

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY  
REGULAR BOARD OF DIRECTORS MEETING  
In-Person or Virtual  
WEDNESDAY, JUNE 2, 2021  
12:00 PM**



**AGENDA**

1. Call to Order
2. Invocation/Pledge of Allegiance
3. Roll Call – Quorum Determination
4. Approval of Agenda
5. Approval of Minutes from March Board Meeting
6. Acknowledgement of Visitors
7. Public Comment (3-Minute Limit per Comment)
8. Chairman’s Corner
  - Master Project List
  - Board Meeting Schedule

No Committee Meetings Held in May

9. April Financials/Financial Plan Update
10. Service Update
11. General Manager’s Report
12. Old Business
13. New Business
14. Executive Session – if necessary
15. Announcements
16. Adjournment

**THE NEXT BOARD OF DIRECTORS MEETING IS SCHEDULED FOR AUGUST 25, 2021 – 12 PM  
IN THE CONFERENCE ROOM LOCATED AT 1418 THIRD AVENUE, CONWAY, SC OR VIRTUAL**

# FY 2021 BOARD OF DIRECTORS ATTENDANCE ROSTER

	OCT 28	DEC 9	FEB 3#	FEB 24	MAR 31	APR 28	JUN 2	JUL 9	JUL None	AUG 25	SEP 29
<b>D'Angelo, Katharine</b>	X	X	X	X	E	X					
<b>Heather Edwards</b>	X	E	E	A	A	E					
<b>Eickhoff, Darrell</b>	X	X	X	X	X	X					
<b>James, Greg</b>	A	X	X	A	X	X					
<b>Johnson, Lillie Jean</b>	X	X	X	E	X	X					
<b>Keene, Marvin, Ph.D. CFA</b>	X	X	X	X	X	X					
<b>Lazzara, Joseph</b>	X	X	X	X	X	X					
<b>Sheehan, Rob, Ph.D.</b>	X	X	X	X	X	X					
<b>Silverman, Bernard</b>	X	X	X	X	X	X					
<b>Wallace, Randal</b>	X	X	E	A	E	X					
<b>Conway (Vacant)</b>											

X = In Attendance

A = Absent

E = Excused Absence

\* = Arrived after roll call

\*\*= In attendance via conference call

revised January 2021  
#rescheduled meeting



**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY  
d/b/a THE COAST RTA  
REGULAR BOARD OF DIRECTORS MEETING  
WEDNESDAY, APRIL 28, 2021  
12:00 PM**

**Board Present:** Darrell Eickhoff  
Dr. Marvin Keene  
Joseph Lazzara  
Bernard Silverman  
Dr. Rob Sheehan  
Greg James  
Katherine D'Angelo  
Lille Jean Johnson  
Randall Wallace

**Staff Present:** Brian Piascik, General Manager/CEO  
Ron Prater, Chief Financial Officer  
Keisha Hemingway, Board Liaison  
Lauren Morris, PIO

**Visitors:** Elizabeth Tucker, Waccamaw COG

In accordance with the Freedom of Information Act (FOIA), the 2021 meeting schedule was provided to the press at the beginning of the 2021 calendar year, stating the date, time and location. In addition, notice of this meeting was provided to the press and stakeholders, stating the date, time, and location on April 26, 2021.

**CALL TO ORDER:** Chairman Eickhoff called the meeting to order at 12:03PM and welcomed everyone.

**INVOCATION/PLEDGE OF ALLEGIANCE:** Mrs. D'Angelo gave the invocation with a prayer, then led the Pledge of Allegiance.

**ROLL CALL/ANNOUNCEMENT OF QUORUM:** Roll call was taken. A quorum was present. The Board Chairman and Past Board Chairman asked that those absent from board meetings be recognized as "Excused", only if that board member informs the Board Liaison, in advance, that

they are unable to attend. Board members who do not attend the meeting and do not inform the Board Liaison that they will be absent will be recognized as “Absent”.

**APPROVAL OF AGENDA** – There was a motion by Mr. Lazzara and a second by Mrs. D’Angelo that the agenda be approved. A voice vote was taken; no nays being heard the agenda was approved unanimously.

**APPROVAL OF MINUTES** – There was a motion by Dr. Sheehan and a second by Mr. Lazzara to approve the March minutes. A voice vote was taken; no nays being heard, the motion passed unanimously.

**ACKNOWLEDGEMENT OF VISITORS:** Elizabeth Tucker WRCOG-MPO

**PUBLIC COMMENT:** None

**EMPLOYEE RECOGNITION:** Mr. Piascik would like to recognize Doug Herriott, Ericka Hill, Felecia Vereen, Lauren Morris and Candace Brown. This team has done an excellent job getting things together for the implementation of new fixed-route service. Good job all!

**CHAIRMAN’S CORNER:**

- Mr. Eickhoff reminded the Board that they can way in to the project list with any concerns they might have. The Chairman discussed Project list #13 (New Service Marketing), including the new Georgetown route, along with the North Myrtle Beach Route. He would like for Mrs. Morris to reiterate her report from Service PAC meeting regarding the North Myrtle Beach Route for all the board members that was not present.
- Mrs. D’Angelo recited the Bylaws in regards to Mr. Piascik evaluation. The last pay adjustment was done in May 2020. Compensation will be discussed in June’s meeting. The Board will receive a self-report on goals from Mr. Piascik within the next week.
- In the event that a meeting is going to be canceled, Chairman asked that a notice be given so that all member will be informed. Mr. Piascik did inform the Board that there would be no meeting in July. As of now there is still no candidate to represent Conway. Mr. Piascik will be sending out reappointment letters by May 15, assuming that everyone wants to remain active on the Board. Board elections will be held in the August Meeting.

**SERVICE/PAC COMMITTEE REPORT:** Mrs. Johnson reported that even though the new routes don't cover all points, Georgetown Councilman Mr. Carolina is very happy with the new service starting on Saturday May 1. Mrs. Johnson also asked about the service on Route 4 in the City of Georgetown and HGTC.

Mr. Piascik shared with the Board that there are two (2) new routes. 15S has been extended from Market Commons to Socastee Blvd continuing to Tideland's Hospital via 707. This route would have two (2) buses operating so that hourly service on both the extension and the original route is maintained. The second new route is the Route 4/14 Georgetown Local. This run will serve Andrews to Georgetown, stopping in the Northern part of Sampit, continuing to Horry Georgetown Tech (HGTC). This route will travel every 90 minutes, connecting with the regular Route 16. Route 16 will also have two (2) buses in order to improve the frequency between Myrtle Beach to Georgetown during the day.

Mr. Piascik explained the benefits of having a new run pick and how it improved driver schedules. Ranging work weeks from 36 to 45 hours, scheduling in overtime. This way all drivers will have the opportunity to choose what route they wish to drive and the hours allotted for that run, being fair across the board based on seniority. The Entertainment Shuttle is scheduled to begin June 1, the day after Memorial Day. The operating hours will be changes to 11:00am to 11:00pm since we do not have J-1s to transport earlier in the day. Only one bus will operate during the week and two (2) buses Thursday through Sunday. At this time, North Myrtle Beach still has not requested service, although they are still interested of getting service in the future.

Lauren Morris shared with the Board her new marketing plans for Coast RTA. Socastee has provided a mailing list and has 5000 pieces has been mailed for the public's input. Also we have implemented some google ads along with utilizing social media. A media ad has been purchased through WMBF for a five (5) month advertisement time frame, consisting 75 commercial ads per month. There would be featured during The Morning News, The Today's Show, The Evening News and also during midday. The newspaper and chamber in N. Myrtle Beach have been difficult to reach and coordinate marketing efforts. Staff will redouble our efforts.

**FINANCE COMMITTEE REPORT:** Dr. Keene recapped the primary discussion points from the last Finance Committee meeting. There were no major issues, but labor expenses are unbalanced, so a Budget Revision is needed to realign those items. The Committee then discussed the budget revision. Overall, the budget was increased by \$227K with a reduction in vehicle parts and fuel budgets and recognizing additional revenue to cover expenses.

Mr. Piascik announced that there was a 3% increase in the budget overall. Farebox revenue budget is reduced from \$400K to \$300K, not really expecting to reach that number. A budget to cover the needs in maintenance has been applied for new positions. This position will ensure that the pre-trips are getting done correctly, checking the destination signs and also to assist in

the supply room. This person has to maintain a CDL and be knowledgeable of the buses and what needs to be checked. Also in the budget was an estimate for the increase in service and hours to accommodate the new routes. Mr. Piascik informed the Board of an Authority-wide step increase was added in the budget, starting on Sunday April 25, reflecting on the next pay check. This increase would help with retention and allow employees to eventually earning a retirement plan. Dr. Sheehan questioned the need for extending the step-increase Authority-wide, having understood that the primary issue was the recruitment and retainage of drivers. Mr. Piascik explained that the breadth of the step increase is such that we maintain morale. The Compensation Plan will be resurrected over the summer and presented before October. The overall FY 21 budget revision changes, along with the income statements were displayed on the screen.

**GENERAL MANAGER'S REPORT:** Mr. Piascik reported:

- After an abundance of silence, we did get an email from the owner of the new location, stating that he would get back to us regarding our preferred parcel. The owner is still settling thing with another buyer, and at this time they are not ready to discuss anything but, they will get back to us. Coast RTA has provided the owner of Fantasy Harbor with a Letter of Intent (LOI). Mr. Piascik will keep the Board up-to-date with this process. In the event that we don't get this parcel the process starts over, but there are more parcels available.
- Coast RTA has submitted the project to Representative Rice "Call for Projects" for community projects, which was being discussed in the House. We also have a date certain for "The Raise Program", which is President Biden's infrastructure formerly called "Build", due in July. Representative Rice's office has given word that the 5339 Grant (the bus and bus facility), the funding category should be released over the summer.
- The first Culture of Service meeting (The Solar Panel) was Monday April 26, 2021. A commitment has been made from all members to fully commit to the project. In the future we will be asking for Board participation. Having a SWOT analysis, consisting of strengths, weaknesses, opportunities and threats. This will happen sometime around the first or second week in May.

