overtime - Transit is over budget YTD (\$8.7K) or (56.4%) (page 2) due to the loss of drivers via voluntary and involuntary means. We will be hiring a round of drivers after the first of the new calendar year.

Salaries & Benefits - Maintenance is over budget YTD (\$5.7K) or (4.2%) (page 2) due to a vacation payout and holiday pay.

Vehicle Maintenance is under budget YTD \$17.9K or 22.3% (page 2) due to the timing of an engine replacement. Expense (\$20K) should process in December.

Fuel & Oil is under budget YTD \$12.7K or 15.0% (page 2) due to relatively low pricing and a conservative budget.

Dues & Subscriptions is over budget YTD (\$2,9K) or (249.7%) (page 2) due the timing of our APTA dues. It was expected that these fees would have been paid in September but were delayed. We will monitor the budget.

Travel & Training is over budget YTD (\$4.8K) or (55.4%) (page 2) due to expenses associated with the regional rodeo hosted by Coast RTA. We expect to receive RTAP funds for these expenses.

Accident Expense is over budget YTD (\$13.3K) (page 2) due to timing of repairs.

Coast RTA Budget Review FY19

| | Total Expense YTD | Budget YTD | Variance \$ YTD | Variance % YTD |
|-----------------|-------------------|------------------|-----------------|----------------|
| Administration | 196,141 | 186,770 | (9,371) | -5.0% |
| Operations | 524,302 | 521,734 | (2,568) | -0.5% |
| Maintenance | 285,456 | 300,635 | 15,179 | 5.0% |
| Total | 1,005,899 | 1,009,139 | 3,240 | 0.3% |
| Farebox Revenue | 78,469 | 72,833 | 5,636 | 7.7% |

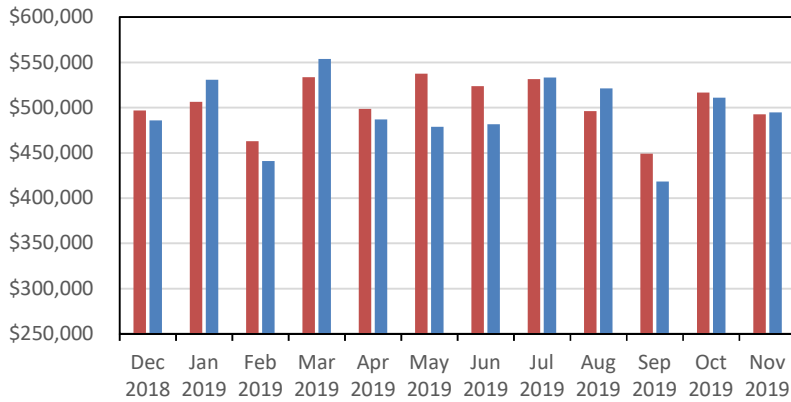
ending November 30, 2019

16-Dec-19

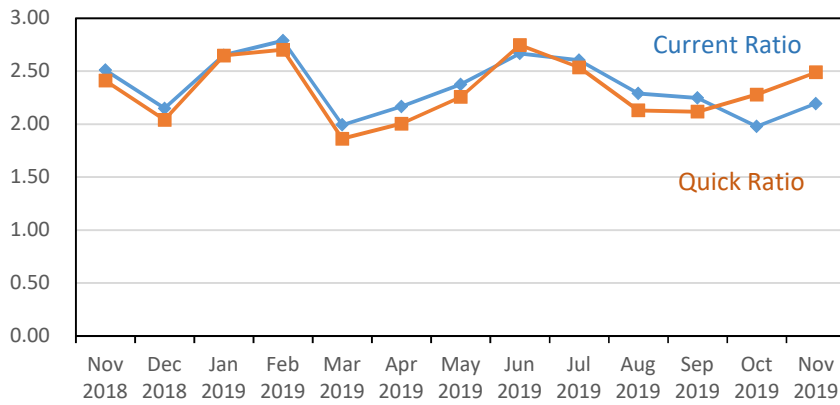
Waccamaw Regional Transportation Authority
DBA THE COAST RTA
COMPARATIVE BALANCE SHEET
November 30, 2019

| | <u>Nov-19</u> | <u>Nov-18</u> |
|--|---------------------------|---------------------------|
| ASSETS | | |
| Current Assets: | | |
| Cash | 190,499 | 86,873 |
| Cash Reserve (Certificate of Deposit) | 0 | 0 |
| Accounts Receivable - Federal, State & Local Grants | 757,980 | 794,864 |
| Accounts Receivable - Employees/Other | 32,112 | 41,056 |
| Inventory | 212,719 | 164,234 |
| Prepaid Expenses | <u>88,261</u> | <u>97,027</u> |
| Total Current Assets | <u>1,281,571</u> | <u>1,184,054</u> |
| Long-Term Assets | | |
| Total Capital Assets, Net | 2,728,642 | 3,081,594 |
| Deferred Outflows of Resources-NPL | <u>1,000,624</u> | <u>1,000,624</u> |
| Total Long-Term Assets | <u>3,729,266</u> | <u>4,082,218</u> |
| Total Assets | <u>5,010,837</u> | <u>5,266,272</u> |
| LIABILITIES & EQUITY | | |
| LIABILITIES | | |
| Current Liabilities: | | |
| Accounts Payable | 96,633 | 174,088 |
| Accrued Payroll and Withholdings | 168,209 | 98,049 |
| Accrued Compensated Absences | 108,331 | 75,055 |
| Disallowed Costs due to SCDOT - Current | 101,634 | 101,634 |
| Installment Loan CNB - Short-term | 190,000 | 90,000 |
| Unearned Revenue | <u>20,833</u> | <u>47,500</u> |
| Total Current Liabilities | <u>685,640</u> | <u>586,326</u> |
| Non-Current Liabilities: | | |
| Accrued Compensated Absences, Net of Current Portion | 10,376 | 32,063 |
| Installment Loan CNB - Long-term | 0 | 247,500 |
| Due to FTA - Long Term | 338,515 | 338,515 |
| Disallowed Costs due to SCDOT - Long Term | 75,500 | 75,500 |
| Net Pension Liability | 5,625,121 | 5,625,121 |
| Deferred Inflows of Resources-NPL | <u>75,580</u> | <u>75,580</u> |
| Total Non-Current Liabilities | <u>6,125,092</u> | <u>6,394,279</u> |
| Total Liabilities | <u>6,810,732</u> | <u>6,980,605</u> |
| EQUITY | | |
| Contributed Capital | 2,719,523 | 2,719,523 |
| Restricted Net Assets | (681,803) | (579,793) |
| Retained Earnings - Current Year | 50,418 | 33,970 |
| Net Investments in Capital Assets | 2,027,824 | 2,027,824 |
| Net Position Retriected for Pensions | (3,676,132) | (3,676,132) |
| Restricted for Transit Operations | 60,000 | 60,000 |
| Unrestricted Net Pension | <u>(2,299,725)</u> | <u>(2,299,725)</u> |
| Total Fund Equity | <u>(1,799,895)</u> | <u>(1,714,333)</u> |
| Total Liabilities and Fund Equity | <u>5,010,837</u> | <u>5,266,272</u> |

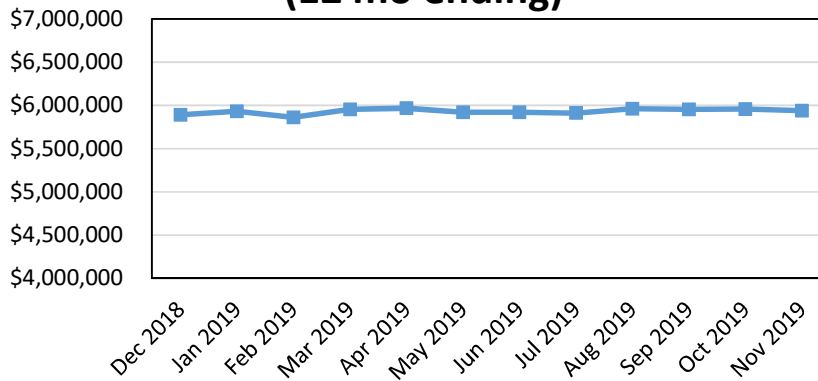
Expenses: Monthly Budget to Actual



Current/Quick Ratio



12-mo Rolling Expense Trending (12 mo ending)



WACCAMAW REGIONAL TRANSPORTATION AUTHORITY

CASH REQUIREMENTS

12/16/2019

| | Income | Expense | Balance | Date | Notes |
|---|---------------|----------------|------------------|-----------------|---------------------|
| Cash Balance | | | \$277,204 | 12/13/19 | |
| | | | | | |
| Deposits in Transit | | | \$277,204 | | |
| Fares | \$7,500 | | \$284,704 | 12/17/19 | |
| Accounts Payable | | \$18,500 | \$266,204 | 12/18/19 | |
| 5307 Federal PM | \$40,000 | | \$306,204 | 12/18/19 | December Partial |
| 5307 Federal OPS | \$65,000 | | \$371,204 | 12/18/19 | December Partial |
| Fuel - Gas | | \$12,500 | \$358,704 | 12/21/19 | |
| Fuel - Diesel | \$4,823 | \$16,000 | \$347,527 | 12/22/19 | |
| 5311 Federal Admin/Ops/PM | \$94,862 | | \$442,389 | 12/22/19 | Nov Rural Service |
| 5311 State OPS/PM/ADMIN | \$20,589 | | \$462,978 | 12/22/19 | November |
| Fares | \$6,500 | | \$469,478 | 12/23/19 | |
| Payroll and taxes | | \$108,000 | \$361,478 | 12/25/19 | |
| Long Cutaways - 5339 - 1 Vehicle | \$85,150 | \$100,177 | \$346,451 | 12/27/19 | 142 Replacement |
| Long Cutaways - 5339 - 1 Vehicle | | \$200,354 | \$146,097 | 12/27/19 | Int'l's Replacement |
| Accounts Payable | | \$25,000 | \$121,097 | 12/29/19 | |
| Horry/Georgetown Capital Cap Long Cutaway | \$116,573 | | \$237,670 | 12/30/19 | |
| FTA Repayment for Internationals | | \$42,000 | \$195,670 | 12/30/19 | FMO Resolution |
| Fares | \$6,500 | | \$202,170 | 12/30/19 | |
| PEBA - SC Retirement (Pension) | | \$75,000 | \$127,170 | 12/31/19 | Nov Pension Payment |
| Fares | \$6,500 | | \$133,670 | 01/06/20 | |
| City of Myrtle Beach Q3 FY 20 | \$62,500 | | \$196,170 | 01/07/20 | |
| Payroll and taxes | | \$112,000 | \$84,170 | 01/08/20 | |
| CNB Payment | | \$10,000 | \$74,170 | 01/08/20 | |
| PEBA Health Insurance | | \$39,675 | \$34,495 | 01/10/20 | Jan Premiums |
| Horry County 2FQ20 | \$452,320 | | \$486,815 | 01/10/20 | |
| Georgetown County | \$31,000 | | \$517,815 | 01/10/20 | |
| Fuel - Diesel | | \$16,000 | \$501,815 | 01/10/20 | |
| State Insurance Fund - Liability Ins. Premium | | \$41,000 | \$460,815 | 01/11/20 | |
| Fares | \$6,500 | | \$467,315 | 01/13/20 | |
| Fuel Management - 5307 | | \$30,177 | \$437,138 | 01/15/20 | |
| Disposal Income | \$2,000 | | \$439,138 | 01/15/20 | 142/387 |
| Horry County Capital for Transits | \$28,364 | | \$467,502 | 01/15/20 | Ford Transits |
| Ford Transits | | \$189,096 | \$278,406 | 01/15/20 | Ford Transits |
| 5310 GSATS | \$160,732 | | \$439,138 | 01/15/20 | Ford Transits |
| 5307 Federal PM | \$25,000 | | \$464,138 | 01/15/20 | December Final |
| 5307 Federal OPS | \$30,000 | | \$494,138 | 01/15/20 | December Final |
| Fuel - Gas | | \$12,500 | \$481,638 | 01/18/20 | |
| Fares | \$6,500 | | \$488,138 | 01/20/20 | |
| Payroll and taxes | | \$102,000 | \$386,138 | 01/22/20 | |
| Accounts Payable | | \$30,000 | \$356,138 | 01/22/20 | |
| 5311 Federal Admin/Ops/PM | \$90,000 | | \$446,138 | 01/23/20 | Dec Rural Service |
| 5311 State OPS/PM/ADMIN | \$9,401 | | \$455,539 | 01/23/20 | December |
| Fuel - Diesel | | \$16,000 | \$439,539 | 01/24/20 | |
| Fares | \$6,500 | | \$446,039 | 01/27/20 | |
| PEBA - SC Retirement (Pension) | | \$33,686 | \$412,353 | 01/31/20 | Dec Pension Payment |
| Fares | \$6,500 | | \$418,853 | 02/03/20 | |
| Accounts Payable | | \$20,000 | \$398,853 | 02/03/20 | |
| Payroll and taxes | | \$108,000 | \$290,853 | 02/05/20 | |
| CNB Payment | | \$30,000 | \$260,853 | 02/08/20 | |
| PEBA Health Insurance | | \$45,000 | \$215,853 | 02/10/20 | Feb Premiums |