**RESOLUTIONS:**

- **Resolution APR2021-08** Board Establishment of the Locally Preferred Alternative (LPA) for the WRTA Operating & Maintenance Facility Location

There was a motion by Mr. Lazzara and a second by Mrs. D'Angelo to approve the resolution to establish the LPA for the location of a new O&M Facility for the Authority. A voice vote was taken; no nays being heard, the motion passed unanimously.

➤ **Resolution APR2021-09** Approval of FY21 Revised Budget

There was a motion by Mr. Lazzara and a second by Dr. Keene to approve the resolution to adopt the Draft FY2021 Revised Budget for the period October 1, 2020 to September 30, 2021 and authorizing the General Manager/ Secretary- Treasurer to manage the fiscal affairs of the Authority with budget amounts. A voice vote was taken; no nays being heard, the motion passed unanimously.

There was a motion by Mrs. D'Angelo and a second by Dr. Sheehan to allow the Chairman to sign each of the approved resolutions on behalf of the Board. A voice vote was taken; no nays being heard, the motion passed unanimously.

There was no old business or new business.

**ANNOUNCEMENTS:** None

**ADJOURNMENT:**

There was a motion by Mr. Lazzara and a second by Dr. Keene to adjourn the meeting. A voice vote was taken; no nays being heard the meeting was adjourned at 1:52pm.

**Coast RTA Project Listing**

CATEGORY	Project	START DATE	COMPLETION DATE		STATUS/REMARKS
			ESTIMATED DATE	ACTUAL DATE	
<b>A - STARTS 1-6 MOS.</b>					
1	Complete Bus Stop Signs Installation	8/15/17	9/30/22	ongoing	Rroute 14 stop locations have been identified and in permitting.
2	Stop Annunciation - Active and Reliable	9/1/18	Ongoing		Re-implemented announcements on routes 10, 15N, with two distinct systems. Ridesystems and Luminator. Working on geo-fencing for remaining routes - re-doing geo-fencing on 7, 15S and 16.
4	Strategy for Equity Service (Road Tax)	ongoing	TBD		Coast RTA has line items in budgets for Conway, N. Myrtle Beach and Myrtle Beach
7	Initiate Facility Replacement Plan for Maintenance, Office, Myrtle Beach, Georgetown and Conway Transfer Centers	3/1/20	7/1/21		LOI delivered to owner of LPA, Title VI Analysis draft complete, refining estimated costs and working on grant applications. Hope to start evaluations for MBTC and Georgetown transfer point.
8	Seek dedicated and recurring funding from municipalities	5/15/15	ongoing		Tied to equity service strategy. This is a work in progress.
10	Transit Development Plan	1/15/21	3/1/22		COG has developed RFP for Fare Structure/Technology Assessment
	Culture of Service Program	4/26/21	9/30/22		SWOT Analysis Complete
11	New Customer Service Plan	TBD			New Procedures and Programs to be implemented going into Summer Service
12	New Public Involvement Plan	TBD			Already researching options/COVID Cognizant/In Place leading up to New Service 4/1
13	New Service Marketing	TBD			Focus on marketing new services leading up to the summer. Keep Service/PAC up to date.
<b>B - STARTS 7-12 MOS.</b>					
2	Trolley Replacement Plan	FY 21	3/31/21		Using 5311 to buy 2 New Flyers - Should arrive in May 2021
6	GSATS Transit Planner & Mark Hoeweller attend Coast RTA Board Meeting				Elizabeth Tucker, planner, attended April meeting.
7	Ride Guide Update	9/1/20	10/1/21		Revamping public schedules, with system map to follow. Part of Culture of Service initiative
8	Route Expansion and Timeline (Georgetown/NMB/Socastee/Surfside/Aynor)	10/1/20, 4/1/21, 10/1/21			Phase III (Gtown/Socastee) Complete, Horry County next.
<b>C AS TIME PERMITS</b>					
1	Replacement Facilities Completed - Conway and Myrtle Beach	TBD			LOI Delivered to owner at Fantasy Harbor
2	Replacement Push-to-Talk system - Verizon	TBD			Investigating State Contract for two-way radio trunk line.
3	New Fare Collection System	TBD			





## **FINANCIALS**

**April 30, 2021**

**FY 2021**

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY  
DBA THE COAST RTA  
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April 30, 2021**

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18-May-21	

**Income Statement**  
**DBA THE COAST RTA**  
Original FY 2021 Budget  
FOR THE PERIOD ENDED April 30, 2021

	MTD Actual	YTD Actual	YTD Budget	YTD \$ Variance	YTD % Variance	TOTAL FY21 Budget
<b>Operating Revenues</b>						
Passenger Fares and Passes	21,068	142,687	146,000	(3,313)	-2.3%	300,000
Local Contracts - Horry Cty Emergency Mgmt	920	1,566	0	1,566	100.0%	0
Other Operating Revenue	0	0	0	0	0.0%	0
<b>Total Operating Revenues</b>	<b>21,988</b>	<b>144,253</b>	<b>146,000</b>	<b>(1,747)</b>	<b>-1.2%</b>	<b>300,000</b>
<b>Operating Expenses</b>						
Salaries & Benefits - Admin	67,423	445,428	446,076	648	0.1%	798,988
Salaries & Benefits - Transit	227,632	1,536,477	1,546,426	9,949	0.6%	2,969,776
Overtime - Transit	9,158	76,102	79,530	3,428	4.3%	215,222
Salaries & Benefits - Maintenance	84,493	541,856	546,061	4,205	0.8%	956,677
Overtime - Maintenance	2,175	14,944	14,245	(699)	-4.9%	24,421
Facility Maintenance	42,675	162,193	162,700	507	0.3%	402,500
Vehicle Maintenance	35,016	187,036	187,437	401	0.2%	425,000
Fuel & Oil	41,225	217,691	215,216	(2,475)	-1.2%	405,000
Tires	2,773	29,359	28,773	(586)	-2.0%	40,000
Liability Insurance	15,709	111,941	105,000	(6,941)	-6.6%	180,000
Utilities	2,435	15,161	15,833	672	4.2%	34,000
Telecommunications	7,589	57,063	61,250	4,187	6.8%	105,000
Postage & Freight	50	1,144	1,750	606	34.6%	3,000
Office Supplies/Computer/Security	13,011	55,106	51,700	(3,406)	-6.6%	70,588
Legal & Professional Services	2,839	51,242	49,250	(1,992)	-4.0%	65,000
Public Information	2,181	9,877	9,896	19	0.2%	45,000
Advertising & Marketing	951	2,808	8,167	5,359	65.6%	14,000
Dues & Subscriptions	323	1,743	2,000	257	12.8%	11,787
Leases	1,771	14,472	14,583	111	0.8%	25,000
Travel & Training	1,495	27,631	27,404	(227)	-0.8%	40,000
Interest Expense	0	0	0	0	0.0%	0
Other Expenses	11	3,141	2,625	(516)	-19.7%	4,500
<b>Total Operating Expenses</b>	<b>560,935</b>	<b>3,562,415</b>	<b>3,575,923</b>	<b>13,508</b>	<b>0.4%</b>	<b>6,835,458</b>
<b>Operating Profit (Loss)</b>	<b>(538,947)</b>	<b>(3,418,162)</b>	<b>(3,429,923)</b>	<b>11,761</b>	<b>0.3%</b>	<b>(6,535,458)</b>
<b>Non-Reimbursable (by FTA) Expenses</b>						
Depreciation	71,539	403,747	410,787	7,040	1.7%	704,207
(Gain) Loss on Fixed Assets	(14,127)	(14,977)	0	14,977	0.0%	0
Accident Expense*	270	(51,382)	0	51,382	--%	0
Other Non-Reimbursable Expense				0	0.0%	0
Pension Expense - Deferred Outflows				0	0.0%	0
<b>Total Non-Reimbursable Expenses</b>	<b>57,682</b>	<b>337,388</b>	<b>410,787</b>	<b>73,399</b>	<b>17.9%</b>	<b>704,207</b>
<b>Total Operating and Non-Reimbursable Expenses</b>	<b>618,617</b>	<b>3,899,803</b>	<b>3,986,710</b>	<b>86,907</b>	<b>2.2%</b>	<b>7,539,665</b>

\* Moved accident expenses to Non-Reimbursable line items since cost is covered by insurance proceeds.

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY  
DBA THE COAST RTA  
INCOME STATEMENT  
FOR THE PERIOD ENDED April 30, 2021**

	<b>MTD Actual</b>	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>YTD \$ Variance</b>	<b>YTD % Variance</b>	<b>TOTAL FY21 Budget</b>
<b>Operating Grant Revenue</b>						
Federal Grants - Operating	271,342	3,020,563	3,065,108	(44,545)	-1.5%	4,979,668
State Grants - Operating	0	0	0	0	0.0%	123,893
Local Grants - Operating	224,732	1,028,600	1,284,177	(255,577)	-19.9%	2,201,446
<b>Total Operating Grant Revenue</b>	496,074	4,049,163	4,349,285	(300,122)	-6.9%	7,305,007
<b>Capital Grant Revenue</b>						
Federal Grants - Capital	52,288	1,610,787	1,612,000	(1,213)	-0.1%	3,236,000
State Grants - Capital	0	225	225	0	0.0%	156,000
Local Grants - Capital	13,073	672,774	673,000	(226)	-0.0%	1,023,556
<b>Total Capital Grant Revenue</b>	65,361	2,283,786	2,285,225	(1,439)	-0.1%	4,415,556
<b>Total Grant Revenue</b>	561,435	6,332,949	6,634,510	(301,561)	-4.5%	11,720,563
<b>Other Revenue</b>						
Bus Advertising Revenue	4,622	22,392	20,417	1,975	9.7%	35,000
Interest Income	130	825	0	825	0.0%	0
Miscellaneous - Vending, Other	61	904	1,200	(296)	-24.7%	2,400
<b>Total Other Revenue</b>	4,813	24,121	21,617	2,504	11.6%	37,400
<b>Total Non-Operating Revenue</b>	566,248	6,357,070	6,656,127	(299,057)	-4.5%	11,757,963
In-Kind Revenue	0	119,121		119,121		
<b>Change in Net Position</b>	<b>(30,381)</b>	<b>2,720,641</b>	<b>2,815,416</b>	<b>(94,775)</b>	<b>-3%</b>	<b>4,518,298</b>