WACCAMAW REGIONAL TRANSPORTATION AUTHORITY

CASH REQUIREMENTS

12/16/2019

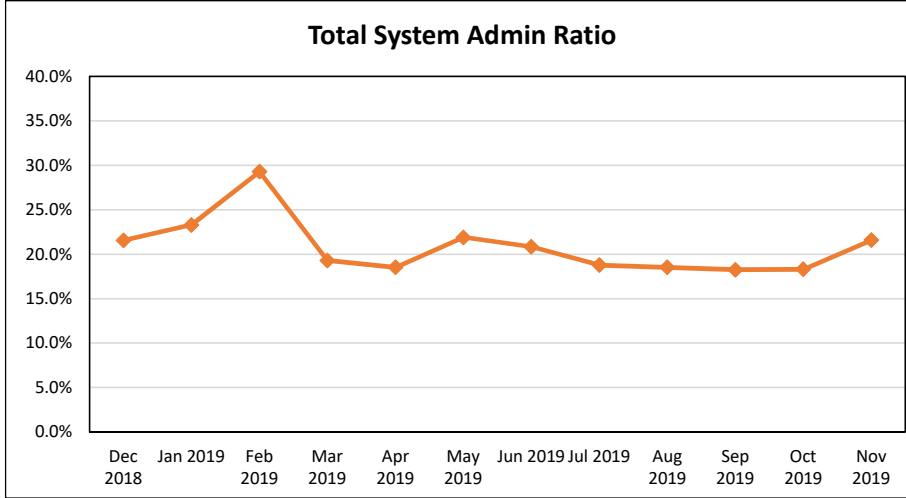
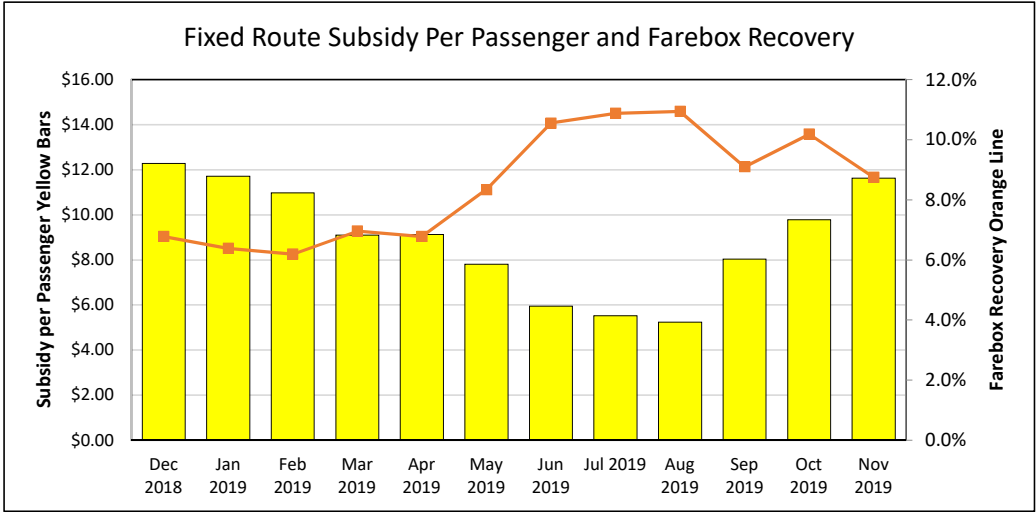
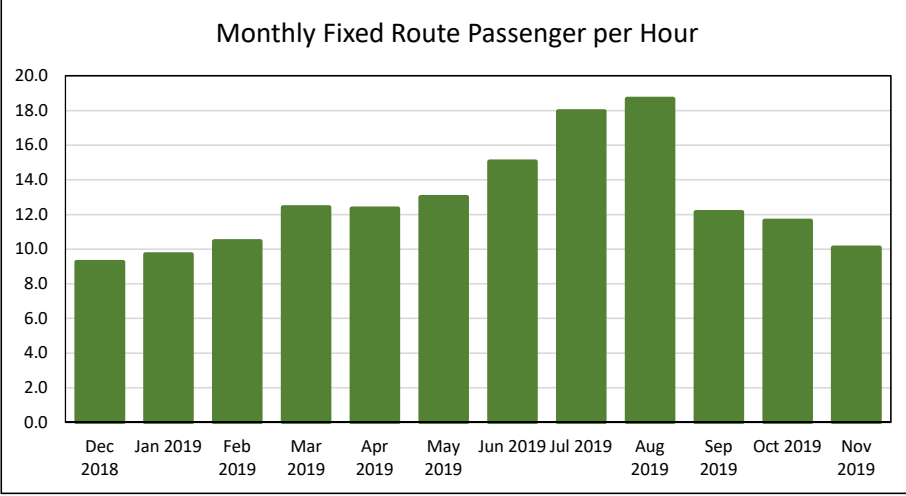
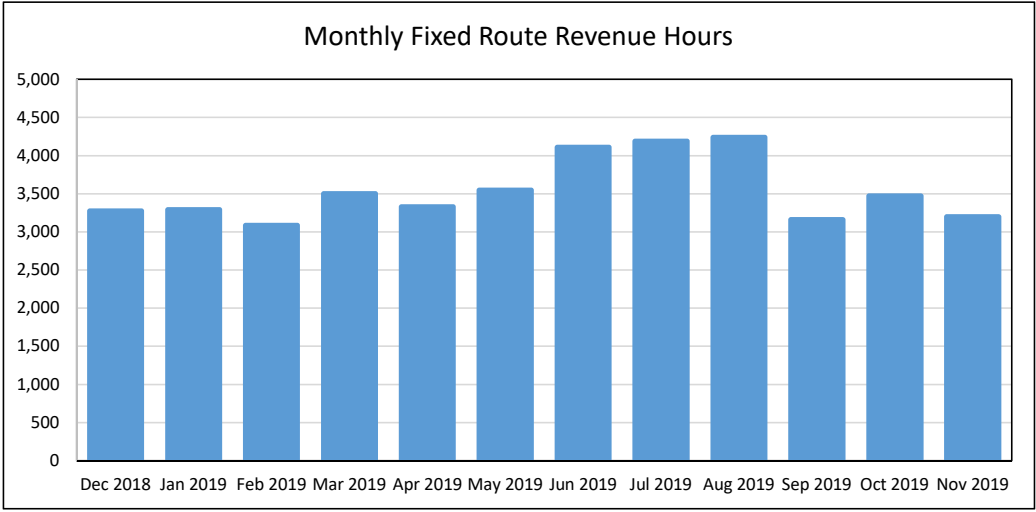
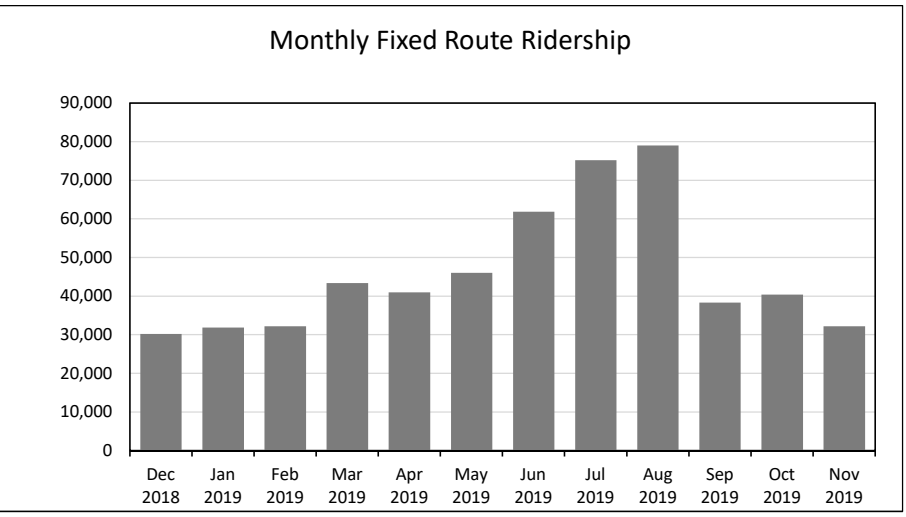
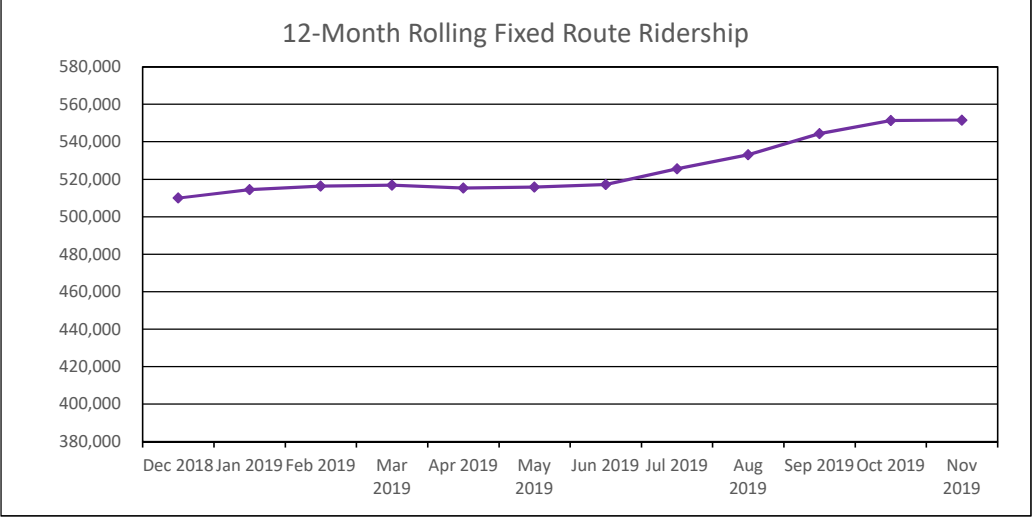
| | Income | Expense | Balance | Date | Notes |
|--|---------------|----------------|----------------|-------------|---------------------|
| Georgetown County | \$31,000 | | \$246,853 | 02/10/20 | |
| Fuel - Diesel | \$3,267 | \$17,500 | \$232,620 | 02/10/20 | |
| Fares | \$6,500 | | \$239,120 | 02/10/20 | |
| Fuel - Gas | | \$14,000 | \$225,120 | 02/15/20 | |
| Fares | \$6,500 | | \$231,620 | 02/17/20 | |
| Accounts Payable | | \$20,000 | \$211,620 | 02/17/20 | |
| Payroll and taxes | | \$107,000 | \$104,620 | 02/19/20 | |
| 5307 Federal PM | \$65,000 | | \$169,620 | 02/20/20 | January Final |
| 5307 Federal OPS | \$75,000 | | \$244,620 | 02/20/20 | January Final |
| 5311 Federal Admin/Ops/PM | \$77,000 | | \$321,620 | 02/23/20 | Jan Rural Service |
| 5311 State OPS/PM/ADMIN | \$2,472 | | \$324,092 | 02/23/20 | January |
| Fuel - Diesel | | \$17,500 | \$306,592 | 02/24/20 | |
| Fares | \$6,500 | | \$313,092 | 02/24/20 | |
| PEBA - SC Retirement (Pension) | | \$47,834 | \$265,258 | 02/28/20 | Jan Pension Payment |
| SC Dvsn of Insurance Services Workers Comp | | \$24,865 | \$240,393 | 03/01/20 | 2CQ20 Premium |
| Accounts Payable | | \$20,000 | \$220,393 | 03/01/20 | |
| Fares | \$6,500 | | \$226,893 | 03/02/20 | |
| Payroll and taxes | | \$102,500 | \$124,393 | 03/04/20 | |
| Fuel - Gas | | \$15,056 | \$109,337 | 03/07/20 | |
| CNB Payment | | \$20,000 | \$89,337 | 03/08/20 | |
| Fares | \$6,500 | | \$95,837 | 03/09/20 | |
| PEBA Health Insurance | | \$45,000 | \$50,837 | 03/10/20 | Mar Premiums |
| Georgetown County | \$31,000 | | \$81,837 | 03/10/20 | |
| Accounts Payable | | \$25,000 | \$56,837 | 03/16/20 | |
| 5307 Federal PM | \$65,000 | | \$121,837 | 03/17/20 | February Final |
| 5307 Federal OPS | \$75,000 | | \$196,837 | 03/17/20 | February Final |
| Payroll and taxes | | \$108,000 | \$88,837 | 03/18/20 | |

Key Performance Indicators - Fixed Route

| Fixed Route Measures | Nov 2018 | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | 12-Month Total |
|--------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------------|
| Ridership | 31,878 | 30,233 | 31,864 | 32,207 | 43,385 | 40,984 | 46,024 | 61,830 | 75,167 | 79,037 | 38,311 | 40,353 | 32,201 | 616,932 |
| Revenue Hours | 3,196 | 3,272 | 3,290 | 3,083 | 3,499 | 3,326 | 3,545 | 4,108 | 4,188 | 4,236 | 3,160 | 3,469 | 3,195 | 48,947 |
| Total Hours | 3,328 | 3,394 | 3,413 | 3,215 | 3,682 | 3,503 | 3,759 | 4,260 | 4,453 | 4,523 | 3,318 | 4,163 | 3,398 | 51,948 |
| Revenue Miles | 71,764 | 73,691 | 74,388 | 69,845 | 77,858 | 75,075 | 78,431 | 83,852 | 84,303 | 86,573 | 70,299 | 79,236 | 72,875 | 1,072,581 |
| Total Miles | 75,027 | 76,785 | 77,707 | 73,215 | 81,980 | 79,116 | 82,978 | 89,574 | 90,428 | 93,126 | 74,053 | 83,752 | 76,797 | 1,132,429 |
| Accidents | 2 | 0 | 3 | 1 | 3 | 1 | 3 | 0 | 0 | 2 | 1 | 0 | 0 | 18 |
| Breakdowns | 4 | 6 | 4 | 3 | 1 | 7 | 6 | 8 | 4 | 10 | 9 | 3 | 5 | 78 |
| Complaints | 2 | 3 | 8 | 5 | 7 | 10 | 8 | 7 | 3 | 4 | 5 | 7 | 2 | 73 |
| Transit Expense | \$232,334 | \$215,832 | \$210,922 | \$215,498 | \$250,354 | \$233,377 | \$235,807 | \$260,709 | \$253,985 | \$257,985 | \$219,289 | \$254,270 | \$241,939 | \$3,311,316 |
| Maintenance Expense | \$120,811 | \$105,941 | \$96,711 | \$102,818 | \$106,952 | \$101,514 | \$96,914 | \$86,819 | \$139,616 | \$126,988 | \$70,498 | \$101,352 | \$90,862 | \$1,474,030 |
| Administrative Expense | \$76,106 | \$74,929 | \$90,060 | \$61,411 | \$66,199 | \$73,291 | \$69,256 | \$65,188 | \$72,897 | \$70,229 | \$53,014 | \$76,774 | \$72,978 | \$992,254 |
| Total Operating Expenses | \$429,251 | \$396,702 | \$397,693 | \$379,727 | \$423,506 | \$408,182 | \$401,977 | \$412,716 | \$466,499 | \$455,202 | \$342,801 | \$432,396 | \$405,779 | \$5,777,600 |
| Fare/Contract Revenues | \$29,091 | \$25,304 | \$24,611 | \$26,405 | \$28,683 | \$34,022 | \$42,403 | \$44,875 | \$51,025 | \$41,384 | \$34,898 | \$37,807 | \$31,465 | \$478,640 |

| Efficiency Metrics | Nov 2018 | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | 12-Month Total |
|-----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| O & M Expense per Hour (No Admin) | \$110.49 | \$98.35 | \$93.51 | \$103.24 | \$102.11 | \$100.69 | \$93.87 | \$84.60 | \$93.98 | \$90.88 | \$91.70 | \$102.53 | \$104.16 | \$97.77 |
| Average Fare | \$0.91 | \$0.84 | \$0.77 | \$0.82 | \$0.66 | \$0.83 | \$0.92 | \$0.73 | \$0.68 | \$0.52 | \$0.91 | \$0.94 | \$0.98 | \$0.78 |
| Farebox Recovery | 6.8% | 6.4% | 6.2% | 7.0% | 6.8% | 8.3% | 10.5% | 10.9% | 10.9% | 9.1% | 10.2% | 8.7% | 7.8% | 8.3% |
| Subsidy per Passenger | \$12.55 | \$12.28 | \$11.71 | \$10.97 | \$9.10 | \$9.13 | \$7.81 | \$5.95 | \$5.53 | \$5.24 | \$8.04 | \$9.78 | \$11.62 | \$8.59 |
| Maintenance Cost per Mile | \$1.61 | \$1.38 | \$1.24 | \$1.40 | \$1.30 | \$1.28 | \$1.17 | \$0.97 | \$1.54 | \$1.36 | \$0.95 | \$1.21 | \$1.18 | \$1.30 |
| Deadhead Ratio (Miles) | 5% | 4% | 4% | 5% | 5% | 5% | 6% | 7% | 7% | 8% | 5% | 6% | 5% | 6% |
| Administrative Ratio | 22% | 23% | 29% | 19% | 19% | 22% | 21% | 19% | 19% | 18% | 18% | 22% | 22% | 21% |

| Effectiveness Metrics | Nov 2018 | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | 12-Month Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| Passengers per Hour | 10.0 | 9.2 | 9.7 | 10.4 | 12.4 | 12.3 | 13.0 | 15.1 | 17.9 | 18.7 | 12.1 | 11.6 | 10.1 | 12.6 |
| Mean Distance between Accidents | 37,514 | N/A | 25,902 | 73,215 | 27,327 | 79,116 | 27,659 | N/A | N/A | 46,563 | 74,053 | N/A | N/A | 62,913 |
| Mean Distance between Breakdowns | 18,757 | 12,798 | 19,427 | 24,405 | 81,980 | 11,302 | 13,830 | 11,197 | 22,607 | 9,313 | 8,228 | 27,917 | 15,359 | 14,518 |
| Complaints per 1,000 Riders | 0.063 | 0.099 | 0.251 | 0.155 | 0.161 | 0.244 | 0.174 | 0.113 | 0.040 | 0.051 | 0.131 | 0.173 | 0.062 | 0.123 |
| On-Time Performance | 88% | 95% | 94% | 88% | 86% | 82% | 83% | 75% | 71% | 74% | 84% | 86% | 90% | 86% |

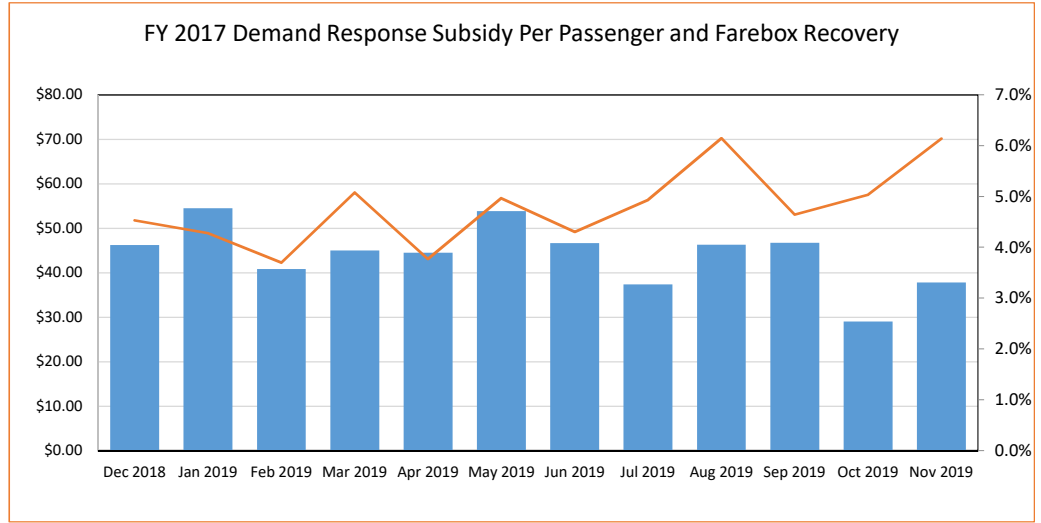
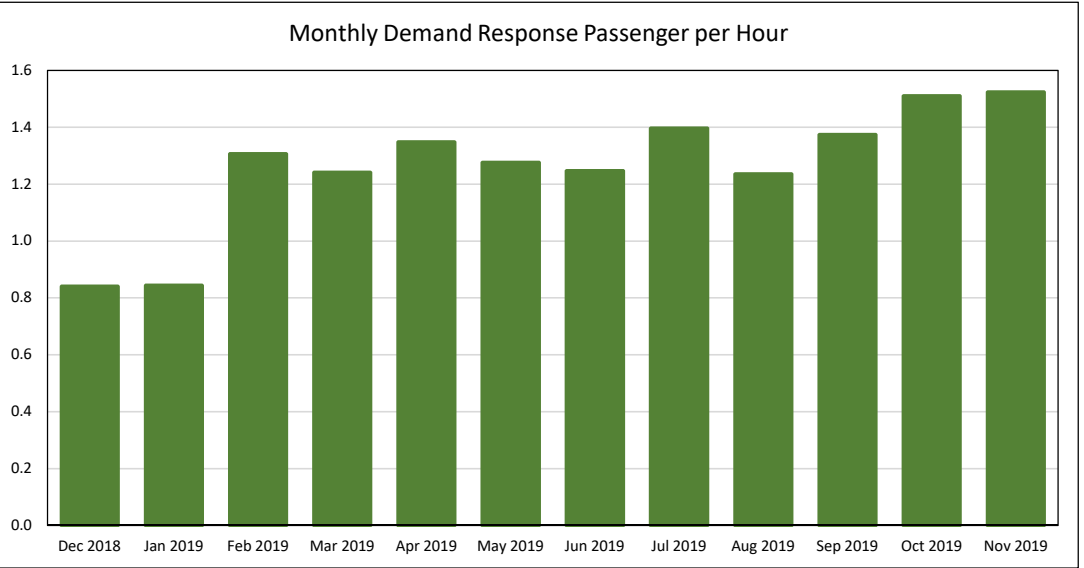
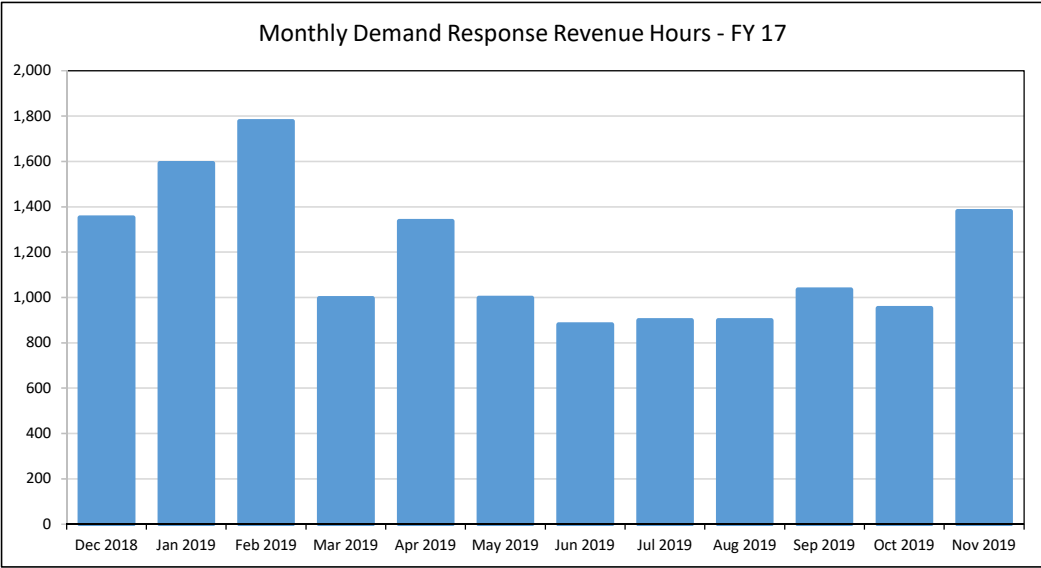
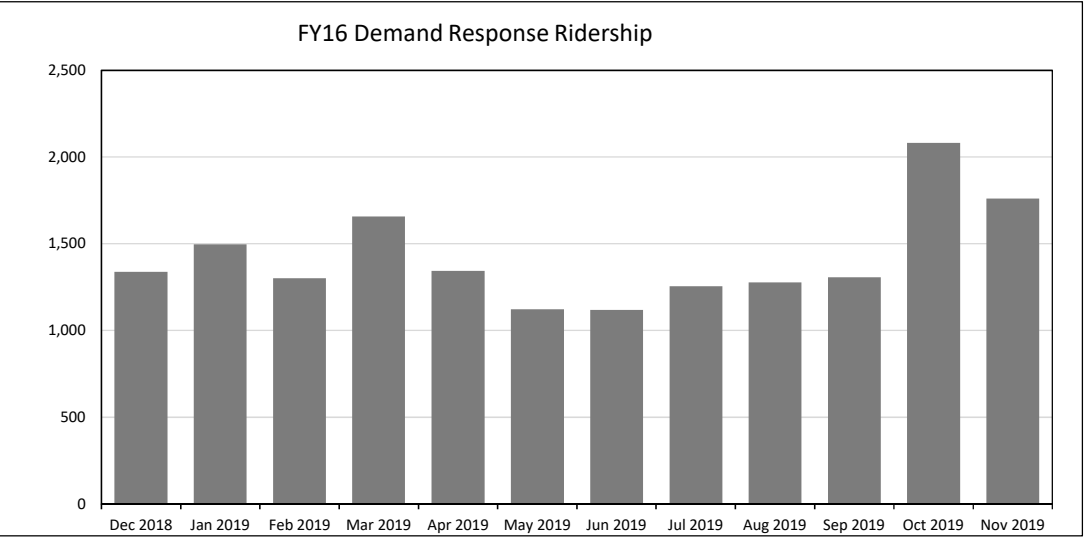
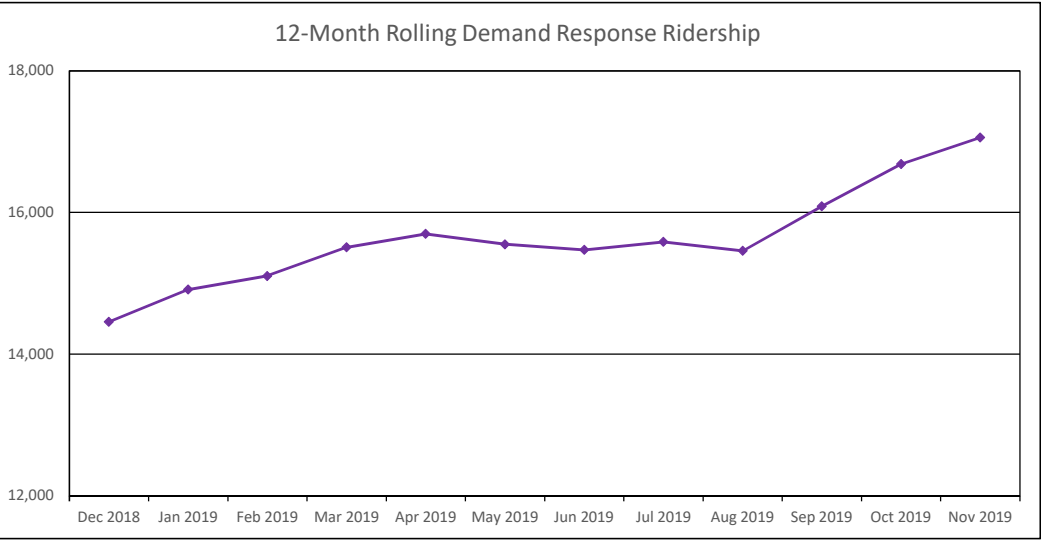


Key Performance Indicators - Demand Response

| Demand Response Measures | Nov 2018 | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | 12-Month Total |
|--------------------------|----------|----------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| Ridership | 1,388 | 1,337 | 1,497 | 1,301 | 1,658 | 1,344 | 1,122 | 1,119 | 1,254 | 1,277 | 1,307 | 2,081 | 1,761 | 20,609 |
| Revenue Hours | 1,351 | 1,591 | 1,776 | 996 | 1,336 | 997 | 880 | 898 | 898 | 1,034 | 952 | 1,379 | 1,156 | 17,569 |
| Total Hours | 1,588 | 1,884 | 2,115 | 1,248 | 1,582 | 1,220 | 1,128 | 1,101 | 1,064 | 1,226 | 1,119 | 1,584 | 1,333 | 20,942 |
| Revenue Miles | 22,658 | 24,214 | 27,549 | 18,301 | 26,597 | 19,249 | 16,080 | 16,515 | 17,971 | 19,831 | 17,948 | 23,251 | 21,479 | 308,075 |
| Total Miles | 27,194 | 29,646 | 33,886 | 23,022 | 31,810 | 24,016 | 21,187 | 20,488 | 22,082 | 24,254 | 21,464 | 28,015 | 25,568 | 377,355 |
| Accidents | 1 | 0 | 0 | 3 | 3 | 1 | 1 | 0 | 0 | 0 | 1 | 1 | 0 | 13 |
| Breakdowns | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | 0 | 5 |
| Complaints | 1 | 1 | 2 | 6 | 6 | 5 | 6 | 3 | 1 | 4 | 0 | 6 | 2 | 44 |
| Paratransit Expense | \$52,936 | \$51,162 | \$64,373 | \$44,467 | \$59,744 | \$48,595 | \$44,728 | \$41,548 | \$36,481 | \$45,467 | \$47,888 | \$50,905 | \$54,631 | \$730,445 |
| Maintenance Expense | \$20,703 | \$14,199 | \$21,448 | \$12,246 | \$18,491 | \$15,187 | \$19,057 | \$13,971 | \$14,194 | \$17,049 | \$17,027 | \$14,446 | \$16,245 | \$237,301 |
| Administrative Expense | \$17,340 | \$17,762 | \$27,486 | \$12,672 | \$15,798 | \$15,261 | \$13,137 | \$10,389 | \$10,471 | \$10,471 | \$11,577 | \$15,370 | \$16,479 | \$220,966 |
| Total Operating Expenses | \$90,980 | \$83,123 | \$113,307 | \$69,385 | \$94,032 | \$79,042 | \$76,922 | \$65,908 | \$61,146 | \$72,987 | \$76,493 | \$80,721 | \$87,355 | \$1,188,713 |
| Fare Revenues | \$4,124 | \$3,560 | \$4,190 | \$3,523 | \$3,543 | \$3,924 | \$3,312 | \$3,252 | \$3,758 | \$3,392 | \$3,850 | \$4,953 | \$4,244 | \$55,985 |

| Efficiency Metrics | Nov 2018 | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | 12-Month Total |
|------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| O & M Expense per Hour | \$54.51 | \$41.07 | \$48.32 | \$56.94 | \$58.56 | \$63.95 | \$72.52 | \$61.84 | \$56.43 | \$60.46 | \$68.19 | \$47.39 | \$61.31 | \$55.08 |
| Average Fare | \$2.97 | \$2.66 | \$2.80 | \$2.71 | \$2.14 | \$2.92 | \$2.95 | \$2.91 | \$3.00 | \$2.66 | \$2.95 | \$2.38 | \$2.41 | \$2.72 |
| Farebox Recovery | 4.5% | 4.3% | 3.7% | 5.1% | 3.8% | 5.0% | 4.3% | 4.9% | 6.1% | 4.6% | 5.0% | 6.1% | 4.9% | 4.7% |
| Subsidy per Passenger | \$50.08 | \$46.22 | \$54.53 | \$40.88 | \$45.05 | \$44.54 | \$53.90 | \$46.71 | \$37.41 | \$46.30 | \$46.72 | \$29.02 | \$37.84 | \$44.24 |
| Deadhead Ratio (Miles) | 20% | 22% | 23% | 26% | 20% | 25% | 32% | 24% | 23% | 22% | 20% | 20% | 19% | 22% |
| Administrative Ratio | 24% | 27% | 32% | 22% | 20% | 24% | 21% | 19% | 21% | 17% | 18% | 24% | 23% | 23% |

| Effectiveness Metrics | Nov 2018 | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | 12-Month Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| Passengers per Hour | 1.03 | 0.84 | 0.84 | 1.31 | 1.24 | 1.35 | 1.28 | 1.25 | 1.40 | 1.24 | 1.37 | 1.51 | 1.52 | 1.17 |
| Mean Distance between Accidents | 27,194 | n/a | n/a | 7,674 | 10,603 | 24,016 | 21,187 | n/a | n/a | n/a | 21,464 | 28,015 | n/a | 29,027 |
| Mean Distance between Breakdowns | n/a | n/a | n/a | n/a | n/a | 24,016 | n/a | 20,488 | n/a | 24,254 | 21,464 | 28,015 | n/a | 75,471 |
| Complaints per 1,000 Riders | 0.7 | 0.7 | 1.3 | 4.6 | 3.6 | 3.7 | 5.3 | 2.7 | 0.8 | 3.1 | 0.0 | 2.9 | 1.1 | 2.1 |
| On-Time Performance | 95% | 94% | 92% | 88% | 85% | 85% | 85% | 82% | 86% | 88% | 88% | 86% | 86% | 93% |