**YTD Capital Expenditure Activity (Cost)**

Vehicles - 3 Small Transits				0	0%	165,000
Buses - 6 New Flyers		1,986,411	1,986,412	1	0%	2,922,000
Website Development		4,500	4,500	0	0%	0
Transit Facility Development	26,838	170,182	170,000	(182)	-0%	900,000
Computer Hardware/Software - Paratransit		1,125	1,125	0	0%	14,000
TDP - Fare Study				0	0%	350,000
Bus Stop Designation/Implementation	29,338	87,508	87,500	(8)	-0%	312,000
Fare System				0	0%	350,000
Non-Revenue Vehicles				0	0%	54,000
Radio/Communications System				0	0%	0
Computer Hardware/Software - 5307/Other	9,185	17,995	18,000	5	0%	36,000
Brake Lathe/Other Shop Equipment		16,065				16,065
	<b>65,361</b>	<b>2,283,786</b>	<b>2,267,537</b>	<b>(184)</b>	<b>-0%</b>	<b>5,119,065</b>

**YTD Capital Expenditures vs Budget**

Statements have been downloaded from Sage 100 and consolidated for reporting purposes.

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY  
DBA THE COAST RTA  
INCOME STATEMENT NOTES – April 2021**

*These notes represent Income Statement variances of \$5,000 per MTD and YTD budget line item on pages 2 and 3, in accordance with Section 2.3 of WRTA Month-End Procedures (Rev. 04/01/09).*

Salaries & Benefits - Transit is under budget YTD \$9.9K or 0.6% (page 2) but April expense shows small impact of wage rates step increase effective April 24<sup>th</sup>. Service increases in May and then again in June (Entertainment Shuttle).

Liability Insurance is over budget YTD (\$6.9K) or (6.62%) (page 2) due to April expense including the Comp & Collision premiums for two new New Flyer buses that arrived in April. We will be renewing liability insurance in July, which should include credits for this year.

Advertisement & Marketing is under budget YTD \$5.4K or 65.6% (page 2) because some marketing expenses have not been incurred. Coast RTA purchased production and airtime (\$10K) for two commercials to air on WMBF.

Depreciation is over budget YTD (\$7.0K) or (1.7%) (page 2) but the variance has been greatly reduced due to the budget revision. Two more New Flyers, three transits, one cutaway and two Dodge Durangos (non-revenue vehicles) have yet to hit Depreciation expense. New Flyers are here but not in service yet and the rest of the vehicles are expected to arrive this summer.

Total Operating Grant Revenue is under budget YTD (\$300.0K) or (1.5%) (page 2) due to the conversion of local operating funds (\$600K+) to account for the purchase of 4 New Flyer buses which also included the reduction in FTA liabilities.

## Coast RTA Budget Review FY 21

	Total Expense YTD	Budget YTD	Variance \$ YTD	Variance % YTD
Administration	674,939	680,639	5,700	0.8%
Operations	1,981,447	1,984,841	3,394	0.2%
Maintenance	906,029	910,443	4,414	0.5%
<b>Total</b>	<b>3,562,415</b>	<b>3,575,923</b>	<b>13,508</b>	<b>0.4%</b>
Farebox Revenue	142,687	146,000	(3,313)	-2.3%

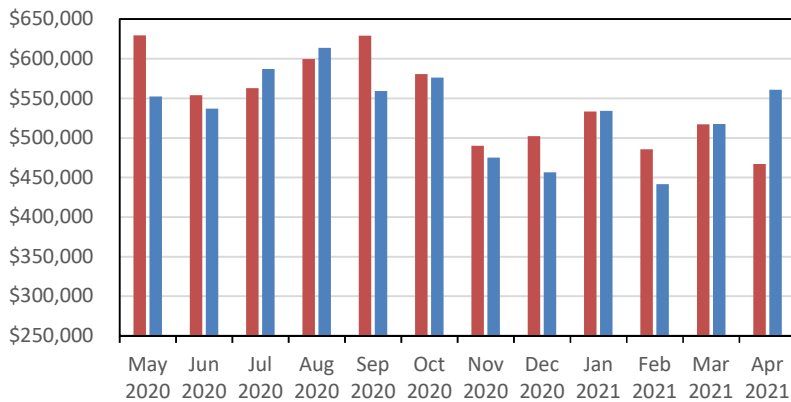
ending March 31, 2022

18-May-21

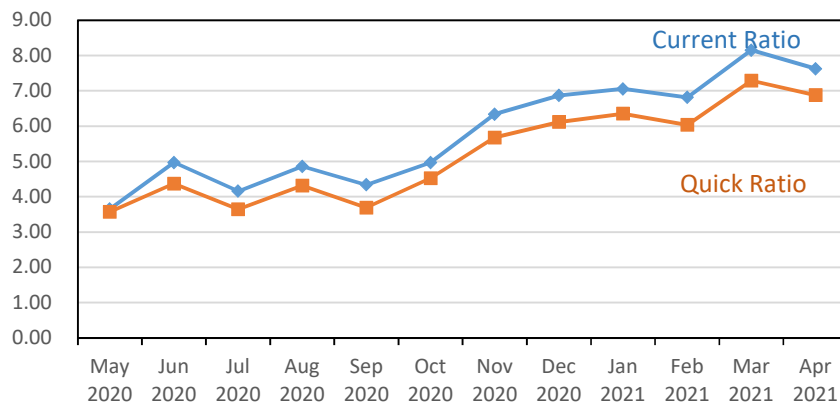
**Waccamaw Regional Transportation Authority**  
**DBA THE COAST RTA**  
**COMPARATIVE BALANCE SHEET**  
**April 30, 2021**

	<u>Apr-21</u>	<u>Apr-20</u>
<b>ASSETS</b>		
<b>Current Assets:</b>		
Cash - Checking CNB	1,228,069	400,941
Money Market / CD - CNB	25,006	0
Operating & Maintenance Reserve - SC LGIP	500,361	0
Management Account - SC LGIP	750,147	0
Accounts Receivable - Federal, State & Local Grants	764,952	954,041
Accounts Receivable - Employees/Other	20,900	20,296
Inventory	316,267	246,563
Prepaid Expenses	40,981	154,343
<b>Total Current Assets</b>	<u><b>3,646,683</b></u>	<u><b>1,776,184</b></u>
<b>Long-Term Assets</b>		
Total Capital Assets, Net	5,751,481	4,115,152
Deferred Outflows of Resources-NPL	735,891	528,466
<b>Total Long-Term Assets</b>	<u><b>6,487,372</b></u>	<u><b>4,643,618</b></u>
<b>Total Assets</b>	<u><b>10,134,055</b></u>	<u><b>6,419,802</b></u>
<b>LIABILITIES &amp; EQUITY</b>		
<b>LIABILITIES</b>		
<b>Current Liabilities:</b>		
Accounts Payable	134,281	173,564
Accrued Payroll and Withholdings	181,075	315,028
Accrued Compensated Absences	108,691	93,236
Disallowed Costs due to SCDOT - Current	126,668	217,166
Installment Loan CNB - Short-term	0	89,876
Unearned Revenue	54,145	41,667
<b>Total Current Liabilities</b>	<u><b>604,860</b></u>	<u><b>930,537</b></u>
<b>Non-Current Liabilities:</b>		
Accrued Compensated Absences, Net of Current Portion	0	0
Due to FTA - Long Term	206,077	325,199
Disallowed Costs due to SCDOT - Long Term	0	126,668
Net Pension Liability	6,130,652	5,682,686
Deferred Inflows of Resources-NPL	197,522	85,730
<b>Total Non-Current Liabilities</b>	<u><b>6,534,251</b></u>	<u><b>6,220,283</b></u>
<b>Total Liabilities</b>	<u><b>7,139,111</b></u>	<u><b>7,150,820</b></u>
<b>EQUITY</b>		
Contributed Capital	2,719,523	2,719,523
Restricted Net Assets	1,442,813	(1,247,175)
Retained Earnings - Current Year	2,720,641	1,684,667
Net Investments in Capital Assets	2,027,824	2,027,824
Net Position Retricted for Pensions	(3,676,132)	(3,676,132)
Restricted for Transit Operations	60,000	60,000
Unrestricted Net Pension	(2,299,725)	(2,299,725)
<b>Total Fund Equity</b>	<u><b>2,994,944</b></u>	<u><b>(731,018)</b></u>
<b>Total Liabilities and Fund Equity</b>	<u><b>10,134,055</b></u>	<u><b>6,419,802</b></u>