| | | | | | | | | | | | | | | | |
|--|----------------------------|--|----------------|--------------|---------------------------|--|--|----------------------------|-------------|-------------------|--------------|---------------------------|---------------|----|-------------------|
| Coast RTA Federal Grants - FY19 | | | | | | | | | | | | | Current Month | 14 | > 5307 + Bus Stop |
| Activity Line Item Balances | | | | | | | | | | | | | Current Month | 0 | > 5339 Grants |
| November 2019 - Final | | | | | | | | | | | | | | | |
| 5307 Federal Grant # SC-2019-001-00 | | | | | | | Bus Stop Implementation (5339) Grant # 2018-040-00 | | | | | | | | |
| | SC-2019-001-03 | SC-2019-001-01 | SC-2019-001-02 | | | | SC-2018-001 | SC-2018-002 | SC-2018-003 | Georgetown | | | | | |
| | 114-A2 | 117-A1 | 300-A3 | | | | 117-A3 | 113-A1 | 113-A2 | County | | | | | |
| | Security / I.T. | Preventative | | | | | Construction | Bus Stop | Bus Stop | Local | | | | | |
| Month | Hard/Software | Maintenance | Operations | Totals | Comments | Month | Management | Signs | Posts | Match | Totals | Comments | | | |
| | | | | | | | | | | | | | | | |
| FY19 Contract | \$ 64,000 | \$ 878,100 | \$ 557,900 | \$ 1,500,000 | > Total Award | FY18 Award | \$ 175,000 | \$ 21,500 | \$ 17,560 | \$ 53,515 | \$ 267,575 | > Total Award | | | |
| | \$ - | \$ - | \$ - | \$ - | > Prior Year Carryforward | | \$ (66,188) | \$ (9,500) | \$ (13,597) | \$ (22,322) | \$ (111,607) | > Prior Year Carryforward | | | |
| Monthly Draws: | | | | | | Monthly Draws: | | | | | | | | | |
| Oct 2018 | \$ 536 | \$ 85,218 | \$ 105,621 | \$ 191,375 | | Oct 2019 | \$ 24,216 | \$ - | \$ - | \$ 6,054 | \$ 30,270 | > AEcom | | | |
| Nov 2018 | \$ - | \$ 88,536 | \$ 103,788 | \$ 192,324 | | Nov 2019 | \$ 25,026 | \$ - | \$ - | \$ 6,256 | \$ 31,282 | > AEcom | | | |
| Dec 2018 | \$ 2,987 | \$ 82,301 | \$ 95,457 | \$ 180,745 | | Dec 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Jan 2019 | \$ - | \$ 74,630 | \$ 99,137 | \$ 173,767 | | Jan 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Feb 2019 | \$ - | \$ 71,054 | \$ 93,147 | \$ 164,201 | | Feb 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Mar 2019 | \$ 5,495 | \$ 77,390 | \$ 60,750 | \$ 143,635 | | Mar 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Apr 2019 | \$ - | \$ 77,757 | \$ - | \$ 77,757 | | Apr 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| May 2019 | \$ - | \$ 75,073 | \$ - | \$ 75,073 | | May 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| June 2019 | \$ - | \$ 68,187 | \$ - | \$ 68,187 | | June 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| July 2019 | \$ - | \$ 100,852 | \$ - | \$ 100,852 | | July 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Aug 2019 | \$ 10,427 | \$ 77,102 | \$ - | \$ 87,529 | | Aug 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Sept 2019 | \$ 20,414 | \$ - | \$ - | \$ 20,414 | | Sept 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| | | | | | | | | | | | | | | | |
| Subtotal Draws | \$ 39,859 | \$ 878,100 | \$ 557,900 | \$ 1,475,859 | | | \$ 49,242 | \$ - | \$ - | \$ 12,310 | \$ 61,552 | | | | |
| | | | | | | | | | | | | | | | |
| Remaning Balance | \$ 24,141 | \$ - | \$ - | \$ 24,141 | > Fuel Mgmt System | | \$ 59,570 | \$ 12,000 | \$ 3,963 | \$ 18,883 | \$ 94,416 | | | | |
| | | | | | | | | | | | | | | | |
| % Expended | 62.28% | 100.00% | 100.00% | 98.39% | | | 65.96% | 44.19% | 77.43% | 64.71% | 64.71% | | | | |
| | | | | | | | | | | | | | | | |
| % Time Elapsed | 100.00% | 100.00% | 100.00% | 100.00% | | | 38.89% | 38.89% | 38.89% | 38.89% | 38.89% | | | | |
| | | | | | | | | | | | | | | | |
| Bus & Bus Facilities (5339) Grant # 2017-020-00 114-A1 | | | | | | Vehicle Replacement Intitaitive Phase III (5339) Grant # PT-90939-C4 | | | | | | | | | |
| Month | International Replacements | Comments | | | | Month | 5339 Rural Discretionary | 5339 FY17+18 Urban Formula | SMTF | Georgetown County | Totals | Comments | | | |
| FY18 Award | \$ 293,250 | > 1 Long Cutaway + New Flyer (partial funding) | | | | FY18 Award | \$ 500,000 | \$ 158,551 | \$ 88,235 | \$ 153,214 | \$ 900,000 | > 2 New Flyers | | | |
| Monthly Draws: | | | | | | Monthly Draws: | | | | | | | | | |
| Oct 2019 | \$ - | | | | | Oct 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Nov 2019 | \$ - | | | | | Nov 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Dec 2019 | \$ - | | | | | Dec 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Jan 2020 | \$ - | | | | | Jan 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Feb 2020 | \$ - | | | | | Feb 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Mar 2020 | \$ - | | | | | Mar 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Apr 2020 | \$ - | | | | | Apr 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| May 2020 | \$ - | | | | | May 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| June 2020 | \$ - | | | | | June 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| July 2020 | \$ - | | | | | July 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Aug 2020 | \$ - | | | | | Aug 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| Sept 2020 | \$ - | | | | | Sept 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| | | | | | | | | | | | | | | | |
| Subtotal Draws | \$ - | | | | | | \$ - | \$ - | \$ - | \$ - | \$ - | | | | |
| | | | | | | | | | | | | | | | |
| Remaning Balance | \$ 293,250 | | | | | | \$ 500,000 | \$ 158,551 | \$ 88,235 | \$ 153,214 | \$ 900,000 | | | | |
| | | | | | | | | | | | | | | | |
| % Expended | 0.00% | | | | | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | | | | |
| | | | | | | | | | | | | | | | |
| % Time Elapsed | 0.00% | | | | | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | | | | |
| | | | | | | | | | | | | | | | |

Page 13

| | | | | | | | | | | | | | |
|---|-------------|--------------|---|------------|------------|-----------------------|---|--------------|--------------|-----------|------------|-------------------|---|
| Coast RTA SCDOT Grants - FY20 | | | | | | | | | | | | | |
| Activity Line Item Balances | | | | | | | | | | | | | |
| November 2019 - Final | | | | | | | | | | | | Current Month | 5 |
| | | | | | | | | | | | | | |
| ***** 5311 Federal Rural - Grant # PT-200911-19 ***** | | | | | | | ***** 5311 State Rural - Grant # PT-200911-19 ***** | | | | | | |
| | | Preventative | Capital | | | | | Preventative | Capital | | | | |
| | Operating | Maintenance | Expenditures | Admin | Totals | Comments | | Maintenance | Expenditures | Admin | Totals | Comments | |
| | | | | | | | | | | | | | |
| FY20 Contract | \$ 298,784 | \$ 200,000 | \$ - | \$ 200,000 | \$ 698,784 | | \$ 159,805 | \$ 41,700 | \$ - | \$ 34,880 | \$ 236,385 | > Orig Submission | |
| | | | | | | | \$ - | \$ - | \$ - | \$ - | \$ - | > Amendment #1 | |
| Monthly Draws: | | | | | | Month Drawn | | | | | | Month Drawn | |
| July 2019 | \$ 36,333 | \$ 36,400 | \$ - | \$ 20,376 | \$ 93,109 | Aug 19 | \$ 36,333 | \$ 9,099 | \$ - | \$ 5,094 | \$ 50,526 | Aug 19 | |
| Aug 2019 | \$ 37,729 | \$ 34,334 | \$ - | \$ 19,809 | \$ 91,872 | Sept 19 | \$ 37,729 | \$ 8,583 | \$ - | \$ 4,953 | \$ 51,265 | Sept 19 | |
| Sept 2019 | \$ 37,902 | \$ 20,459 | \$ - | \$ 22,346 | \$ 80,707 | Oct 19 | \$ 37,902 | \$ 5,114 | \$ - | \$ 5,586 | \$ 48,602 | Oct 19 | |
| Oct 2019 | \$ 40,910 | \$ 30,994 | \$ - | \$ 23,097 | \$ 95,001 | Nov 19 | \$ 40,910 | \$ 7,748 | \$ - | \$ 5,775 | \$ 54,433 | Nov 19 | |
| Nov 2019 | \$ 40,234 | \$ 30,018 | \$ - | \$ 24,610 | \$ 94,862 | Dec 19 | \$ 6,931 | \$ 7,505 | \$ - | \$ 6,153 | \$ 20,589 | Dec 19 | |
| Dec 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Jan 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Feb 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Mar 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Apr 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| May 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| June 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Subtotal Draws | \$ 193,108 | \$ 152,205 | \$ - | \$ 110,238 | \$ 455,551 | | \$ 159,805 | \$ 38,049 | \$ - | \$ 27,561 | \$ 225,415 | | |
| Remaning Balance | \$ 105,676 | \$ 47,795 | \$ - | \$ 89,762 | \$ 243,233 | | \$ - | \$ 3,651 | \$ - | \$ 7,319 | \$ 10,970 | | |
| | | | | | | | | | | | | | |
| % Expended | 64.63% | 76.10% | | 55.12% | 65.19% | | 100.00% | 91.24% | | 79.02% | 95.36% | | |
| | | | | | | | | | | | | | |
| % Time Elapsed | 41.67% | 41.67% | | 41.67% | 41.67% | | 41.67% | 41.67% | | 41.67% | 41.67% | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Grant # PT-200999-29 | | | Grant # PT-909SP-13 (5311 Funds) | | | | | | | | | | |
| 5307 State Urban SMTF | | | ParaTransit Scheduling Software (Ecolane) | | | | | | | | | | |
| Month | Fed Oper/PM | | Federal | State | Totals | | | | | | | | |
| | | | | | | | | | | | | | |
| FY20 Award | \$ 68,810 | | \$ 90,712 | \$ 22,678 | \$ 113,390 | > FY19 Award | | | | | | | |
| | | | \$ 51,983 | \$ 12,994 | \$ 64,977 | > FY19 Expense | | | | | | | |
| Monthly Draws: | | | | | | | | | | | | | |
| July 2019 | \$ 68,810 | | \$ - | \$ - | \$ - | | | | | | | | |
| Aug 2019 | \$ - | | \$ 17,062 | \$ 4,265 | \$ 21,327 | > 32 Tablets + Laptop | | | | | | | |
| Sept 2019 | \$ - | | \$ 2,591 | \$ 648 | \$ 3,239 | > Tablet Mounts | | | | | | | |
| Oct 2019 | \$ - | | \$ 7,694 | \$ 1,921 | \$ 9,615 | > Tablets + Mounts | | | | | | | |
| Nov 2019 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| Dec 2019 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| Jan 2020 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| Feb 2020 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| Mar 2020 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| Apr 2020 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| May 2020 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| June 2020 | \$ - | | \$ - | \$ - | \$ - | | | | | | | | |
| Subtotal Draws | \$ 68,810 | | \$ 79,330 | \$ 19,828 | \$ 99,158 | | | | | | | | |
| | | | | | | | | | | | | | |
| Remaning Balance | \$ - | | \$ 11,382 | \$ 2,850 | \$ 14,232 | | | | | | | | |
| | | | | | | | | | | | | | |
| % Expended | 100.00% | | % Expended | 87.43% | | | | | | | | | |
| | | | | | | | | | | | | | |
| % Time Elapsed | 41.67% | | % Time Elapsed | 70.83% | | | | | | | | | |

| | | | | | | | | | | | | | |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| Coast RTA | | | | | | | | | | | | | |
| Monthly Cash Flow | | | | | | | | | | | | | |
| November 30, 2019 | | | | | | | | | | | | | |
| | <u>Oct-19</u> | <u>Nov-19</u> | <u>Dec-19</u> | <u>Jan-20</u> | <u>Feb-20</u> | <u>Mar-20</u> | <u>Apr-20</u> | <u>May-20</u> | <u>Jun-20</u> | <u>Jul-20</u> | <u>Aug-20</u> | <u>Sep-20</u> | <u>Totals</u> |
| Beginning Balance | \$ 158,567.58 | \$ 544,742.74 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 158,567.58 |
| Cash Receipts | | | | | | | | | | | | | |
| 5307 - Operations | \$ - | \$ 95,594.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 95,594.00 |
| 5307 - Preventative Maintenance | \$ - | \$ 73,974.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 73,974.00 |
| 5307 - Capital Expenditures | \$ 44,555.00 | \$ 2,876.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 47,431.00 |
| 5307 - SMTF | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5311 - Operations | \$ 75,804.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 75,804.00 |
| 5311 - Preventative Maintenance | \$ 25,573.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 25,573.00 |
| 5311 - Administration | \$ 27,932.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 27,932.00 |
| 5311 - Capital Expenditures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Horry County Registration Fees | \$ 560,274.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 560,274.00 |
| Horry County Other | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Georgetown County Registration Fees | \$ 31,000.00 | \$ 31,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 62,000.00 |
| Myrtle Beach | \$ 62,500.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 62,500.00 |
| Loris | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fares/Passes | \$ 49,401.25 | \$ 31,339.18 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 80,740.43 |
| Local Contracts | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Bus Advertising | \$ - | \$ 70.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 70.00 |
| Accident Proceeds | \$ 3,323.92 | \$ 2,484.95 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,808.87 |
| RTAP / Fuel Refunds / Other | \$ 19,235.30 | \$ 3,974.78 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 23,210.08 |
| 5304 - Bus Stop Planning | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5339 - Bus Stop Implementation | \$ - | \$ 49,242.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 49,242.00 |
| 5311 - Paratransit Scheduling | \$ 3,239.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,239.00 |
| 5310 - Vehicles | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5339 - Vehicles | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5339 - Facility Maintenance | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Horry County Capital Funds | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Georgetown County Capital Funds | \$ 10,000.00 | \$ 6,054.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 16,054.00 |
| Total Cash Receipts | \$ 912,837.47 | \$ 296,608.91 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,209,446.38 |
| Cash Basis Expenditures: | | | | | | | | | | | | | |
| Operating Expenses | \$ 515,387.47 | \$ 631,152.90 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,146,540.37 |
| Capital Expenditures | \$ 3,774.84 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,774.84 |
| CNB Note Payments | \$ 7,500.00 | \$ 20,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 27,500.00 |
| Total Expenditures | \$ 526,662.31 | \$ 651,152.90 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,177,815.21 |
| Ending Balance | \$ 544,742.74 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 | \$ 190,198.75 |



FINANCIALS

December 31, 2019

FY 2020

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
DBA THE COAST RTA
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December 31, 2019**