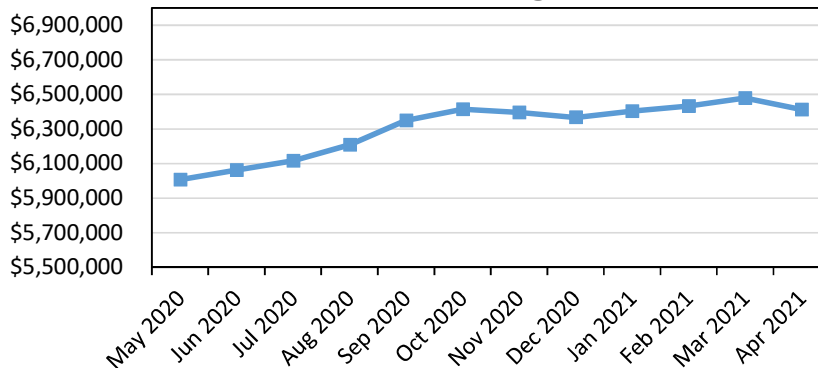
### Expenses: Monthly Budget to Actual



### Current/Quick Ratio



### 12-mo Rolling Expense Trending (12 mo ending)





**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY**

**CASH REQUIREMENTS**

5/17/2021

	Income	Expense	Balance	Date	Notes
<b>Cash Balance</b>			<b>\$859,765</b>	<b>05/17/21</b>	
<b>Deposits in Transit</b>			<b>\$859,765</b>		
Georgetown County	\$31,000		\$890,765	05/18/21	
Accounts Payable		\$25,000	\$865,765	05/18/21	
5307 Federal OPS			\$865,765	05/20/21	April Final
5307 Federal PM	\$113,344		\$979,109	05/20/21	April Final
Fares	\$5,500		\$984,609	05/24/21	
5311 Federal Admin/Ops/PM	\$130,292		\$1,114,901	05/25/21	Feb Rural Service
5311 Federal Admin/Ops/PM	\$142,000		\$1,256,901	05/25/21	Mar Rural Service
Payroll and taxes		\$135,000	\$1,121,901	05/26/21	
Accounts Payable		\$25,000	\$1,096,901	05/28/21	
Fuel - Diesel		\$17,000	\$1,079,901	05/29/21	
LGIP/Savings Acct. 1		\$300,000	\$779,901	05/30/21	O&M Reserve Balance \$800,000
Fares	\$5,500		\$785,401	05/31/21	
PEBA - SC Retirement (Pension)		\$48,000	\$737,401	05/31/21	Apr Pension Payment
SC Dvsn of Insurance Services Workers Comp		\$24,788	\$712,613	06/01/21	4CQ21 Premium
Accounts Payable		\$25,000	\$687,613	06/07/21	
Fares	\$5,500		\$693,113	06/07/21	
Fuel - Gas		\$15,000	\$678,113	06/07/21	
Payroll and taxes		\$140,000	\$538,113	06/09/21	
Georgetown County	\$31,000		\$569,113	06/10/21	
PEBA Health Insurance		\$7,000	\$562,113	06/10/21	May Premiums
Fuel - Diesel		\$13,333	\$548,779	06/12/21	
Fares	\$4,000		\$552,779	06/14/21	
Accounts Payable		\$25,000	\$527,779	06/17/21	
5307 Federal OPS - Non-Cares Act			\$527,779	06/20/21	May Final
5307 Federal PM	\$100,000		\$627,779	06/20/21	May Final
5311 Federal Admin/Ops/PM	\$142,000		\$769,779	06/20/21	May Rural Service
Fares	\$7,000		\$776,779	06/21/21	
Payroll and taxes		\$140,000	\$636,779	06/23/21	
5311 Federal Admin/Ops/PM	\$158,008		\$794,787	06/25/21	Apr Rural Service
Fuel - Diesel		\$13,333	\$781,454	06/26/21	
Accounts Payable		\$25,000	\$756,454	06/27/21	
Fuel - Gas		\$11,000	\$745,454	06/27/21	
Fares	\$7,000		\$752,454	06/28/21	
PEBA - SC Retirement (Pension)		\$59,000	\$693,454	06/30/21	May Pension Payment
Fares	\$7,000		\$700,454	07/05/21	
Accounts Payable		\$25,000	\$675,454	07/07/21	
Payroll and taxes		\$140,000	\$535,454	07/07/21	
City of Conway	\$12,500		\$547,954	07/10/21	
City of Myrtle Beach Q1 FY 22	\$62,500		\$610,454	07/10/21	
Fuel - Diesel		\$11,500	\$598,954	07/10/21	
Georgetown County	\$31,000		\$629,954	07/10/21	
Horry County 3FQ20	\$550,000		\$1,179,954	07/10/21	
PEBA Health Insurance		\$60,000	\$1,119,954	07/10/21	Dec Premiums
Fares	\$7,000		\$1,126,954	07/12/21	
City of North Myrtle Beach	\$50,000		\$1,176,954	07/13/21	
Accounts Payable		\$25,000	\$1,151,954	07/17/21	
Fuel - Gas		\$11,000	\$1,140,954	07/17/21	
Fares	\$7,000		\$1,147,954	07/19/21	

**WACCAMAW REGIONAL TRANSPORTATION AUTHORITY**

**CASH REQUIREMENTS**

**5/17/2021**

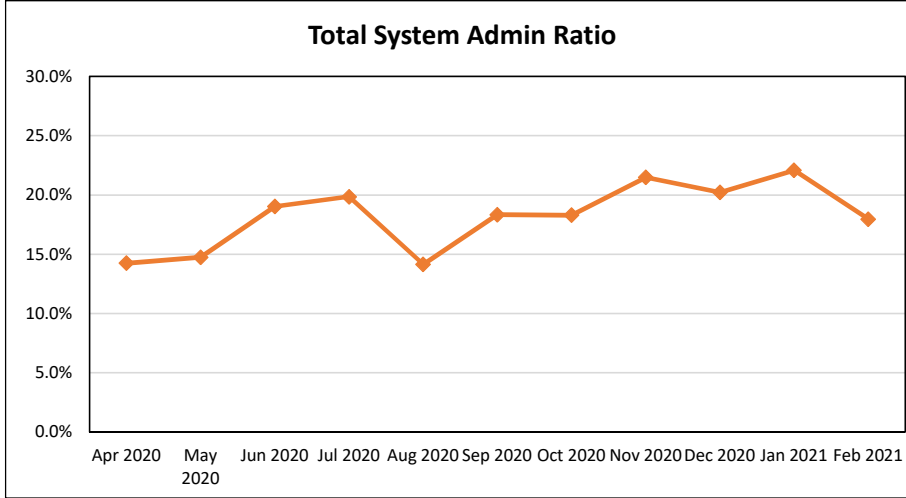
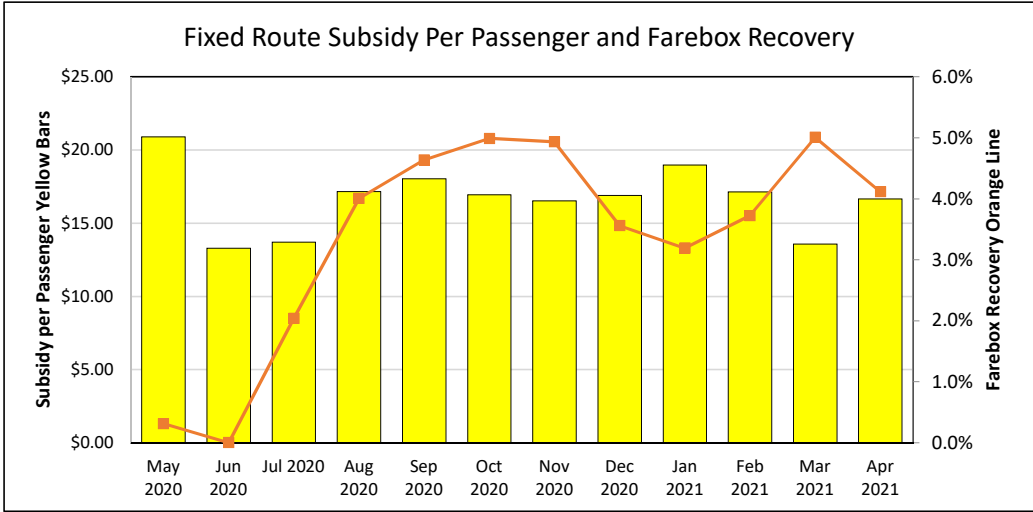
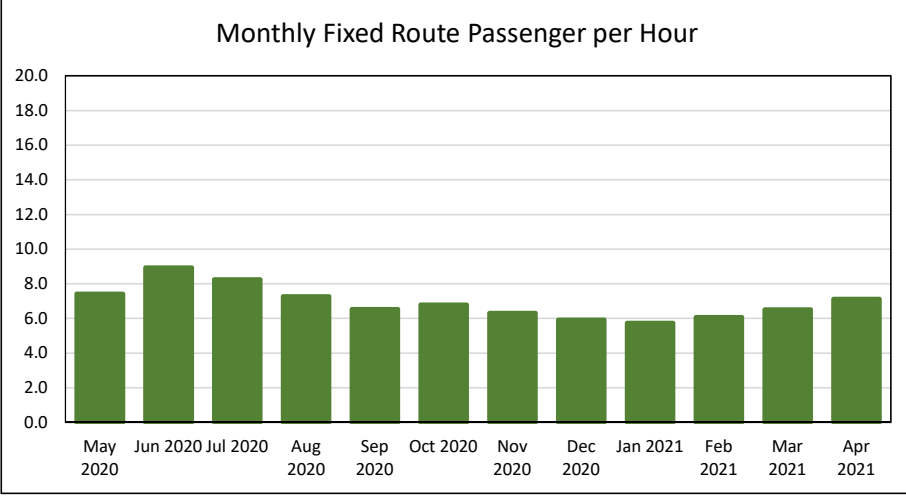
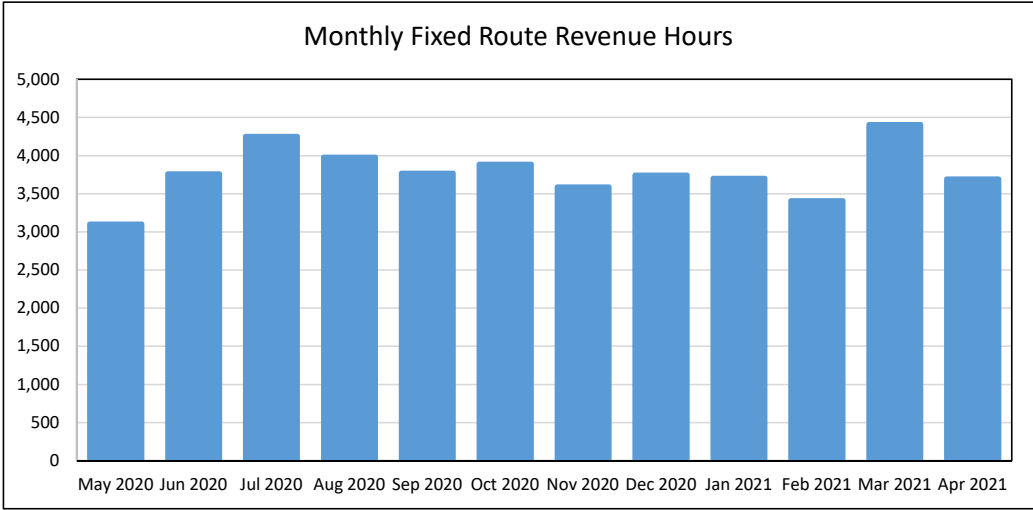
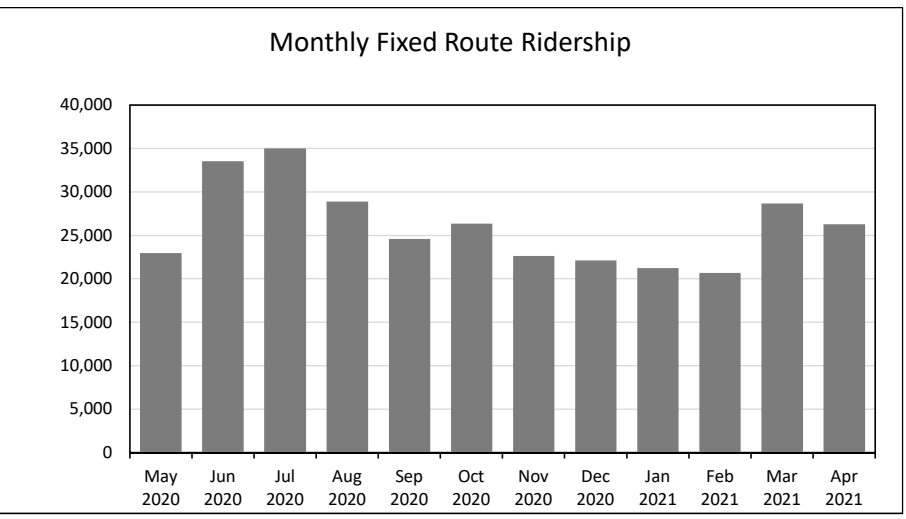
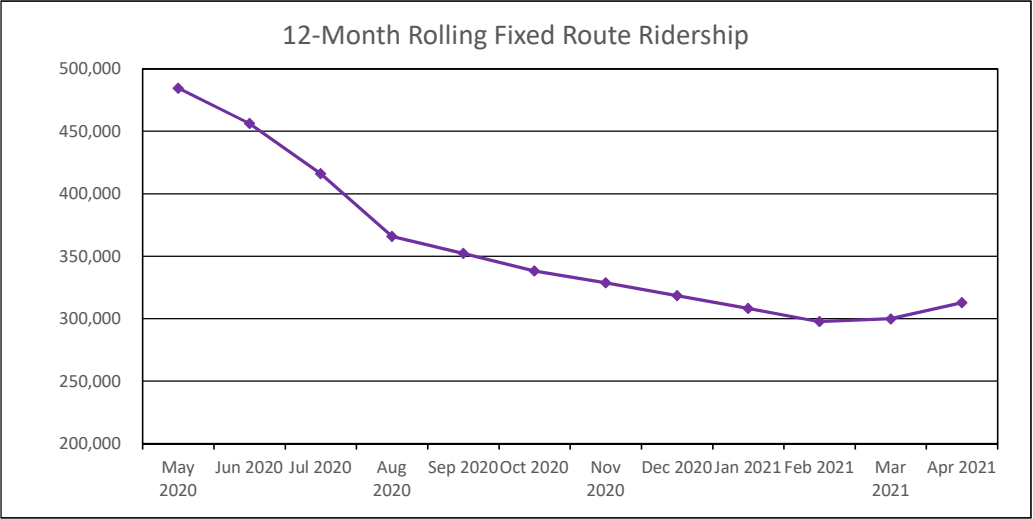
	<b>Income</b>	<b>Expense</b>	<b>Balance</b>	<b>Date</b>	<b>Notes</b>
5307 Federal OPS - Non-Cares Act			\$1,147,954	07/20/21	June Final
5307 Federal PM	\$100,000		\$1,247,954	07/20/21	June Final
5311 Federal Admin/Ops/PM	\$142,000		\$1,389,954	07/20/21	Jun Rural Service
Payroll and taxes		\$140,000	\$1,249,954	07/21/21	
Fuel - Diesel		\$13,333	\$1,236,621	07/24/21	
Fares	\$7,000		\$1,243,621	07/26/21	
Accounts Payable		\$25,000	\$1,218,621	07/27/21	
PEBA - SC Retirement (Pension)		\$83,000	\$1,135,621	07/31/21	Jun Pension Payment
Fares	\$7,000		\$1,142,621	08/02/21	
LGIP/Savings Acct. 1			\$1,142,621	08/03/21	
LGIP/Savings Acct. 2			\$1,142,621	08/03/21	Cash Reserve Balance \$700,000
State Insurance Fund - Liability Ins. Premium		\$44,693	\$1,097,928	08/03/21	
Payroll and taxes		\$140,000	\$957,928	08/04/21	
Accounts Payable		\$25,000	\$932,928	08/06/21	
Fuel - Gas		\$11,000	\$921,928	08/06/21	
Fuel - Diesel		\$13,333	\$908,594	08/07/21	
Fares	\$7,000		\$915,594	08/09/21	
Georgetown County	\$31,000		\$946,594	08/10/21	
PEBA Health Insurance		\$36,000	\$910,594	08/10/21	Oct Premiums
Accounts Payable		\$25,000	\$885,594	08/16/21	
Fares	\$7,000		\$892,594	08/16/21	
Payroll and taxes		\$140,000	\$752,594	08/18/21	
5307 Federal PM	\$100,000		\$852,594	08/20/21	July Final
5307 Federal OPS - Non-Cares Act	\$90,000		\$998,594	08/20/21	July Final
5311 Federal Admin/Ops/PM	\$88,000		\$1,086,594	08/20/21	Jul Rural Service
Fuel - Diesel		\$13,333	\$1,073,261	08/21/21	
Fares	\$7,000		\$1,080,261	08/23/21	
Accounts Payable		\$25,000	\$1,055,261	08/26/21	
Fuel - Gas		\$11,000	\$1,044,261	08/26/21	
Fares	\$7,000		\$1,051,261	08/30/21	
PEBA - SC Retirement (Pension)		\$60,000	\$991,261	08/31/21	Jul Pension Payment

Key Performance Indicators - Fixed Route

Fixed Route Measures	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	Apr 2021	12-Month Total
Ridership	13,234	22,959	33,526	35,000	28,903	24,592	26,343	22,641	22,112	21,234	20,685	28,671	26,264	312,930
Revenue Hours	2,748	3,100	3,758	4,248	3,977	3,769	3,883	3,586	3,741	3,701	3,406	4,403	3,692	45,264
Total Hours	2,977	3,226	3,996	4,535	4,252	4,277	4,080	3,750	4,080	3,869	3,547	4,663	3,880	48,155
Revenue Miles	65,223	72,358	81,595	87,035	84,565	77,165	89,909	82,616	84,669	85,169	78,078	87,356	83,333	993,848
Total Miles	67,528	75,392	87,570	93,569	91,022	83,237	95,142	87,045	88,854	89,245	81,464	91,801	87,155	1,051,496
Accidents	0	1	2	0	4	0	3	5	0	2	0	1	1	19
Breakdowns	3	0	3	3	4	3	2	3	4	1	1	3	6	33
Complaints	3	3	2	0	2	4	3	3	6	6	2	1	2	34
Transit Expense	\$284,788	\$253,012	\$264,735	\$287,465	\$333,771	\$271,839	\$292,372	\$226,994	\$239,879	\$263,024	\$223,092	\$241,515	\$278,319	\$3,176,017
Maintenance Expense	\$194,188	\$167,820	\$108,982	\$121,423	\$119,329	\$122,045	\$105,302	\$97,382	\$83,030	\$78,804	\$89,523	\$87,668	\$114,687	\$1,295,995
Administrative Expense	\$67,152	\$60,625	\$71,671	\$80,787	\$63,407	\$71,336	\$72,078	\$69,300	\$64,384	\$74,330	\$55,665	\$80,328	\$63,213	\$827,123
Total Operating Expenses	\$546,129	\$481,457	\$445,388	\$489,675	\$516,507	\$465,220	\$469,752	\$393,675	\$387,293	\$416,157	\$368,280	\$409,512	\$456,219	\$5,299,136
Fare/Contract Revenues	\$412	\$1,507	\$0	\$9,970	\$20,674	\$21,568	\$23,428	\$19,418	\$13,784	\$13,272	\$13,712	\$20,507	\$18,766	\$176,608

Efficiency Metrics	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	Apr 2021	12-Month Total
O & M Expense per Hour (No Admin)	\$174.30	\$135.75	\$99.45	\$96.25	\$113.93	\$104.51	\$102.41	\$90.46	\$86.32	\$92.36	\$91.78	\$74.76	\$106.45	\$98.80
Average Fare	\$0.03	\$0.07	\$0.00	\$0.28	\$0.72	\$0.88	\$0.89	\$0.86	\$0.62	\$0.63	\$0.66	\$0.72	\$0.71	\$0.56
Farebox Recovery	0.1%	0.3%	0.0%	2.0%	4.0%	4.6%	5.0%	4.9%	3.6%	3.2%	3.7%	5.0%	4.1%	3.3%
Subsidy per Passenger	\$41.24	\$20.90	\$13.28	\$13.71	\$17.16	\$18.04	\$16.94	\$16.53	\$16.89	\$18.97	\$17.14	\$13.57	\$16.66	\$16.37
Maintenance Cost per Mile	\$2.88	\$2.23	\$1.24	\$1.30	\$1.31	\$1.47	\$1.11	\$1.12	\$0.93	\$0.88	\$1.10	\$0.95	\$1.32	\$1.23
Deadhead Ratio (Miles)	4%	4%	7%	8%	8%	8%	6%	5%	5%	5%	4%	5%	5%	6%
Administrative Ratio	14%	14%	19%	20%	14%	18%	18%	21%	20%	22%	18%	24%	16%	18%