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21-Jan-20

Income Statement
DBA THE COAST RTA
INCOME STATEMENT
FOR THE PERIOD ENDED December 31, 2019

| | MTD Actual | YTD Actual | YTD Budget | YTD \$ Variance | YTD % Variance | TOTAL FY19 Budget |
|--|-----------------------|-----------------------|-----------------------|----------------------------|---------------------------|------------------------------|
| Operating Revenues | | | | | | |
| Passenger Fares and Passes | 32,784 | 111,253 | 105,750 | 5,503 | 5.2% | 500,000 |
| Local Contracts | 0 | 0 | 0 | 0 | 0.0% | 0 |
| Other Operating Revenue | 0 | 0 | 0 | 0 | 0.0% | 0 |
| Total Operating Revenues | 32,784 | 111,253 | 105,750 | 5,503 | 5.2% | 500,000 |
| Operating Expenses | | | | | | |
| Salaries & Benefits - Admin | 59,367 | 192,304 | 187,550 | (4,755) | -2.5% | 729,398 |
| Salaries & Benefits - Transit | 196,223 | 590,059 | 578,166 | (11,893) | -2.1% | 2,339,195 |
| Overtime - Transit | 8,205 | 32,367 | 23,296 | (9,071) | -38.9% | 117,290 |
| Salaries & Benefits - Maintenance | 65,888 | 208,245 | 205,908 | (2,337) | -1.1% | 816,920 |
| Overtime - Maintenance | 569 | 3,487 | 6,512 | 3,025 | 46.5% | 25,834 |
| Facility Maintenance | 12,323 | 90,302 | 85,996 | (4,306) | -5.0% | 235,000 |
| Vehicle Maintenance | 55,161 | 117,463 | 120,918 | 3,455 | 2.9% | 480,697 |
| Fuel & Oil | 38,603 | 110,470 | 127,534 | 17,064 | 13.4% | 525,000 |
| Tires | 2,076 | 9,093 | 11,551 | 2,458 | 21.3% | 35,000 |
| Liability Insurance | 13,511 | 40,534 | 41,085 | 551 | 1.3% | 163,000 |
| Utilities | 2,435 | 7,123 | 9,270 | 2,147 | 23.2% | 36,779 |
| Telecommunications | 8,615 | 24,657 | 20,164 | (4,493) | -22.3% | 80,000 |
| Postage & Freight | 204 | 829 | 756 | (73) | -9.7% | 3,000 |
| Office Supplies/Computer/Security | 9,347 | 23,796 | 25,726 | 1,930 | 7.5% | 70,588 |
| Legal & Professional Services | 1,326 | 5,248 | 8,822 | 3,574 | 40.5% | 55,000 |
| Public Information | 0 | 540 | 3,211 | 2,671 | 83.2% | 20,000 |
| Advertising & Marketing | 0 | 1,713 | 1,849 | 136 | 7.4% | 12,000 |
| Dues & Subscriptions | 450 | 4,500 | 2,028 | (2,472) | -121.9% | 11,787 |
| Leases | 1,017 | 3,087 | 4,899 | 1,812 | 37.0% | 19,436 |
| Travel & Training | 8,342 | 21,729 | 20,913 | (816) | -3.9% | 40,000 |
| Interest Expense | 809 | 3,009 | 1,890 | (1,119) | -59.2% | 7,500 |
| Other Expenses | (64) | 195 | 236 | 41 | 17.4% | 1,413 |
| Total Operating Expenses | 484,407 | 1,490,750 | 1,488,280 | (2,471) | -0.2% | 5,824,837 |
| Operating Profit (Loss) | (451,623) | (1,379,497) | (1,382,530) | 3,033 | 0.2% | (5,324,837) |
| Non-Reimbursable (by FTA) Expenses | | | | | | |
| Depreciation | 43,002 | 129,006 | 146,233 | 17,227 | 11.8% | 600,000 |
| (Gain) Loss on Fixed Assets | 0 | 0 | 0 | 0 | 0.0% | |
| Accident Expense* | 2,950 | 16,036 | 0 | (16,036) | --- | 0 |
| Other Non-Reimbursable Expense | | | | 0 | 0.0% | |
| Pension Expense - Deferred Outflows | | | | 0 | 0.0% | |
| Total Non-Reimbursable Expenses | 45,952 | 145,042 | 146,233 | 1,191 | 0.8% | 600,000 |
| Total Operating and Non-Reimbursable Expenses | 530,359 | 1,635,792 | 1,634,513 | (1,280) | -0.1% | 6,424,837 |

* Moved accident expenses to Non-Reimbursable line items since cost is covered by insurance proceeds.

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
DBA THE COAST RTA
INCOME STATEMENT
FOR THE PERIOD ENDED December 31, 2019**

| | MTD Actual | YTD Actual | YTD Budget | YTD \$ Variance | YTD % Variance | TOTAL FY19 Budget |
|--|-----------------------|-----------------------|-----------------------|----------------------------|---------------------------|------------------------------|
| Operating Grant Revenue | | | | | | |
| Federal Grants - Operating | 281,252 | 811,342 | 773,500 | 37,842 | 4.9% | 2,221,684 |
| State Grants - Operating | 9,374 | 84,396 | 81,745 | 2,651 | 3.2% | 380,385 |
| Local Grants - Operating | 250,247 | 647,878 | 596,400 | 51,478 | 8.6% | 2,764,352 |
| Total Operating Grant Revenue | 540,873 | 1,543,616 | 1,451,645 | 91,971 | 6.3% | 5,366,421 |
| Capital Grant Revenue | | | | | | |
| Federal Grants - Capital | 5,088 | 64,900 | 44,100 | 20,800 | 47.2% | 984,928 |
| State Grants - Capital | 0 | 1,921 | 2,500 | (579) | -23.2% | 500,000 |
| Local Grants - Capital | 330 | 12,640 | 12,500 | 140 | 1.1% | 206,000 |
| Total Capital Grant Revenue | 5,418 | 79,461 | 59,100 | 20,361 | 34.5% | 1,690,928 |
| Total Grant Revenue | 546,291 | 1,623,077 | 1,510,745 | 112,332 | 7.4% | 7,057,349 |
| Other Revenue | | | | | | |
| Bus Advertising Revenue | 0 | 70 | 1,500 | (1,430) | -95.3% | 47,170 |
| Miscellaneous - Vending, Other | 861 | 1,147 | 600 | 547 | 91.2% | 2,400 |
| Total Other Revenue | 861 | 1,217 | 2,100 | (883) | -42.0% | 49,570 |
| Total Non-Operating Revenue | 547,152 | 1,624,294 | 1,512,845 | 111,449 | 7.4% | 7,106,919 |
| In-Kind Revenue | | | | 0 | | |
| Change in Net Position | <u>49,577</u> | <u>99,755</u> | <u>(15,918)</u> | <u>115,673</u> | <u>-727%</u> | <u>1,182,082</u> |
| | | | | | | |
| YTD Capital Expenditure Activity (Cost) | | | | | | |
| Paratransit Vehicles | 0 | 0 | 0 | 0 | 0% | 385,000 |
| Bus Purchases | 0 | 0 | 0 | 0 | 0% | 900,000 |
| Facility Due/Diligence | 0 | 0 | 0 | 0 | 0% | 1,000,000 |
| Computer Hardware/Software - Paratransit | 0 | 9,606 | 9,606 | 0 | 0% | 118,000 |
| Facility Maintenance Items | 0 | 0 | 0 | 0 | 0% | 87,634 |
| Bus Stop Designation/Implementation | 1,651 | 63,203 | 63,203 | 0 | 0% | 321,080 |
| Computer Hardware/Software - 5307 | 18,871 | 22,467 | 22,467 | 0 | 0% | 64,000 |
| YTD Capital Expenditures vs Budget | <u>20,522</u> | <u>95,276</u> | <u>95,276</u> | <u>0</u> | <u>0%</u> | <u>2,875,714</u> |

Statements have been downloaded from Sage 100 and consolidated for reporting purposes.

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY
DBA THE COAST RTA
INCOME STATEMENT NOTES – December 2019**

These notes represent Income Statement variances of \$5,000 per MTD and YTD budget line item on pages 2 and 3, in accordance with Section 2.3 of WRTA Month-End Procedures (Rev. 04/01/09).

Total Operating Revenues is over budget YTD \$5.5K or 5.2% (page 2) primarily because we were able to operate full service with no weather related service interruptions. December revenues were very close to budget.

Salaries & Benefits - Admin is over budget YTD (\$4.8K) or (2.5%) (page 2), however, December expense was under budget.

Salaries & Benefits - Transit is over budget YTD (\$11.9K) or (2.1%) (page 2) due in part to vacation payouts and coverage for those on vacation. There also seems to be overages in customer service that management is investigating to see if we are overstaffed or if there were vacation/absenteeism coverages, as well.

Overtime - Transit is over budget YTD (\$9.1K) or (38.9%) (page 2) due to the loss of drivers via voluntary and involuntary means. We will be hiring a round of drivers after the first of the new calendar year. December was close to being on budget.

Salaries & Benefits - Maintenance is over budget YTD (\$5.7K) or (4.2%) (page 2) due to a vacation payout and holiday pay.

Vehicle Maintenance is under budget YTD \$17.9K or 22.3% (page 2) due to the timing of an engine replacement. Expense (\$20K) should process in December.

Fuel & Oil is under budget YTD \$17.1K or 13.4% (page 2) due to relatively low pricing and a conservative budget. There was a substantial amount of off-site fueling (at a higher unit price) because our diesel tank required repairs to the dispenser. Repairs were expensed under Facility Maintenance.

Travel & Training is over budget YTD (\$5.8K) or (36.5%) (page 2) due to expenses associated with the regional rodeo hosted by Coast RTA and we had some drivers attend the Columbia regional. We expect to receive RTAP funds for these expenses.

Accident Expense is over budget YTD (\$16.0K) (page 2) due to timing of repairs and insurance proceeds.

Operating Grant Revenue is over budget YTD \$92.0K or 6.3% (page 2) due increases in Horry County Road Use Fee revenue (52K over projection in this quarter) and draws on federal grants are also ahead of projections.

Coast RTA Budget Review FY19

| | Total Expense YTD | Budget YTD | Variance \$ YTD | Variance % YTD |
|-----------------|-------------------|------------------|-----------------|----------------|
| Administration | 288,190 | 284,103 | (4,088) | -1.4% |
| Operations | 783,063 | 784,843 | 1,780 | 0.2% |
| Maintenance | 419,497 | 419,334 | (163) | -0.0% |
| Total | 1,490,750 | 1,488,280 | (2,471) | -0.2% |
| Farebox Revenue | 111,253 | 105,750 | 5,503 | 5.2% |

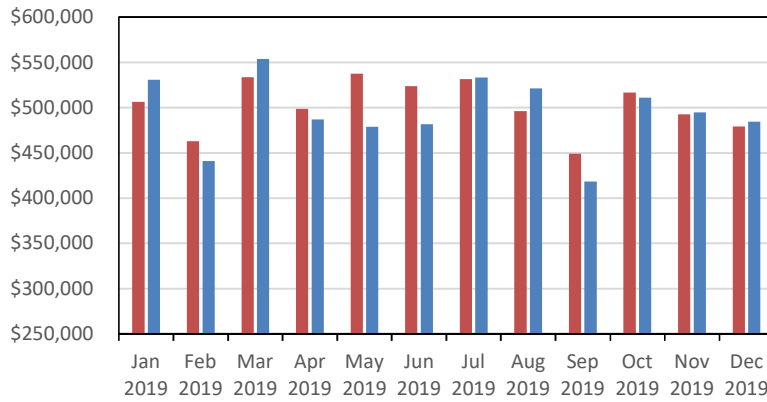
ending December 31, 2019

21-Jan-20

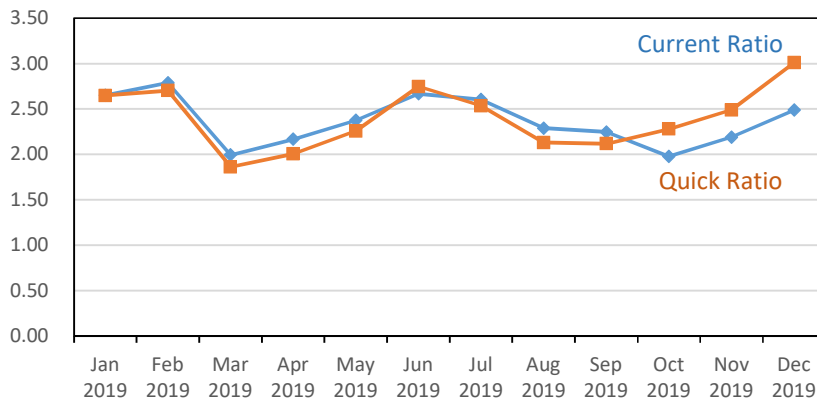
Waccamaw Regional Transportation Authority
DBA THE COAST RTA
COMPARATIVE BALANCE SHEET
December 31, 2019

| | <u>Dec-19</u> | <u>Dec-18</u> |
|--|---------------------------|---------------------------|
| ASSETS | | |
| Current Assets: | | |
| Cash | 301,127 | 56,587 |
| Cash Reserve (Certificate of Deposit) | 0 | 0 |
| Accounts Receivable - Federal, State & Local Grants | 632,117 | 1,096,565 |
| Accounts Receivable - Employees/Other | 37,378 | 28,911 |
| Inventory | 190,365 | 163,093 |
| Prepaid Expenses | 64,052 | 93,754 |
| Total Current Assets | <u>1,225,039</u> | <u>1,438,910</u> |
| Long-Term Assets | | |
| Total Capital Assets, Net | 2,699,803 | 3,121,973 |
| Deferred Outflows of Resources-NPL | 1,000,624 | 1,000,624 |
| Total Long-Term Assets | <u>3,700,427</u> | <u>4,122,597</u> |
| Total Assets | <u>4,925,466</u> | <u>5,561,507</u> |
| LIABILITIES & EQUITY | | |
| LIABILITIES | | |
| Current Liabilities: | | |
| Accounts Payable | 94,724 | 263,363 |
| Accrued Payroll and Withholdings | 119,274 | 98,578 |
| Accrued Compensated Absences | 108,331 | 75,055 |
| Disallowed Costs due to SCDOT - Current | 217,166 | 101,634 |
| Installment Loan CNB - Short-term | 169,876 | 90,000 |
| Unearned Revenue | 0 | 142,500 |
| Total Current Liabilities | <u>709,371</u> | <u>771,130</u> |
| Non-Current Liabilities: | | |
| Accrued Compensated Absences, Net of Current Portion | 10,376 | 32,063 |
| Installment Loan CNB - Long-term | 0 | 240,000 |
| Due to FTA - Long Term | 154,905 | 338,515 |
| Disallowed Costs due to SCDOT - Long Term | 126,668 | 75,500 |
| Net Pension Liability | 5,625,121 | 5,625,121 |
| Deferred Inflows of Resources-NPL | 75,580 | 75,580 |
| Total Non-Current Liabilities | <u>5,992,650</u> | <u>6,386,779</u> |
| Total Liabilities | <u>6,702,021</u> | <u>7,157,909</u> |
| EQUITY | | |
| Contributed Capital | 2,719,523 | 2,719,523 |
| Restricted Net Assets | (707,800) | (579,793) |
| Retained Earnings - Current Year | 99,755 | 151,901 |
| Net Investments in Capital Assets | 2,027,824 | 2,027,824 |
| Net Position Retricted for Pensions | (3,676,132) | (3,676,132) |
| Restricted for Transit Operations | 60,000 | 60,000 |
| Unrestricted Net Pension | (2,299,725) | (2,299,725) |
| Total Fund Equity | <u>(1,776,555)</u> | <u>(1,596,402)</u> |
| Total Liabilities and Fund Equity | <u>4,925,466</u> | <u>5,561,507</u> |

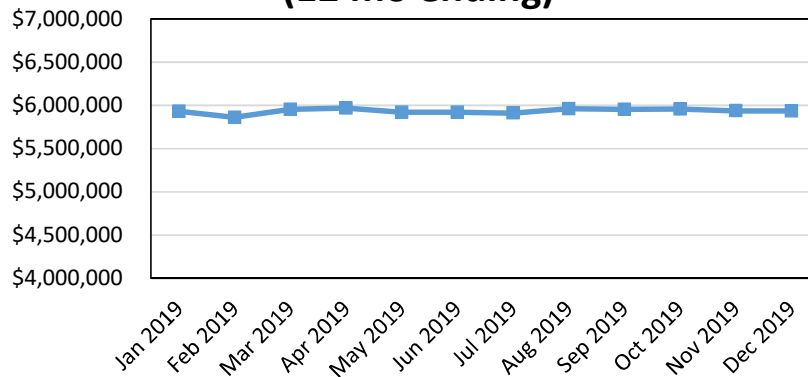
Expenses: Monthly Budget to Actual



Current/Quick Ratio



12-mo Rolling Expense Trending (12 mo ending)