Effectiveness Metrics	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	Apr 2021	12-Month Total
Passengers per Hour	4.8	7.4	8.9	8.2	7.3	6.5	6.8	6.3	5.9	5.7	6.1	6.5	7.1	6.9
Mean Distance between Accidents	N/A	75,392	43,785	N/A	22,756	N/A	31,714	17,409	N/A	44,623	N/A	91,801	87,155	55,342
Mean Distance between Breakdowns	22,509	N/A	29,190	31,190	22,756	27,746	47,571	29,015	22,214	89,245	81,464	30,600	14,526	31,864
Complaints per 1,000 Riders	0.227	0.131	0.060	0.000	0.069	0.163	0.114	0.133	0.271	0.283	0.097	0.035	0.076	0.124
On-Time Performance	96%	96%	94%	96%	93%	94%	96%	96%	95%	95%	98%	92%	92%	90%

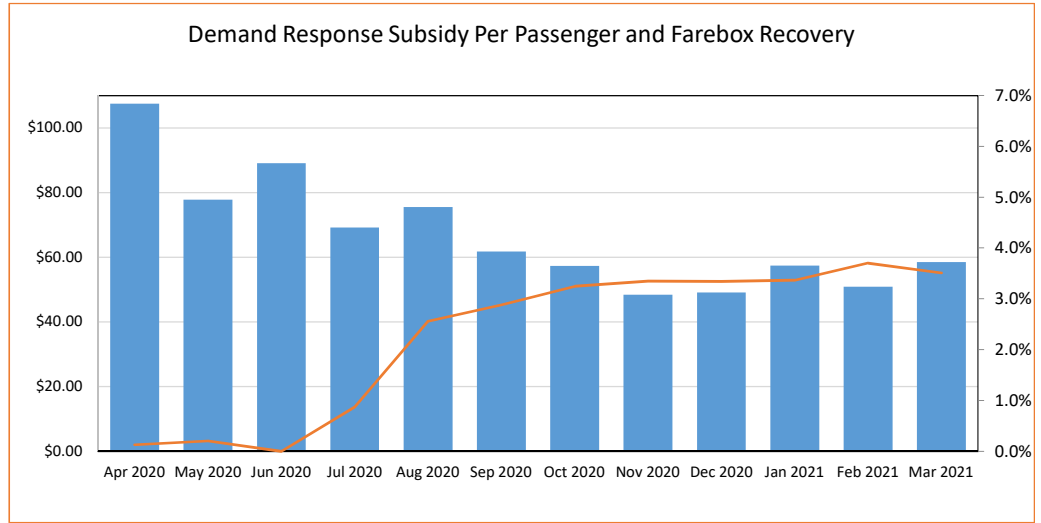
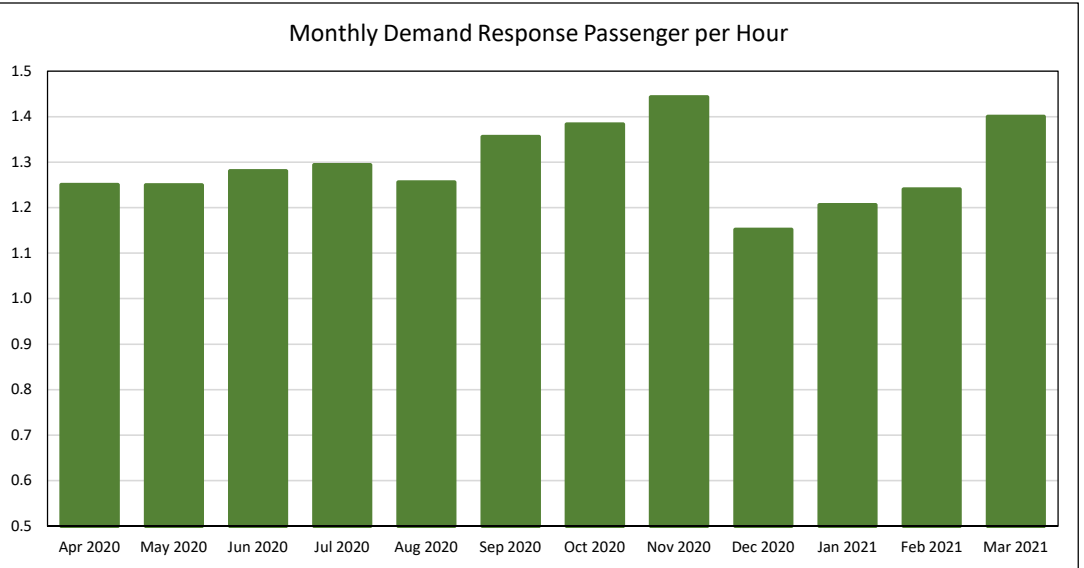
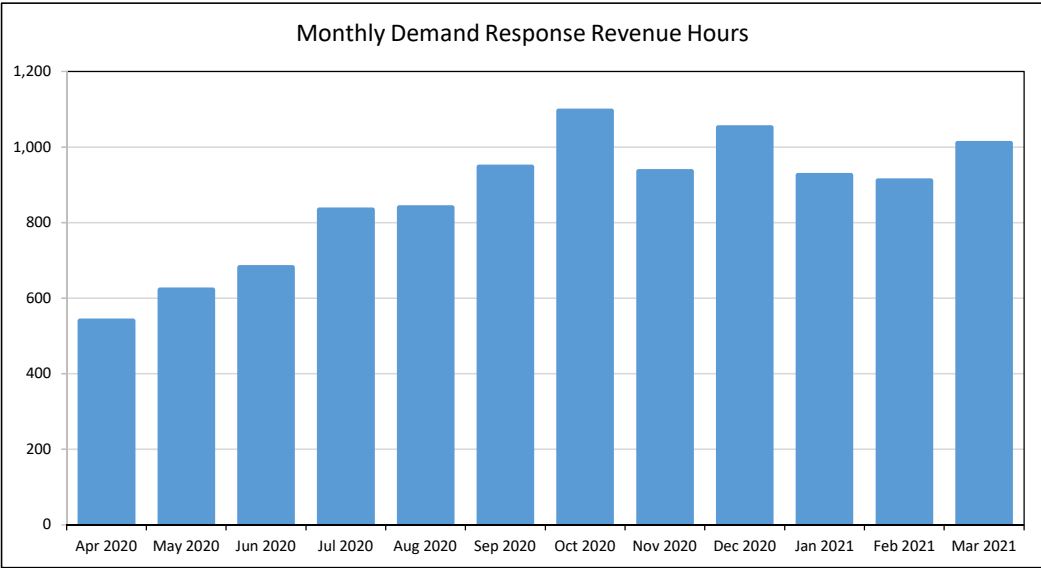
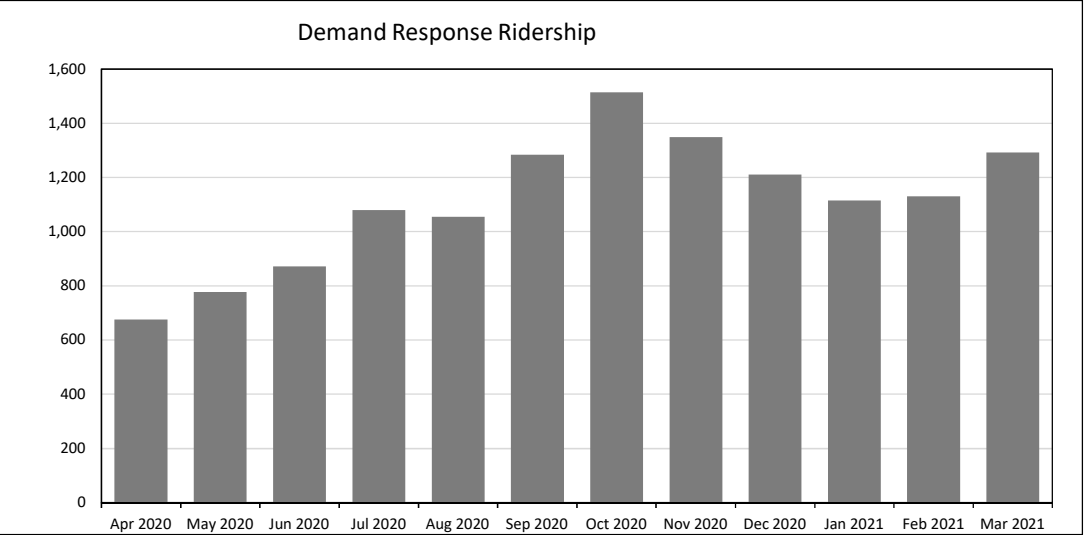
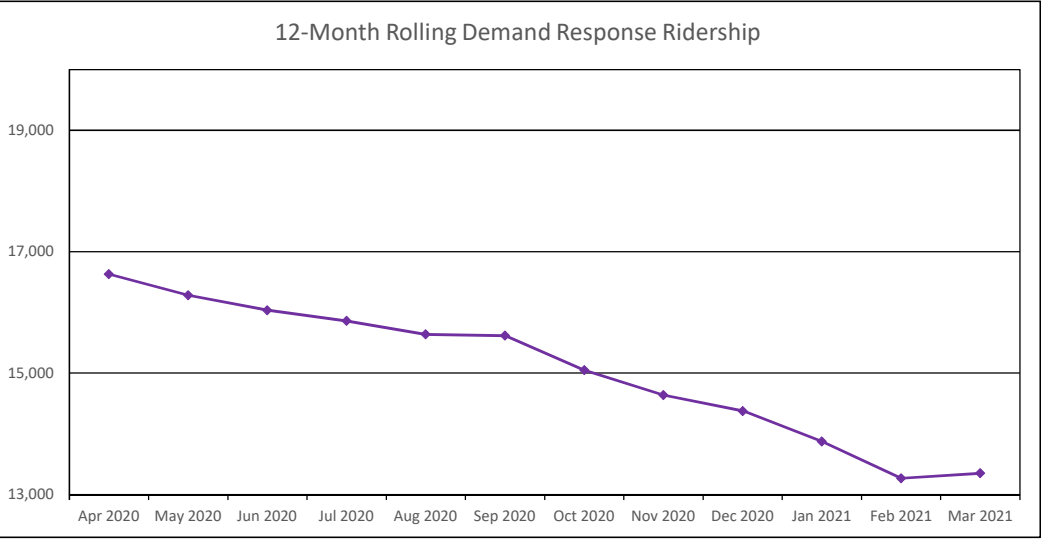


Key Performance Indicators - Demand Response

Demand Response Measures	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	Apr 2021	12-Month Total
Ridership	675	777	872	1,079	1,055	1,284	1,514	1,349	1,210	1,115	1,130	1,414	1,292	14,091
Revenue Hours	540	622	681	834	840	947	1,095	935	1,051	925	911	1,010	964	10,815
Total Hours	686	772	852	986	1,008	1,109	1,291	1,110	1,231	1,079	1,049	1,164	1,123	12,774
Revenue Miles	9,720	11,471	12,566	15,903	16,000	19,138	21,882	18,105	17,184	16,570	19,549	20,267	19,592	208,227
Total Miles	3,812	14,949	16,777	19,575	20,230	23,395	26,642	22,371	22,020	20,569	23,021	24,926	23,215	257,690
Accidents	0	0	0	0	0	2	1	0	0	2	0	1	1	7
Breakdowns	0	0	0	0	0	0	0	0	0	0	0	0	1	1
Complaints	1	1	1	0	1	1	1	2	2	2	1	0	1	13
Paratransit Expense	\$48,237	\$43,144	\$52,476	\$56,441	\$64,459	\$60,708	\$69,614	\$49,242	\$48,004	\$56,407	\$45,101	\$59,092	\$56,868	\$661,556
Maintenance Expense	\$24,449	\$17,515	\$25,264	\$19,099	\$17,669	\$21,432	\$20,694	\$18,852	\$14,005	\$10,502	\$15,075	\$14,294	\$21,074	\$215,474
Administrative Expense	\$11,374	\$10,338	\$14,207	\$15,329	\$12,245	\$15,931	\$17,162	\$15,033	\$13,386	\$15,940	\$11,253	\$19,654	\$12,916	\$173,395
Total Operating Expenses	\$84,060	\$70,997	\$91,947	\$90,869	\$94,373	\$98,071	\$107,470	\$83,127	\$75,395	\$82,849	\$71,429	\$93,040	\$90,858	\$1,050,426
Fare Revenues	\$111	\$146	\$0	\$795	\$2,418	\$2,825	\$3,490	\$2,783	\$2,519	\$2,790	\$2,646	\$3,269	\$2,302	\$25,982

Efficiency Metrics	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	Apr 2021	12-Month Total
O & M Expense per Hour	\$134.60	\$97.52	\$114.16	\$90.58	\$97.77	\$86.74	\$82.47	\$72.83	\$59.00	\$72.33	\$66.05	\$72.66	\$80.85	\$81.09
Average Fare	\$0.16	\$0.19	\$0.00	\$0.74	\$2.29	\$2.20	\$2.31	\$2.06	\$2.08	\$2.50	\$2.34	\$2.31	\$1.78	\$1.84
Farebox Recovery	0.1%	0.2%	0.0%	0.9%	2.6%	2.9%	3.2%	3.3%	3.3%	3.4%	3.7%	3.5%	2.5%	2.5%
Subsidy per Passenger	\$107.52	\$77.88	\$89.15	\$69.27	\$75.55	\$61.77	\$57.34	\$48.41	\$49.17	\$57.51	\$50.91	\$49.59	\$58.55	\$60.40
Deadhead Ratio (Miles)	-61%	30%	34%	23%	26%	22%	22%	24%	28%	24%	18%	23%	18%	24%
Administrative Ratio	16%	17%	18%	20%	15%	19%	19%	22%	22%	24%	19%	27%	17%	20%

Effectiveness Metrics	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	Apr 2021	12-Month Total
Passengers per Hour	1.25	1.25	1.28	1.29	1.26	1.36	1.38	1.44	1.15	1.21	1.24	1.40	1.34	1.30
Mean Distance between Accidents	n/a	n/a	n/a	n/a	n/a	11,698	26,642	n/a	n/a	10,285	n/a	24,926	23,215	36,813
Mean Distance between Breakdowns	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	23,215	257,690
Complaints per 1,000 Riders	1.5	1.3	1.1	0.0	0.9	0.8	0.7	1.5	1.7	1.8	0.9	0.0	0.8	0.9
On-Time Performance	95%	91%	91%	91%	86%	85%	84%	76%	76%	83%	83%	81%	81%	86%





Coast RTA SCDOT Grants - FY21														
Activity Line Item Balances														
April 2021 - Final													Current Month	10
***** 5311 Federal Rural - Grant # PT-210911-14 *****							***** 5311 State Rural - Grant # PT-210944-14 *****							
	Operating	Preventative Maintenance	Capital Expenditures	Admin	Totals	Comments	Operating	Preventative Maintenance	Capital Expenditures	Admin	Totals	Comments		
FY21 Contract	\$ -	\$ -	\$ 863,169	\$ -	\$ 863,169	> Award	\$ -	\$ -	\$ -	\$ -	\$ -			
			\$ (106,634)		\$ (106,634)	> SCDOT Reimb	\$ -	\$ -	\$ -	\$ -	\$ -			
Monthly Draws:														
July 2020	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Aug 2020	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Sept 2020	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Oct 2020	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Nov 2020	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Dec 2020	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Jan 2021	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Feb 2021	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Mar 2021	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Apr 2021	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
May 2021	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
June 2021	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Subtotal Draws	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -			
Remaning Balance	\$ -	\$ -	\$ 756,535	\$ -	\$ 756,535		\$ -	\$ -	\$ -	\$ -	\$ -			
% Expended			0.00%		0.00%		0.00%	0.00%	0.00%	0.00%	0.00%			
% Time Elapsed			83.33%		83.33%		0.00%	0.00%	0.00%	0.00%	0.00%			
Grant # PT-210911-14														
5311 State Urban SMTF														
Month	Fed Oper/PM													
FY21 Contract	\$ 175,677	> Award												
	\$ (20,834)	> SCDOT Reimb												
Monthly Draws:														
July 2020	\$ -													
Aug 2020	\$ -													
Sept 2020	\$ -													
Oct 2020	\$ -													
Nov 2020	\$ -													
Dec 2020	\$ -													
Jan 2021	\$ -													
Feb 2021	\$ -													
Mar 2021	\$ -													
Apr 2021	\$ -													
May 2021	\$ -													
June 2021	\$ -													
Subtotal Draws	\$ -													
Remaning Balance	\$ 154,843													
% Expended	0.00%													
% Time Elapsed	83.33%													