WACCAMAW REGIONAL TRANSPORTATION AUTHORITY

CASH REQUIREMENTS

1/15/2020

| | Income | Expense | Balance | Date | Notes |
|---|---------------|----------------|------------------|-----------------|---------------------|
| Cash Balance | | | \$397,129 | 01/15/20 | |
| Deposits in Transit | | | \$397,129 | | |
| Fares | \$6,500 | | \$403,629 | 01/17/20 | |
| 5307 Federal OPS | \$30,594 | | \$434,223 | 01/20/20 | December Final |
| 5307 Federal PM/CAP | \$47,555 | | \$481,778 | 01/20/20 | December Final |
| Fares | \$3,000 | | \$484,778 | 01/20/20 | |
| Georgetown County | \$31,000 | | \$515,778 | 01/20/20 | |
| Horry/Georgetown Capital Cap Long Cutaway | \$116,573 | | \$632,351 | 01/20/20 | |
| Accounts Payable | | \$30,000 | \$602,351 | 01/22/20 | |
| Payroll and taxes | | \$102,000 | \$500,351 | 01/22/20 | |
| Fuel - Diesel | | \$16,000 | \$484,351 | 01/24/20 | |
| Fuel Management - 5307 | | \$30,177 | \$454,174 | 01/24/20 | |
| Ford Transits | | \$189,096 | \$265,078 | 01/25/20 | Ford Transits |
| Fares | \$6,500 | | \$271,578 | 01/27/20 | |
| 5311 Federal Admin/Ops/PM | \$99,711 | | \$371,289 | 01/30/20 | Dec Rural Service |
| 5311 State OPS/PM/ADMIN | \$9,374 | | \$380,663 | 01/30/20 | December |
| Disposal Income | \$2,000 | | \$382,663 | 01/31/20 | 142/387 |
| Horry County Capital for Transits | \$28,364 | | \$411,027 | 01/31/20 | Ford Transits |
| PEBA - SC Retirement (Pension) | | \$34,499 | \$376,528 | 01/31/20 | Dec Pension Payment |
| 5310 GSATS | \$160,732 | | \$537,260 | 02/01/20 | Ford Transits |
| CNB Payment | | \$30,000 | \$507,260 | 02/01/20 | |
| Accounts Payable | | \$20,000 | \$487,260 | 02/03/20 | |
| Fares | \$6,500 | | \$493,760 | 02/03/20 | |
| Payroll and taxes | | \$108,000 | \$385,760 | 02/05/20 | |
| Fares | \$6,500 | | \$392,260 | 02/10/20 | |
| Fuel - Diesel | \$3,267 | \$17,500 | \$378,027 | 02/10/20 | |
| Georgetown County | \$31,000 | | \$409,027 | 02/10/20 | |
| PEBA Health Insurance | | \$45,000 | \$364,027 | 02/10/20 | Feb Premiums |
| State Insurance Fund - Liability Ins. Premium | | \$41,000 | \$323,027 | 02/10/20 | |
| Fuel - Gas | | \$14,000 | \$309,027 | 02/15/20 | |
| Accounts Payable | | \$20,000 | \$289,027 | 02/17/20 | |
| Fares | \$6,500 | | \$295,527 | 02/17/20 | |
| Payroll and taxes | | \$107,000 | \$188,527 | 02/19/20 | |
| 5307 Federal OPS | \$75,000 | | \$263,527 | 02/20/20 | January Final |
| 5307 Federal PM | \$65,000 | | \$328,527 | 02/20/20 | January Final |
| 5311 Federal Admin/Ops/PM | \$77,000 | | \$405,527 | 02/23/20 | Jan Rural Service |
| 5311 State OPS/PM/ADMIN | \$1,596 | | \$407,123 | 02/23/20 | January |
| Fares | \$6,500 | | \$413,623 | 02/24/20 | |
| Fuel - Diesel | | \$17,500 | \$396,123 | 02/24/20 | |
| PEBA - SC Retirement (Pension) | | \$47,834 | \$348,289 | 02/28/20 | Jan Pension Payment |
| Accounts Payable | | \$20,000 | \$328,289 | 03/01/20 | |
| CNB Payment | | \$20,000 | \$308,289 | 03/01/20 | |
| SC Dvsn of Insurance Services Workers Comp | | \$24,865 | \$283,424 | 03/01/20 | 2CQ20 Premium |
| Fares | \$7,700 | | \$291,124 | 03/02/20 | |
| Payroll and taxes | | \$102,500 | \$188,624 | 03/04/20 | |
| Fuel - Gas | | \$15,056 | \$173,568 | 03/07/20 | |
| Fares | \$7,700 | | \$181,268 | 03/09/20 | |
| Fuel - Diesel | \$4,823 | \$16,000 | \$170,091 | 03/09/20 | |
| Georgetown County | \$31,000 | | \$201,091 | 03/10/20 | |
| PEBA Health Insurance | | \$45,000 | \$156,091 | 03/10/20 | Mar Premiums |

WACCAMAW REGIONAL TRANSPORTATION AUTHORITY

CASH REQUIREMENTS

1/15/2020

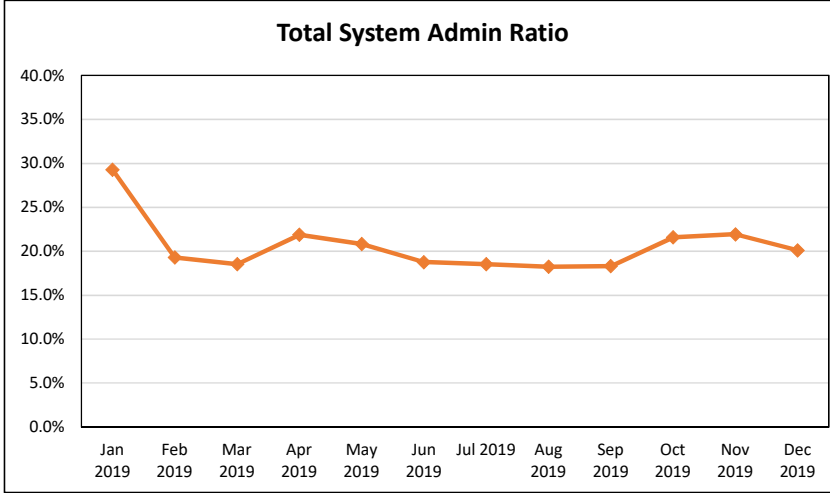
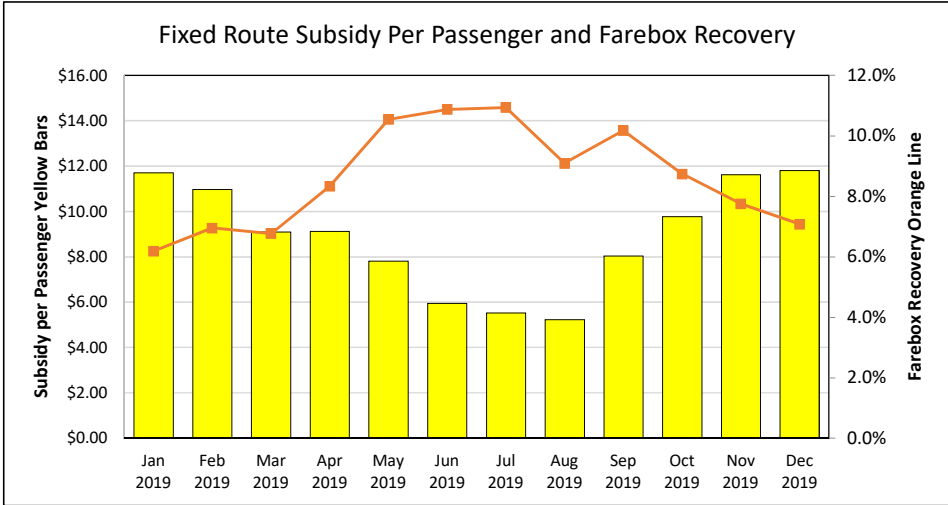
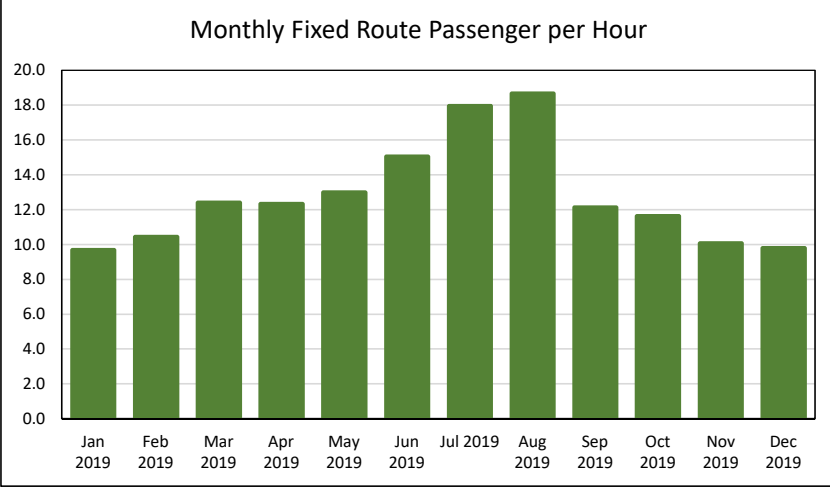
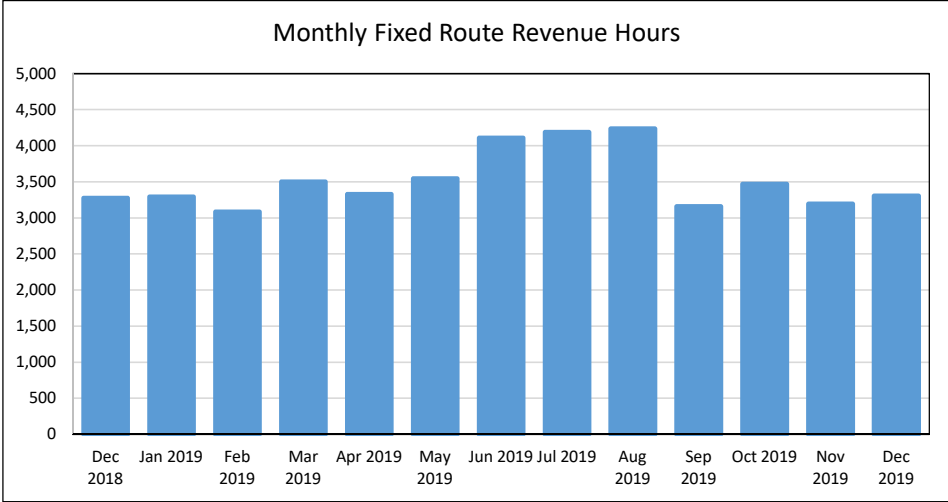
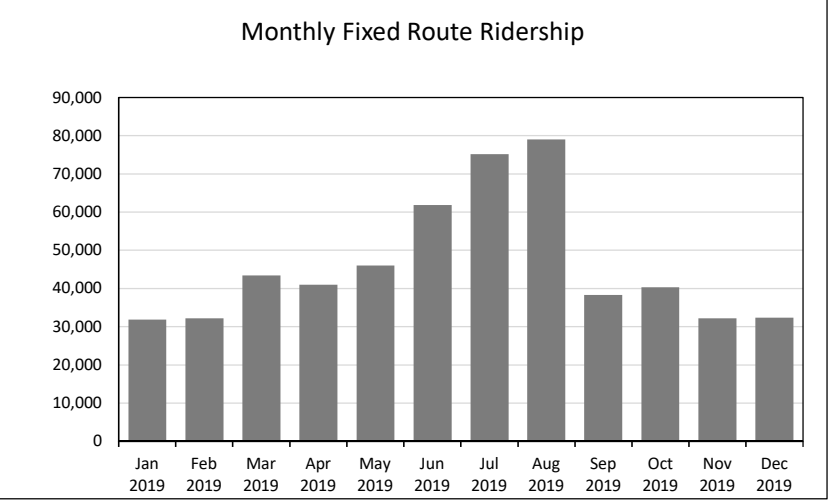
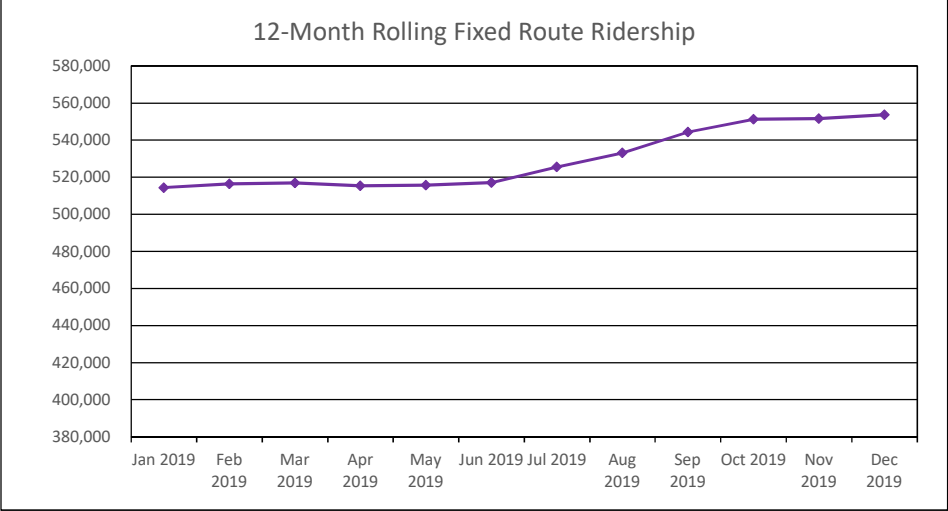
| | Income | Expense | Balance | Date | Notes |
|---|---------------|----------------|----------------|-------------|---------------------|
| Capital - Ecolane - Training | \$12,000 | \$12,000 | \$156,091 | 03/15/20 | |
| Accounts Payable | | \$25,000 | \$131,091 | 03/16/20 | |
| Fares | \$7,700 | | \$138,791 | 03/16/20 | |
| 5307 Federal OPS | \$75,000 | | \$213,791 | 03/17/20 | February Final |
| 5307 Federal PM | \$65,000 | | \$278,791 | 03/17/20 | February Final |
| Payroll and taxes | | \$108,000 | \$170,791 | 03/18/20 | |
| 5311 Federal Admin/Ops/PM | \$46,000 | | \$216,791 | 03/20/20 | Feb Rural Service |
| Fares | \$7,700 | | \$224,491 | 03/23/20 | |
| Fuel - Diesel | | \$16,000 | \$208,491 | 03/23/20 | |
| Fuel - Gas | | \$12,500 | \$195,991 | 03/28/20 | |
| Fares | \$7,700 | | \$203,691 | 03/30/20 | |
| PEBA - SC Retirement (Pension) | | \$46,000 | \$157,691 | 03/30/20 | Feb Pension Payment |
| 5307 Federal OPS | \$50,000 | | \$207,691 | 03/31/20 | March Partial |
| 5307 Federal PM | \$35,000 | | \$242,691 | 03/31/20 | March Partial |
| Accounts Payable | | \$25,000 | \$217,691 | 04/01/20 | |
| CNB Payment | | \$20,000 | \$197,691 | 04/01/20 | |
| Payroll and taxes | | \$104,000 | \$93,691 | 04/01/20 | |
| Fares | \$8,750 | | \$102,441 | 04/06/20 | |
| Fuel - Diesel | | \$16,000 | \$86,441 | 04/06/20 | |
| Georgetown County | \$31,000 | | \$117,441 | 04/10/20 | |
| PEBA Health Insurance | | \$40,000 | \$77,441 | 04/10/20 | Apr Premiums |
| Fares | \$8,750 | | \$86,191 | 04/13/20 | |
| Accounts Payable | | \$18,500 | \$67,691 | 04/15/20 | |
| Bus Stop Designation - AECOM | | | \$67,691 | 04/15/20 | |
| City of Myrtle Beach Q3 FY 20 | \$62,500 | | \$130,191 | 04/15/20 | |
| Horry County 3FQ20 | \$525,000 | | \$655,191 | 04/15/20 | |
| Payroll and taxes | | \$108,000 | \$547,191 | 04/15/20 | |
| Fuel - Gas | | \$12,500 | \$534,691 | 04/18/20 | |
| 5307 Federal OPS | \$35,000 | | \$569,691 | 04/20/20 | March Final |
| 5307 Federal PM | \$30,000 | | \$599,691 | 04/20/20 | March Final |
| 5311 Federal Admin/Ops/PM | \$20,000 | | \$619,691 | 04/20/20 | Mar Rural Service |
| Fares | \$8,750 | | \$628,441 | 04/20/20 | |
| Fuel - Diesel | | \$16,000 | \$612,441 | 04/20/20 | |
| Bus Stop Designation - Georgetown County | | | \$612,441 | 04/23/20 | |
| Fares | \$8,750 | | \$621,191 | 04/27/20 | |
| Payroll and taxes | | \$112,000 | \$509,191 | 04/29/20 | |
| Accounts Payable | | \$25,000 | \$484,191 | 04/30/20 | |
| PEBA - SC Retirement (Pension) | | \$46,000 | \$438,191 | 04/30/20 | Mar Pension Payment |
| CNB Payment | | \$20,000 | \$418,191 | 05/01/20 | |
| Fares | \$9,800 | | \$427,991 | 05/04/20 | |
| Fuel - Diesel | \$4,823 | \$16,000 | \$416,813 | 05/04/20 | |
| Fuel - Gas | | \$12,500 | \$404,313 | 05/09/20 | |
| Georgetown County | \$31,000 | | \$435,313 | 05/10/20 | |
| PEBA Health Insurance | | \$40,000 | \$395,313 | 05/10/20 | May Premiums |
| State Insurance Fund - Liability Ins. Premium | | \$41,000 | \$354,313 | 05/10/20 | |