24





Coast RTA								
Transit Facility Development - ALI Balances								
FTA Grant # SC-2020-006-00 (FHWA FLEX + Section 5307)								
April 2021								
***** SC-2020-006-01 *****								
	G/L 431-00-80	G/L 431-00-81	G/L 431-00-82	G/L 431-00-83	G/L 431-00-84	G/L 431-00-87		
	G/L 431-00-90	G/L 431-00-91	G/L 431-00-92	G/L 431-00-93	G/L 431-00-94	G/L 431-00-97		
	SC-2020-006 113 A1	SC-2020-006 113 A1	SC-2020-006 113 A1	SC-2020-006 117 A5	SC-2020-006 117 A5	SC-2020-006 117 A5		
	Bus Storage /	Site Location /	Grant Prep /	Environmental /	Preliminary	Project	FTA	
Month	Contingency	Develop / Concept	Financial Analysis	Clearance	Design	Management	Totals	Comments
FY20-22 Award	\$ 44,352	\$ 168,480	\$ 161,056	\$ 80,000	\$ 283,324	\$ 62,788	\$ 800,000	> Original Submission
	\$ 13,600	\$ 184,480	\$ 150,188	\$ 80,000	\$ 263,324	\$ 108,408	\$ 800,000	> Pending Amendment
Monthly Draws:								
May 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
June 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
July 2020	\$ -	\$ 13,593	\$ -	\$ -	\$ -	\$ 13,362	\$ 26,955	> Kimley-Horn
Aug 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sept 2020	\$ -	\$ 66,994	\$ -	\$ -	\$ -	\$ 10,592	\$ 77,586	> Kimley-Horn
Oct 2020	\$ -	\$ 17,790	\$ -	\$ -	\$ -	\$ 6,786	\$ 24,576	> Kimley-Horn
Nov 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Dec 2020	\$ -	\$ 11,098	\$ -	\$ -	\$ -	\$ 7,752	\$ 18,850	> Kimley-Horn
Jan 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Feb 2021	\$ -	\$ 11,678	\$ -	\$ -	\$ -	\$ 4,218	\$ 15,896	> Kimley-Horn
Mar 2021	\$ -	\$ 44,857	\$ -	\$ 7,540	\$ -	\$ 2,958	\$ 55,355	> Kimley-Horn
Apr 2021	\$ -	\$ 8,270	\$ -	\$ 9,520	\$ -	\$ 3,680	\$ 21,470	> Kimley-Horn
May 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
June 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
July 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Aug 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sept 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal Draws	\$ -	\$ 174,280	\$ -	\$ 17,060	\$ -	\$ 49,348	\$ 240,688	
Remaning Balance	\$ 13,600	\$ 10,200	\$ 150,188	\$ 62,940	\$ 263,324	\$ 59,060	\$ 559,312	
% Expended	0.00%	103.44%	0.00%	21.33%	0.00%	78.59%	30.09%	
% Time Elapsed	44.44%	44.44%	44.44%	44.44%	44.44%	44.44%	44.44%	
***** Georgetown County Capital Funds *****								
	80 / 90	81 / 91	82 / 92	83 / 93	84 / 94	87 / 97		
Month	Bus Storage /	Site Location /	Grant Prep /	Environmental /	Preliminary	Project	Georgetown	Project
	Contingency	Develop / Concept	Financial Analysis	Clearance	Design	Management	Totals	Totals
FY20-22 Award	\$ 3,400	\$ 46,120	\$ 40,264	\$ 20,000	\$ 65,831	\$ 24,385	\$ 200,000	\$ 1,000,000
Monthly Draws:								
May 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
June 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
July 2020	\$ -	\$ 3,398	\$ -	\$ -	\$ -	\$ 3,340	\$ 6,738	\$ 33,693
Aug 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sept 2020	\$ -	\$ 16,748	\$ -	\$ -	\$ -	\$ 2,648	\$ 19,396	\$ 96,982
Oct 2020	\$ -	\$ 4,448	\$ -	\$ -	\$ -	\$ 1,696	\$ 6,144	\$ 30,720
Nov 2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dec 2020	\$ -	\$ 2,774	\$ -	\$ -	\$ -	\$ 1,938	\$ 4,712	\$ 23,562
Jan 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Feb 2021	\$ -	\$ 2,920	\$ -	\$ -	\$ -	\$ 1,054	\$ 3,974	\$ 19,870
Mar 2021	\$ -	\$ 11,213	\$ -	\$ 1,885	\$ -	\$ 739	\$ 13,837	\$ 69,192
Apr 2021	\$ -	\$ 2,068	\$ -	\$ 2,380	\$ -	\$ 920	\$ 5,368	\$ 26,838
May 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
June 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
July 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Aug 2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Coast RTA													
Monthly Cash Flow													
April 30, 2021													
	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Totals
Beginning Balance	\$ 564,241.11	\$ 833,002.76	\$ 1,004,302.70	\$ 1,169,763.71	\$ 748,284.04	\$ 1,301,186.44	\$ 829,311.22	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95	\$ 564,241.11
Cash Receipts													
5307 - Operations	\$ 238,107.00	\$ 271,478.00	\$ 404,084.00	\$ 27,997.00	\$ 238,817.00	\$ 200,708.00	\$ 137,734.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,518,925.00
5307 - Preventative Maintenance	\$ -	\$ 105,959.00	\$ 172,755.00	\$ 13,325.00	\$ 106,286.00	\$ 91,377.00	\$ 94,181.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 583,883.00
5307 - Capital Expenditures	\$ 10,288.00	\$ 7,048.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,336.00
5307 - SMTF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5311 - Operations	\$ -	\$ 284,961.00	\$ -	\$ 260,808.00	\$ 87,209.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 632,978.00
5311 - Preventative Maintenance	\$ -	\$ 120,405.00	\$ -	\$ 108,498.00	\$ 39,817.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 268,720.00
5311 - Administration	\$ -	\$ 98,377.00	\$ -	\$ 83,000.00	\$ 27,288.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 208,665.00
5311 - Capital Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Horry County Registration Fees	\$ 605,137.00	\$ -	\$ -	\$ 513,201.00	\$ -	\$ -	\$ 610,701.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,729,039.00
Horry County Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Georgetown County Registration Fees	\$ 31,000.00	\$ 31,000.00	\$ 31,000.00	\$ 31,000.00	\$ 31,000.00	\$ 31,000.00	\$ 31,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 217,000.00
Myrtle Beach	\$ -	\$ 62,500.00	\$ 62,500.00	\$ -	\$ 62,500.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,500.00
North Myrtle Beach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fares/Passes	\$ 26,145.78	\$ 23,369.98	\$ 18,717.03	\$ 10,900.02	\$ 19,868.38	\$ 9,380.74	\$ 36,749.63	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,131.56
Local Contracts	\$ -	\$ -	\$ -	\$ -	\$ 646.36	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 646.36
Bus Advertising	\$ 4,185.00	\$ -	\$ 16,500.00	\$ 70.00	\$ -	\$ -	\$ 4,785.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,540.00
Accident Claims	\$ 2,501.50	\$ -	\$ 6,427.05	\$ 38,099.80	\$ 4,588.33	\$ 14,204.66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,821.34
Proceeds from Sale of Assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850.00	\$ 14,126.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,976.90
RTAP / Fuel Refunds / Other	\$ 270.91	\$ 16,131.24	\$ 1,612.82	\$ 5,459.48	\$ 9,341.04	\$ 3,882.42	\$ 7,577.78	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,275.69
5339 - Bus Stop Implementation	\$ 27,017.00	\$ 15,170.00	\$ -	\$ 15,801.00	\$ 9,268.00	\$ 6,296.00	\$ 23,470.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,022.00
5311 - Paratransit Scheduling	\$ -	\$ -	\$ 1,125.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,125.00
5310 - Vehicles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5339 - Vehicles	\$ -	\$ -	\$ -	\$ -	\$ 1,389,340.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,389,340.00
5307 + FHWA Flex - Facility Development	\$ 77,586.00	\$ 24,576.00	\$ -	\$ 18,850.00	\$ 15,896.00	\$ 55,355.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 192,263.00
Horry County Capital Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Georgetown County Capital Funds	\$ -	\$ 19,396.00	\$ 6,144.00	\$ -	\$ -	\$ 8,686.00	\$ 13,837.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,063.00
Total Cash Receipts	\$ 1,022,238.19	\$ 1,080,371.22	\$ 720,864.90	\$ 1,127,009.30	\$ 2,041,865.11	\$ 421,739.82	\$ 974,162.31	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,388,250.85
Cash Basis Expenditures:													
Operating Expenses	\$ 471,631.54	\$ 659,071.28	\$ 514,129.53	\$ 537,178.40	\$ 459,184.09	\$ 542,170.04	\$ 510,343.49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,693,708.37
Capital Expenditures	\$ 31,845.00	\$ -	\$ 41,274.36	\$ 1,011,310.57	\$ 1,029,778.62	\$ 76,445.00	\$ 65,361.09	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,256,014.64
O & M Reserve + Management Account	\$ 250,000.00	\$ 250,000.00	\$ -	\$ -	\$ -	\$ 275,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 775,000.00
Total Expenditures	\$ 753,476.54	\$ 909,071.28	\$ 555,403.89	\$ 1,548,488.97	\$ 1,488,962.71	\$ 893,615.04	\$ 575,704.58	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,724,723.01
Ending Balance	\$ 833,002.76	\$ 1,004,302.70	\$ 1,169,763.71	\$ 748,284.04	\$ 1,301,186.44	\$ 829,311.22	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95	\$ 1,227,768.95



# COAST RTA UPDATE

**GM Report**  
**Coast RTA Board Meeting**  
**June 2, 2021**



- ▶ **Solar Panel has met twice – again of Friday**
- ▶ **Completed SWOT Analysis**
- ▶ **Products from this Process**
  - ▶ New Customer Service Plan
  - ▶ New Marketing Plan with Style Guide and Improved Public Information (electronic and other media.
  - ▶ Refine and improve all internal procedures.
  - ▶ Develop an employee rewards program.
  - ▶ Develop new job descriptions for all positions at Coast RTA.
  - ▶ Become the best place to work in Horry/Georgetown County.

# CULTURE OF SERVICE



- ▶ **New Routes are Rolling/Driver On-Boarding**
- ▶ **Issues with Updating Website**
- ▶ **IT Security at Coast RTA**
- ▶ **App Seems to be in Good Shape**
- ▶ **Stop Locations on Route 14 Identified**
- ▶ **Vanpool Update**
- ▶ **Paratransit Training in August**

**SERVICE UPDATE**



- ▶ Two New Flyers on the Yard – Entering service this week.
- ▶ Taking Delivery on Three Ford Transits in the next few weeks (100% Federally Funded – 5310 – WRCOG)
- ▶ One Cutaway on Order – August Delivery
- ▶ Status of Fleet – 31 Vehicles
  - ▶ Buses (22) – 12 New Flyers, 5 NABIs, 2 El Dorados, 3 Ford 550s
  - ▶ Standard Cutaways (6) – with one on the way
  - ▶ Transits (6)
- ▶ Fleet in Good Shape – 2 vehicles down – Knock of Wood!!



## FLEET UPDATE





- ▶ **Split Operations Recommendation in June/early July**
  - ▶ Parking Lease goes month to month beginning in July
- ▶ **Working on BUILD Grant – due July 12<sup>th</sup> – 80% Federal**
  - ▶ Refinement of Costs
  - ▶ Development of Renderings
  - ▶ Economic Benefits
- ▶ **Acquisition of Property – No Recent Movement**
- ▶ **Horry County - \$1.25M No Longer in Their Budget**

## FACILITY UPDATE





- ▶ **Legislative Agenda**
  - ▶ **HB 437 – Defining Transit Operations as an eligible cost**
  - ▶ **State Mass Transit Funds – level funded since 1987**
  - ▶ **Stiffer Penalties for Assaults on Bus Operators**
  - ▶ **Medicaid Contracting Reform**
- ▶ **State's Issues with CARES Act Funding/Sunset of Other Funds**
- ▶ **Statewide Compensation Assessment – All Positions**
- ▶ **Complete Streets Initiative - SCDOT**
- ▶ **2022 Conference – Board Member Training – Hilton Head**
- ▶ **2023 Conference – Myrtle Beach – EXPO in Coordination with North Carolina**



- ▶ **Issues with CARES Act**
- ▶ **Pooling of Funds in All Categories**
- ▶ **Call for Capital Needs**
  - ▶ **O&M Facility/Conway Transit Center**
  - ▶ **Replacement of Buses (NABIs Now/Eldorados 2024)**
  - ▶ **Fare Collection System/Radio System**
  - ▶ **Myrtle Beach/Georgetown Transit Centers**

**DISCUSSION WITH SCDOT**



- ▶ Prepared Draft with Sustained Level of Service through 2028
- ▶ Removed Indirect Cost Rate to Simplify
- ▶ Enhanced Capital Plan
- ▶ Maintained O&M reserve
- ▶ Back to the Drawing Board
- ▶ FY 22 Budget

## FINANCIAL PLAN