Key Performance Indicators - Fixed Route

| Fixed Route Measures | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | 12-Month Total |
|--------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Ridership | 30,233 | 31,864 | 32,207 | 43,385 | 40,984 | 46,024 | 61,830 | 75,167 | 79,037 | 38,311 | 40,353 | 32,201 | 32,359 | 553,722 |
| Revenue Hours | 3,272 | 3,290 | 3,083 | 3,499 | 3,326 | 3,545 | 4,108 | 4,188 | 4,236 | 3,160 | 3,469 | 3,195 | 3,306 | 42,405 |
| Total Hours | 3,394 | 3,413 | 3,215 | 3,682 | 3,503 | 3,759 | 4,260 | 4,453 | 4,523 | 3,318 | 4,163 | 3,398 | 3,484 | 45,171 |
| Revenue Miles | 73,691 | 74,388 | 69,845 | 77,858 | 75,075 | 78,431 | 83,852 | 84,303 | 86,573 | 70,299 | 79,236 | 72,875 | 75,630 | 928,365 |
| Total Miles | 76,785 | 77,707 | 73,215 | 81,980 | 79,116 | 82,978 | 89,574 | 90,428 | 93,126 | 74,053 | 83,752 | 76,797 | 80,130 | 982,856 |
| Accidents | 0 | 3 | 1 | 3 | 1 | 3 | 0 | 0 | 2 | 1 | 0 | 0 | 3 | 17 |
| Breakdowns | 6 | 4 | 3 | 1 | 7 | 6 | 8 | 4 | 10 | 9 | 3 | 5 | 6 | 66 |
| Complaints | 3 | 8 | 5 | 7 | 10 | 8 | 7 | 3 | 4 | 5 | 7 | 2 | 6 | 72 |
| Transit Expense | \$215,832 | \$210,922 | \$215,498 | \$250,354 | \$233,377 | \$235,807 | \$260,709 | \$253,985 | \$257,985 | \$219,289 | \$254,270 | \$241,939 | \$228,095 | \$2,862,231 |
| Maintenance Expense | \$105,941 | \$96,711 | \$102,818 | \$106,952 | \$101,514 | \$96,914 | \$86,819 | \$139,616 | \$126,988 | \$70,498 | \$101,352 | \$90,862 | \$114,189 | \$1,235,235 |
| Administrative Expense | <u>\$74,929</u> | <u>\$90,060</u> | <u>\$61,411</u> | <u>\$66,199</u> | <u>\$73,291</u> | <u>\$69,256</u> | <u>\$65,188</u> | <u>\$72,897</u> | <u>\$70,229</u> | <u>\$53,014</u> | <u>\$76,774</u> | <u>\$72,978</u> | <u>\$68,833</u> | <u>\$840,130</u> |
| Total Operating Expenses | \$396,702 | \$397,693 | \$379,727 | \$423,506 | \$408,182 | \$401,977 | \$412,716 | \$466,499 | \$455,202 | \$342,801 | \$432,396 | \$405,779 | \$411,117 | \$4,937,595 |
| Fare/Contract Revenues | \$25,304 | \$24,611 | \$26,405 | \$28,683 | \$34,022 | \$42,403 | \$44,875 | \$51,025 | \$41,384 | \$34,898 | \$37,807 | \$31,465 | \$29,114 | \$426,692 |

| Efficiency Metrics | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | 12-Month Total |
|-----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| O & M Expense per Hour (No Admin) | \$98.35 | \$93.51 | \$103.24 | \$102.11 | \$100.69 | \$93.87 | \$84.60 | \$93.98 | \$90.88 | \$91.70 | \$102.53 | \$104.16 | \$103.53 | \$96.63 |
| Average Fare | \$0.84 | \$0.77 | \$0.82 | \$0.66 | \$0.83 | \$0.92 | \$0.73 | \$0.68 | \$0.52 | \$0.91 | \$0.94 | \$0.98 | \$0.90 | \$0.77 |
| Farebox Recovery | 6.4% | 6.2% | 7.0% | 6.8% | 8.3% | 10.5% | 10.9% | 10.9% | 9.1% | 10.2% | 8.7% | 7.8% | 7.1% | 8.6% |
| Subsidy per Passenger | \$12.28 | \$11.71 | \$10.97 | \$9.10 | \$9.13 | \$7.81 | \$5.95 | \$5.53 | \$5.24 | \$8.04 | \$9.78 | \$11.62 | \$11.81 | \$8.15 |
| Maintenance Cost per Mile | \$1.38 | \$1.24 | \$1.40 | \$1.30 | \$1.28 | \$1.17 | \$0.97 | \$1.54 | \$1.36 | \$0.95 | \$1.21 | \$1.18 | \$1.43 | \$1.26 |
| Deadhead Ratio (Miles) | 4% | 4% | 5% | 5% | 5% | 6% | 7% | 7% | 8% | 5% | 6% | 5% | 6% | 6% |
| Administrative Ratio | 23% | 29% | 19% | 19% | 22% | 21% | 19% | 19% | 18% | 18% | 22% | 22% | 20% | 21% |

| Effectiveness Metrics | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | 12-Month Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| Passengers per Hour | 9.2 | 9.7 | 10.4 | 12.4 | 12.3 | 13.0 | 15.1 | 17.9 | 18.7 | 12.1 | 11.6 | 10.1 | 9.8 | 13.1 |
| Mean Distance between Accidents | N/A | 25,902 | 73,215 | 27,327 | 79,116 | 27,659 | N/A | N/A | 46,563 | 74,053 | N/A | N/A | 26,710 | 57,815 |
| Mean Distance between Breakdowns | 12,798 | 19,427 | 24,405 | 81,980 | 11,302 | 13,830 | 11,197 | 22,607 | 9,313 | 8,228 | 27,917 | 15,359 | 13,355 | 14,892 |
| Complaints per 1,000 Riders | 0.099 | 0.251 | 0.155 | 0.161 | 0.244 | 0.174 | 0.113 | 0.040 | 0.051 | 0.131 | 0.173 | 0.062 | 0.185 | 0.125 |
| On-Time Performance | 95% | 94% | 88% | 86% | 82% | 83% | 75% | 71% | 74% | 84% | 86% | 90% | 92% | 86% |

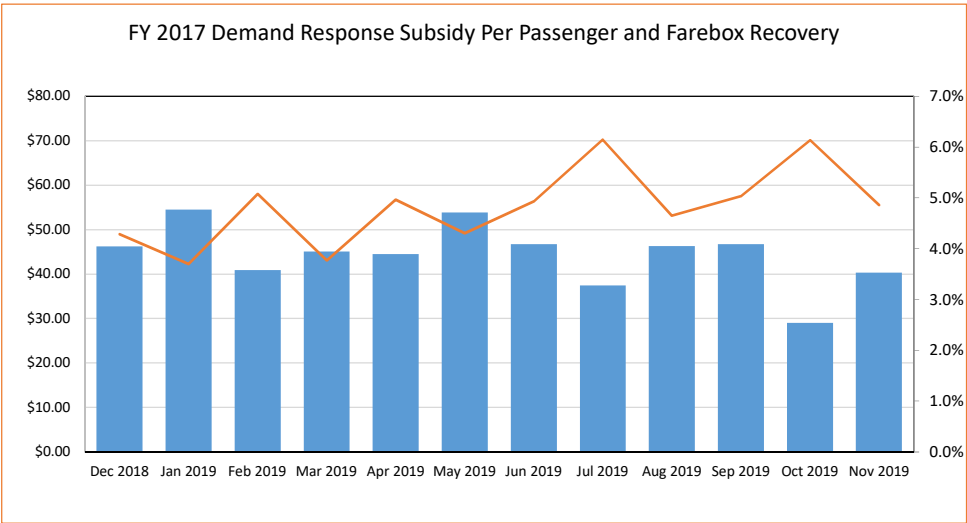
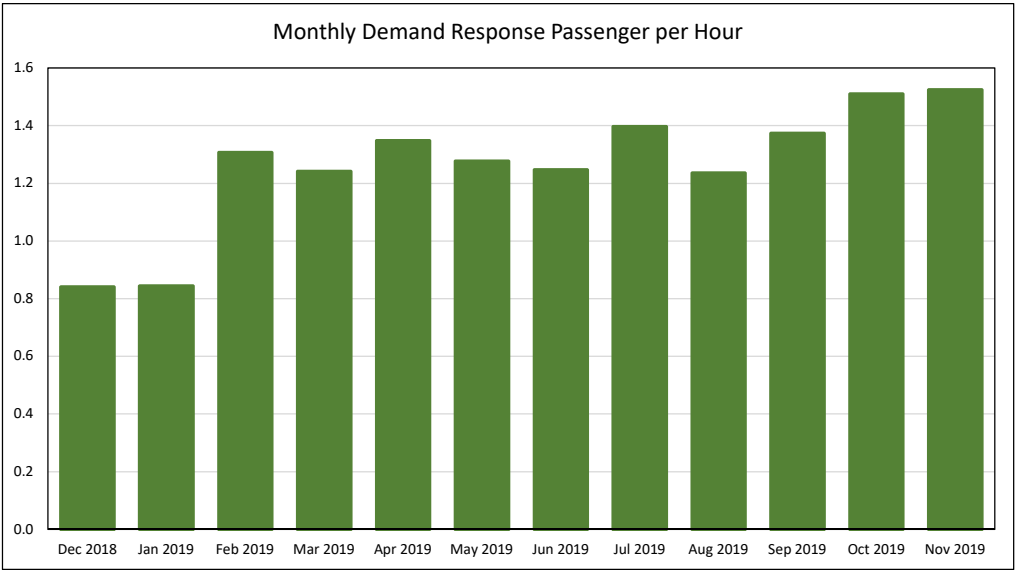
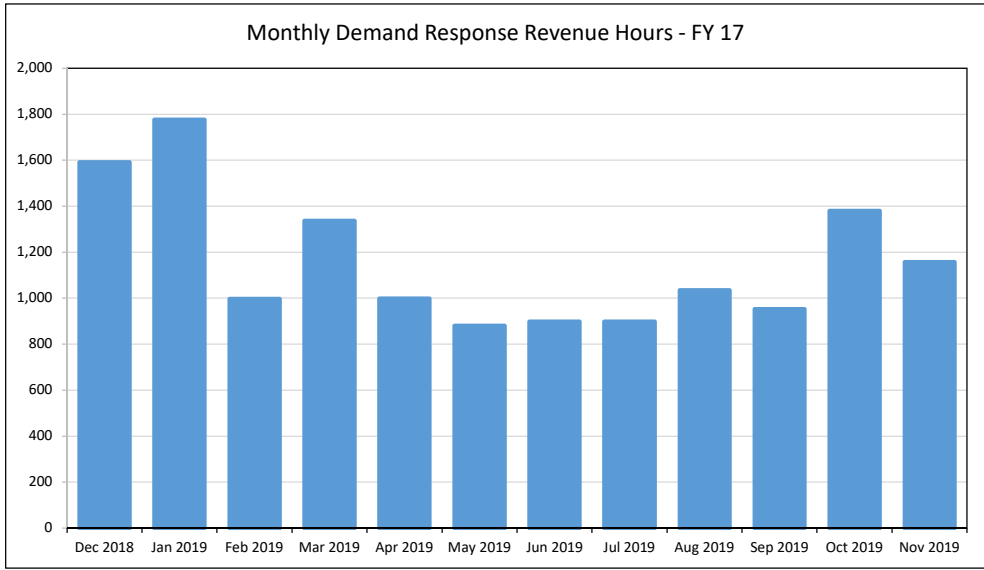
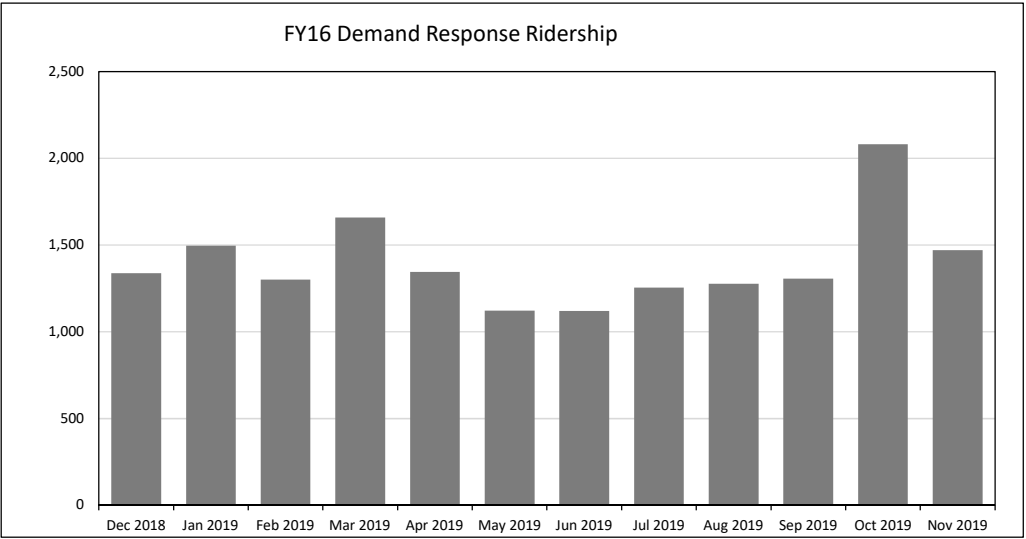
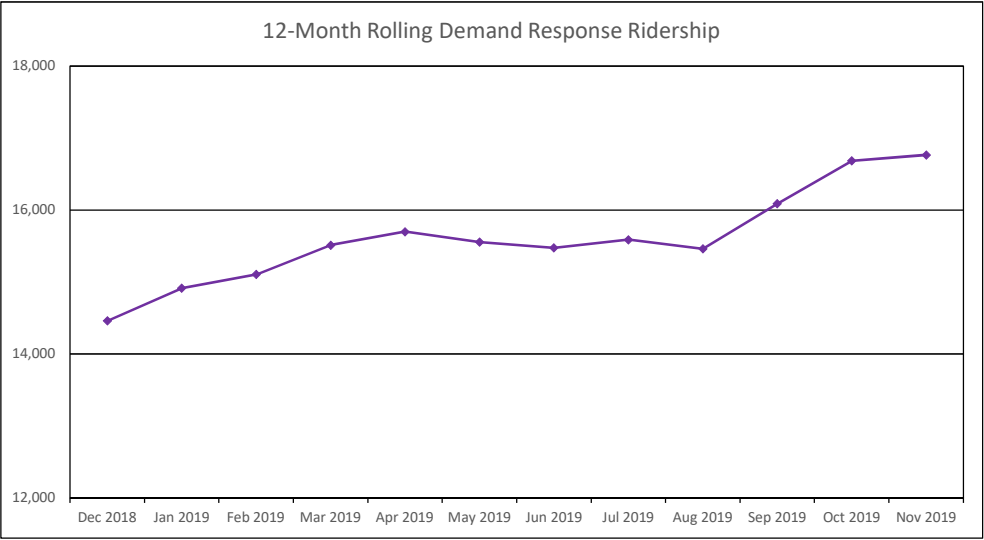


Key Performance Indicators - Demand Response

| Demand Response Measures | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | 12-Month Total |
|--------------------------|----------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| Ridership | 1,337 | 1,497 | 1,301 | 1,658 | 1,344 | 1,122 | 1,119 | 1,254 | 1,277 | 1,307 | 2,081 | 1,761 | 1,470 | 17,191 |
| Revenue Hours | 1,591 | 1,776 | 996 | 1,336 | 997 | 880 | 898 | 898 | 1,034 | 952 | 1,379 | 1,156 | 1,017 | 13,319 |
| Total Hours | 1,884 | 2,115 | 1,248 | 1,582 | 1,220 | 1,128 | 1,101 | 1,064 | 1,226 | 1,119 | 1,584 | 1,333 | 1,215 | 15,935 |
| Revenue Miles | 24,214 | 27,549 | 18,301 | 26,597 | 19,249 | 16,080 | 16,515 | 17,971 | 19,831 | 17,948 | 23,251 | 21,479 | 18,275 | 243,046 |
| Total Miles | 29,646 | 33,886 | 23,022 | 31,810 | 24,016 | 21,187 | 20,488 | 22,082 | 24,254 | 21,464 | 28,015 | 25,568 | 22,771 | 298,563 |
| Accidents | 0 | 0 | 3 | 3 | 1 | 1 | 0 | 0 | 0 | 1 | 1 | 0 | 1 | 11 |
| Breakdowns | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 1 | 1 | 0 | 1 | 6 |
| Complaints | 1 | 2 | 6 | 6 | 5 | 6 | 3 | 1 | 4 | 0 | 6 | 2 | 3 | 44 |
| Paratransit Expense | \$51,162 | \$64,373 | \$44,467 | \$59,744 | \$48,595 | \$44,728 | \$41,548 | \$36,481 | \$45,467 | \$47,888 | \$50,905 | \$54,631 | \$44,158 | \$582,986 |
| Maintenance Expense | \$14,199 | \$21,448 | \$12,246 | \$18,491 | \$15,187 | \$19,057 | \$13,971 | \$14,194 | \$17,049 | \$17,027 | \$14,446 | \$16,245 | \$18,757 | \$198,117 |
| Administrative Expense | \$17,762 | \$27,486 | \$12,672 | \$15,798 | \$15,261 | \$13,137 | \$10,389 | \$10,471 | \$10,471 | \$11,577 | \$15,370 | \$16,479 | \$13,326 | \$172,435 |
| Total Operating Expenses | \$83,123 | \$113,307 | \$69,385 | \$94,032 | \$79,042 | \$76,922 | \$65,908 | \$61,146 | \$72,987 | \$76,493 | \$80,721 | \$87,355 | \$76,241 | \$953,538 |
| Fare Revenues | \$3,560 | \$4,190 | \$3,523 | \$3,543 | \$3,924 | \$3,312 | \$3,252 | \$3,758 | \$3,392 | \$3,850 | \$4,953 | \$4,244 | \$3,670 | \$45,612 |

| Efficiency Metrics | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | 12-Month Total |
|------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| O & M Expense per Hour | \$41.07 | \$48.32 | \$56.94 | \$58.56 | \$63.95 | \$72.52 | \$61.84 | \$56.43 | \$60.46 | \$68.19 | \$47.39 | \$61.31 | \$61.86 | \$58.65 |
| Average Fare | \$2.66 | \$2.80 | \$2.71 | \$2.14 | \$2.92 | \$2.95 | \$2.91 | \$3.00 | \$2.66 | \$2.95 | \$2.38 | \$2.41 | \$2.50 | \$2.65 |
| Farebox Recovery | 4.3% | 3.7% | 5.1% | 3.8% | 5.0% | 4.3% | 4.9% | 6.1% | 4.6% | 5.0% | 6.1% | 4.9% | 4.8% | 4.8% |
| Subsidy per Passenger | \$46.22 | \$54.53 | \$40.88 | \$45.05 | \$44.54 | \$53.90 | \$46.71 | \$37.41 | \$46.30 | \$46.72 | \$29.02 | \$37.84 | \$40.30 | \$42.78 |
| Deadhead Ratio (Miles) | 22% | 23% | 26% | 20% | 25% | 32% | 24% | 23% | 22% | 20% | 20% | 19% | 25% | 23% |
| Administrative Ratio | 27% | 32% | 22% | 20% | 24% | 21% | 19% | 21% | 17% | 18% | 24% | 23% | 21% | 22% |

| Effectiveness Metrics | Dec 2018 | Jan 2019 | Feb 2019 | Mar 2019 | Apr 2019 | May 2019 | Jun 2019 | Jul 2019 | Aug 2019 | Sep 2019 | Oct 2019 | Nov 2019 | Dec 2019 | 12-Month Total |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| Passengers per Hour | 0.84 | 0.84 | 1.31 | 1.24 | 1.35 | 1.28 | 1.25 | 1.40 | 1.24 | 1.37 | 1.51 | 1.52 | 1.45 | 1.29 |
| Mean Distance between Accidents | n/a | n/a | 7,674 | 10,603 | 24,016 | 21,187 | n/a | n/a | n/a | 21,464 | 28,015 | n/a | 22,771 | 27,142 |
| Mean Distance between Breakdowns | n/a | n/a | n/a | n/a | 24,016 | n/a | 20,488 | n/a | 24,254 | 21,464 | 28,015 | n/a | 22,771 | 49,761 |
| Complaints per 1,000 Riders | 0.7 | 1.3 | 4.6 | 3.6 | 3.7 | 5.3 | 2.7 | 0.8 | 3.1 | 0.0 | 2.9 | 1.1 | 2.0 | 2.6 |
| On-Time Performance | 94% | 92% | 88% | 85% | 85% | 85% | 82% | 86% | 88% | 88% | 86% | 86% | 90% | 93% |



| | | | | | | | | | | | | | |
|--|----------------------------|--|----------------|--------------|---------------------------|--|--------------------------|----------------------------|-------------|-------------------|---------------|---------------------------|-------------------|
| Coast RTA Federal Grants - FY19 | | | | | | | | | | | Current Month | 15 | > 5307 + Bus Stop |
| Activity Line Item Balances | | | | | | | | | | | Current Month | 3 | > 5339 Grants |
| December 2019 - Final | | | | | | | | | | | | | |
| 5307 Federal Grant # SC-2019-001-00 | | | | | | Bus Stop Implementation (5339) Grant # 2018-040-00 | | | | | | | |
| | SC-2019-001-03 | SC-2019-001-01 | SC-2019-001-02 | | | | SC-2018-001 | SC-2018-002 | SC-2018-003 | Georgetown | | | |
| | 114-A2 | 117-A1 | 300-A3 | | | | 117-A3 | 113-A1 | 113-A2 | County | | | |
| | Security / I.T. | Preventative | | | | | Construction | Bus Stop | Bus Stop | Local | | | |
| | Hard/Software | Maintenance | Operations | Totals | Comments | | Management | Signs | Posts | Match | Totals | Comments | |
| FY19 Contract | \$ 64,000 | \$ 878,100 | \$ 557,900 | \$ 1,500,000 | > Total Award | FY18 Award | \$ 175,000 | \$ 21,500 | \$ 17,560 | \$ 53,515 | \$ 267,575 | > Total Award | |
| | \$ - | \$ - | \$ - | \$ - | > Prior Year Carryforward | | \$ (66,188) | \$ (9,500) | \$ (13,597) | \$ (22,322) | \$ (111,607) | > Prior Year Carryforward | |
| Monthly Draws: | | | | | | Monthly Draws: | | | | | | | |
| Oct 2018 | \$ 536 | \$ 85,218 | \$ 105,621 | \$ 191,375 | | Oct 2019 | \$ 24,216 | \$ - | \$ - | \$ 6,054 | \$ 30,270 | > AEcom | |
| Nov 2018 | \$ - | \$ 88,536 | \$ 103,788 | \$ 192,324 | | Nov 2019 | \$ 25,026 | \$ - | \$ - | \$ 6,256 | \$ 31,282 | > AEcom | |
| Dec 2018 | \$ 2,987 | \$ 82,301 | \$ 95,457 | \$ 180,745 | | Dec 2019 | \$ 1,321 | \$ - | \$ - | \$ 330 | \$ 1,651 | > AEcom | |
| Jan 2019 | \$ - | \$ 74,630 | \$ 99,137 | \$ 173,767 | | Jan 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Feb 2019 | \$ - | \$ 71,054 | \$ 93,147 | \$ 164,201 | | Feb 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Mar 2019 | \$ 5,495 | \$ 77,390 | \$ 60,750 | \$ 143,635 | | Mar 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Apr 2019 | \$ - | \$ 77,757 | \$ - | \$ 77,757 | | Apr 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| May 2019 | \$ - | \$ 75,073 | \$ - | \$ 75,073 | | May 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| June 2019 | \$ - | \$ 68,187 | \$ - | \$ 68,187 | | June 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| July 2019 | \$ - | \$ 100,852 | \$ - | \$ 100,852 | | July 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Aug 2019 | \$ 10,427 | \$ 77,102 | \$ - | \$ 87,529 | | Aug 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Sept 2019 | \$ 20,414 | \$ - | \$ - | \$ 20,414 | | Sept 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Subtotal Draws | \$ 39,859 | \$ 878,100 | \$ 557,900 | \$ 1,475,859 | | | \$ 50,563 | \$ - | \$ - | \$ 12,640 | \$ 63,203 | | |
| Remaning Balance | \$ 24,141 | \$ - | \$ - | \$ 24,141 | > Fuel Mgmt System | | \$ 58,249 | \$ 12,000 | \$ 3,963 | \$ 18,553 | \$ 92,765 | | |
| % Expended | 62.28% | 100.00% | 100.00% | 98.39% | | | 66.71% | 44.19% | 77.43% | 65.33% | 65.33% | | |
| % Time Elapsed | 100.00% | 100.00% | 100.00% | 100.00% | | | 41.67% | 41.67% | 41.67% | 41.67% | 41.67% | | |
| Bus & Bus Facilities (5339) Grant # 2017-020-00 114-A1 | | | | | | Vehicle Replacement Intitaitive Phase III (5339) Grant # PT-90939-C4 | | | | | | | |
| Month | International Replacements | Comments | | | | Month | 5339 Rural Discretionary | 5339 FY17+18 Urban Formula | SMTF | Georgetown County | Totals | Comments | |
| FY18 Award | \$ 293,250 | > 1 Long Cutaway + New Flyer (partial funding) | | | | FY18 Award | \$ 500,000 | \$ 158,551 | \$ 88,235 | \$ 153,214 | \$ 900,000 | > 2 New Flyers | |
| Monthly Draws: | | | | | | Monthly Draws: | | | | | | | |
| Oct 2019 | \$ - | | | | | Oct 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Nov 2019 | \$ - | | | | | Nov 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Dec 2019 | \$ - | | | | | Dec 2019 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Jan 2020 | \$ - | | | | | Jan 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Feb 2020 | \$ - | | | | | Feb 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Mar 2020 | \$ - | | | | | Mar 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Apr 2020 | \$ - | | | | | Apr 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| May 2020 | \$ - | | | | | May 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| June 2020 | \$ - | | | | | June 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| July 2020 | \$ - | | | | | July 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Aug 2020 | \$ - | | | | | Aug 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Sept 2020 | \$ - | | | | | Sept 2020 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Subtotal Draws | \$ - | | | | | | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Remaning Balance | \$ 293,250 | | | | | | \$ 500,000 | \$ 158,551 | \$ 88,235 | \$ 153,214 | \$ 900,000 | | |
| % Expended | 0.00% | | | | | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | | |
| % Time Elapsed | 25.00% | | | | | | 25.00% | 25.00% | 25.00% | 25.00% | 25.00% | | |

[illegible]

| | | | | | | | | | | | | | |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------|
| Coast RTA | | | | | | | | | | | | | |
| Monthly Cash Flow | | | | | | | | | | | | | |
| December 31, 2019 | | | | | | | | | | | | | |
| | <u>Oct-19</u> | <u>Nov-19</u> | <u>Dec-19</u> | <u>Jan-20</u> | <u>Feb-20</u> | <u>Mar-20</u> | <u>Apr-20</u> | <u>May-20</u> | <u>Jun-20</u> | <u>Jul-20</u> | <u>Aug-20</u> | <u>Sep-20</u> | <u>Totals</u> |
| Beginning Balance | \$ 158,567.58 | \$ 544,742.74 | \$ 190,198.75 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 158,567.58 |
| Cash Receipts | | | | | | | | | | | | | |
| 5307 - Operations | \$ - | \$ 95,594.00 | \$ 161,682.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 257,276.00 |
| 5307 - Preventative Maintenance | \$ - | \$ 73,974.00 | \$ 113,977.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 187,951.00 |
| 5307 - Capital Expenditures | \$ 44,555.00 | \$ 2,876.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 47,431.00 |
| 5307 - SMTF | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5311 - Operations | \$ 75,804.00 | \$ - | \$ 128,985.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 204,789.00 |
| 5311 - Preventative Maintenance | \$ 25,573.00 | \$ - | \$ 76,265.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 101,838.00 |
| 5311 - Administration | \$ 27,932.00 | \$ - | \$ 59,635.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 87,567.00 |
| 5311 - Capital Expenditures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Horry County Registration Fees | \$ 560,274.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 560,274.00 |
| Horry County Other | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Georgetown County Registration Fees | \$ 31,000.00 | \$ 31,000.00 | \$ 31,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 93,000.00 |
| Myrtle Beach | \$ 62,500.00 | \$ - | \$ 62,500.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 125,000.00 |
| Loris | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fares/Passes | \$ 49,401.25 | \$ 31,339.18 | \$ 29,210.31 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 109,950.74 |
| Local Contracts | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Bus Advertising | \$ - | \$ 70.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 70.00 |
| Accident Proceeds | \$ 3,323.92 | \$ 2,484.95 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 5,808.87 |
| RTAP / Fuel Refunds / Other | \$ 19,235.30 | \$ 3,974.78 | \$ 6,311.56 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 29,521.64 |
| 5304 - Bus Stop Planning | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5339 - Bus Stop Implementation | \$ - | \$ 49,242.00 | \$ 1,321.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,563.00 |
| 5311 - Paratransit Scheduling | \$ 3,239.00 | \$ - | \$ 9,605.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,844.00 |
| 5310 - Vehicles | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5339 - Vehicles | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 5339 - Facility Maintenance | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Horry County Capital Funds | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Georgetown County Capital Funds | \$ 10,000.00 | \$ 6,054.00 | \$ 6,586.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 22,640.00 |
| Total Cash Receipts | \$ 912,837.47 | \$ 296,608.91 | \$ 687,077.87 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,896,524.25 |
| Cash Basis Expenditures: | | | | | | | | | | | | | |
| Operating Expenses | \$ 515,387.47 | \$ 631,152.90 | \$ 542,285.96 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,688,826.33 |
| Capital Expenditures | \$ 3,774.84 | \$ - | \$ 14,163.36 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 17,938.20 |
| CNB Note Payments | \$ 7,500.00 | \$ 20,000.00 | \$ 20,000.00 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 47,500.00 |
| Total Expenditures | \$ 526,662.31 | \$ 651,152.90 | \$ 576,449.32 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,754,264.53 |
| Ending Balance | \$ 544,742.74 | \$ 190,198.75 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 | \$ 300,827.30 |